

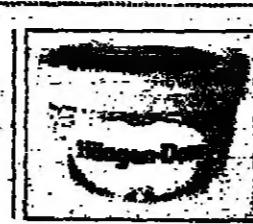
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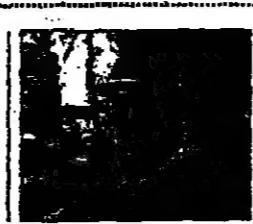
FRIDAY AUGUST 14 1998



FT Weekend tomorrow
Once the best of
friends: Ho Chi Minh
and Uncle Sam



Haagen-Dazs
Great ice-cream, shame
about the web site
Page 8



Mexico's drug trade
New treasures in
the Sierra Madre
Page 3

Santa Fe Opera
Still cultivating an
adventurous image
Arts, Page 9

WORLD NEWS

National party of South Africa hit as senior MP defects

South Africa's National party, which imposed apartheid for four decades, was dealt a possibly fatal blow when former cabinet minister Sam de Beer defected to the year-old United Democratic Movement and automatically lost his position as a member of parliament. Page 12

Bonn plans wage supplements Germany's ruling parties, the Christian Democrat Union and Christian Social Union, announced plans to supplement low wages with state benefits in an effort to bring the country's 1.35m long-term unemployed back to work. Page 2

Bid to unite Albanians fails US efforts to unite the leaders of the Albanian majority in Serbia's Kosovo province into a single negotiating team appear to have failed. Page 2

Women win promotion but not pay Women working full-time in the UK are more likely to win promotion than men, but often find themselves at the bottom of the salary scale, a survey shows. Page 6

Cook urges curbs on Brussels British foreign secretary Robin Cook called for a range of measures to curb the power wielded by Brussels and to transfer responsibilities to European Union member states. Page 6

Sweeping tax reforms for Australia Australian prime minister John Howard staked the future of his conservative coalition on plans for sweeping tax reforms which include a 10 per cent goods and services tax to replace a host of indirect taxes. Page 12

New party for Pakistan Former Pakistani prime minister Farooq Leghari is to launch a political party in a bid to find an alternative to the country's increasingly criticised two main parties. Page 5

India accepts patents treaty India, which has long resisted recognising global intellectual property rights, is to accede to the Paris convention. Page 4

World Bank policies 'raise poverty' World Bank policies are increasing poverty and unemployment, an investigation undertaken by the bank and some of its harshest critics says. Page 4

Greenpeace budget cut by 10% Small grants and "donor fatigue" led to a 10 per cent cut in the operating budget of Greenpeace last year, the environmental campaign group said. Page 4

Call for safe home phone costs US consumer groups want federal regulators to make sure residential customers receive the same savings as large businesses from government-ordered reductions in telephone fees. Page 3

Internet company accused US Federal regulators accused Internet company GeoCities of misleading customers about maintaining their privacy. Page 3

Seaside pliers at risk At least 10 of the 50 remaining seaside pliers in the UK are in imminent danger of closure or destruction, conservationists say. Page 6

BUSINESS NEWS

Daimler to build M-Class vehicle at factory in Austria

Daimler-Benz unveiled one of the first benefits of its takeover of Chrysler with plans to build its new M-Class sports utility vehicle at a Chrysler-linked company in Austria. Page 13

Volks, Germany's fourth largest company, saw its earnings track record thrown sharply into reverse as its push into telecoms and Asia's economic crisis hit silicon wafer activities. Page 13; Lex, Page 12

Renault, the French carmaker, is to concentrate production of three models - the Laguna, the Safrane and the Espace - at a single northern French site as part of a drive to cut costs. Page 14; Observer, Page 11

Neumann, the German industrial conglomerate, lifted first-half pre-tax profits 75 per cent to DM1.14bn (\$620m) with a strong revival in its engineering businesses. Page 14

Platinum Technology, the US information technology company, has agreed to pay \$520m for Memco Software, a small Israeli network security company which last reported revenues of just \$30m. Page 14

Losses at Central European Media Enterprises, the leading commercial TV operator in east Europe, widened to \$26.8m in the second quarter from \$6.8m last time after a heavy write-off to its Hungarian operations. Page 14

Centaur, the US direct marketing and franchising group, is to seek a change in the terms of its \$3.1bn acquisition of American Bankers Insurance following a share price collapse. Page 13

News Corp shares rose 18 cents or 1.6 per cent to A\$11.35 on the Australian stock market following the group's announcement of record net profit of US\$1.22bn in the year to June. Page 13

Hongkong Electric, the monopoly electricity supplier on Hong Kong island, reported an 8.5 per cent decline in interim net profits. Page 15; Money market briefs, Page 5

Dragages, the Spanish construction group, is exploring the possibility of an international partnership after the collapse of a domestic merger. Page 14

Boeing plans to open a 737 assembly line in Long Beach, California, and consolidate fighter aircraft production in St Louis to improve efficiency. Page 13

More than 1,000 waterlogged oil wells have been shut down in China's Daqing field, which produces a third of the country's petroleum. Page 15

Renault, the UK pay-TV company, entered the black for the first time after improved audience ratings on its main television channels. Page 17

Aster Edelman, the New York investor, wants to take control of French hotels, luxury goods and light industry group Société du Louvre. Page 14

Lex on Veiba Tarnished shareholder champion Page 12

WORLD MARKETS

STOCK MARKET INDICES		COLD	
New York	1812.25	-1.05	New York Stock
Nasdaq Composite	1907.05	-17.05	1998.5
London	3851.55	-15.55	3822.25
Chile	3591.55	-15.55	3581.55
DAI	5351.25	-42.15	5269.15
FTSE 100	13,392.02	-13.02	13,259.02
FTSE 1000	13,259.02	-13.02	13,126.02
FTSE 10000	5,650.00	-50.00	5,500.00
FTSE 100000	5,000.00	-50.00	4,850.00
Long Bond	10.00	-0.00	10.00
Yield	5.64%	-0.00	5.64%
OTHER RATES	7.0%	-0.00	7.0%
US 2-yr bond	111.575	-0.1575	111.575
US 10-yr FRB	104.50	-0.0450	104.455
France 10-yr DTY	104.50	-0.0450	104.455
Germany 10-yr Bund	105.45	-0.0545	105.395
Japan 10-yr JGB	111.05	-0.1105	111.22
Swiss 10-yr CHF	111.05	-0.1105	111.22
Gold	\$11.53	-0.235	\$11.53

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London • Paris • Frankfurt • Stockholm • Milan • Madrid • New York
Chicago • Los Angeles • Tokyo • Hong Kong

Market	Price	Change	Open	Close
London	1,023.5	-0.5	1,024.0	1,023.5
Paris	1,023.5	-0.5	1,024.0	1,023.5
Frankfurt	1,023.5	-0.5	1,024.0	1,023.5
Stockholm	1,023.5	-0.5	1,024.0	1,023.5
Milan	1,023.5	-0.5	1,024.0	1,023.5
Madrid	1,023.5	-0.5	1,024.0	1,023.5
New York	1,023.5	-0.5	1,024.0	1,023.5
Chicago	1,023.5	-0.5	1,024.0	1,023.5
Los Angeles	1,023.5	-0.5	1,024.0	1,023.5
Tokyo	1,023.5	-0.5	1,024.0	1,023.5
Hong Kong	1,023.5	-0.5	1,024.0	1,023.5

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Fears over devaluation send Russian markets plunging

By John Thornhill in Moscow

Russian markets plunged yesterday as investors feared the government might soon be forced into a devaluation or a domestic debt restructuring, while the central bank moved to shore up the stability of the banking sector.

Trading was suspended on the Russian stock market early yesterday morning as shares fell by 15 per cent. But equity prices later recovered some ground and the RTS-IF index of leading stocks closed 6.5 per cent lower.

Yields on short-term treasury bills also soared to more than 210 per cent at one point. They closed at 170 per cent, their highest level since before the 1996 presidential elections, when investors were afraid the Communist party would return to power. Russian dollar-denominated debt was also trading at levels which implied default.

Moody's and Standard & Poor's, the US credit rating agencies, added to the gloom by downgrading Russia's sovereign credit rating. Moody's cut was from B to B1 and Standard & Poor's downgraded from B plus to B minus.

Sergei Kiriyenko, prime minister, said there were no financial grounds for the markets' movement and said it belonged in the "realm of psychology".

Speaking by telephone from his Moscow home, President Boris Yeltsin instructed Mr Kiriyenko to "steadfastly fulfil the plan of action" the government had agreed with the International Monetary Fund, which has called for aggressive tax-raising measures and sharp spending cuts.

Nicholas Stern, chief economist at the European Bank for Reconstruction and Development, said yesterday's dramatic price movements were on the back of thin volumes and exaggerated the depth of the financial crisis.

"But it is now very important that Russia delivers on its commitments made to the IMF, although it will need time to put these measures into place," he said. The central bank, which has been concerned about the liquidity squeeze in the banking market following the asset price falls, expanded access to overnight credits to a broader range of banks. However, it prohibited banks from buying dollars on their own account to prevent them speculating against the ruble - although bankers questioned how effectively this ban could be enforced.

The central bank announced its hard currency reserves had fallen by \$1.5bn to \$17bn in the first week of August as it continued to defend the ruble.

Alexander Livshits, the president's chief economic adviser, hit back at a proposal aired in the Financial Times yesterday by George Soros, the US-based speculator, to introduce a currency board after a modest devaluation of the ruble. Mr Livshits said a devaluation would "not solve one serious economic problem".

Such a step would not help the government "collect taxes, nor help balance the budget, nor help it conduct essential reforms, nor help it finance the wages of federal employees", he said.

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The warning came just a few days after Consolidated Cigar, the biggest US cigar company, reported a fall in net profits from \$13m to \$10m in the second quarter, and said the trend would continue for the rest of the year.

Both companies have fallen victim to a sudden about-turn in the industry's fortunes following the craze for smoking big, fat, expensive cigars which started in 1994.

For the best part of three years, US cigar companies found themselves unable to keep up with demand and prices went up. But last year overseas manufacturers started flooding the US market with previously unknown brands.

These cigars, contemptuously described as Don Nobodies by connoisseurs, were lower in quality than established brands. But they were also cheaper and found a ready market among inexperienced smokers.

Norman Sharp, president of the Cigar Association of America, an industry body, said the influx of cigars had produced a surplus of about 100m premium cigars at various stages of the supply chain. These were now being sold at low prices, hurting established companies and newsmokers alike.

Mr Sharp said the influx of Don Nobodies had now eased and US cigar companies hope profits will bounce back once the glut has worked itself out. But a worry is that a further fall in stock prices, bringing a decline in the feel-good effect, will dampen demand.

"The faddish part of it, I think, has worn off," Mr Sharp cautioned. "But I think there are still a lot of people out there who are interested in the product, people who consider a fine cigar a fine experience and enjoy relaxing with it."

Reuters

US cigar profits damped by flood of imports

By Richard Tomkins in New York

The beginning of the end of the cigar lad, or maybe just a glut. Whatever the reason, US cigar companies' profits are going up in smoke.

Yesterday General Cigar, maker of Macanudos, the top-selling premium brand, warned it expected to report earnings per share of just 16-20 cents in the third quarter, much less than the 39 cents reported a year earlier or the 27 cents expected by analysts.

The warning came just a few days after Consolidated Cigar, the biggest US cigar company, reported a fall in net profits from \$13m to \$10m in the second quarter, and said the trend would continue for the rest of the year.

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Reuters

BOJ chief sounds bank failure alert

Warning of serious risk to financial system

By Gillian Tett in Tokyo

Masaru Hayami, governor of the Bank of Japan, yesterday warned that the "sudden failure" of one of Japan's top 10 banks could pose a serious risk to the financial system.

"Monetary authorities should be cautious and make it their duty to minimise the ripples," he argued, adding that a

July 15, 1998

GM LABOUR DISPUTE DRAGS DOWN FIGURES

Retail sales decline by 0.4% in July

By Nancy Danner in Washington

US retail sales fell by 0.4 per cent in July from a month earlier, due mostly to the General Motors strike that dragged down new car sales by 3 per cent in the month.

The report on retail sales, issued yesterday by the Commerce Department, showed less of a fall in the vehicle sector than expected and could be followed by a rebound in the next two months, according to analysts. HSBC Securities, the international banking and financial services organisation, said the drop was much less dramatic than the 20 per cent or more drop reported by car manufacturers.

The retail sales report is compiled from sales returns from auto dealers, not manufacturers, and their numbers tend to be much less volatile from month to month, HSBC said. "Even so, the gap this month is particularly huge and there must be a good chance of a downward revision."

Outside the vehicles sector, there was a slight rebound from the previous month's fall in sales. The annualised rise in sales in the past three months - 5.2 per cent - is slower than the 8 per cent increase in the previous three-month period ending in April.

The housing market continues to play a big role in the strength of the economy, with homes sales at record levels. Furniture sales rose by 1.2 per cent in July and have climbed back by 3 per cent from an April dip. The building materials sector also rose by 1.1 per cent.

With homes sales at record levels, furniture sales rose by 1.2 per cent in July and have climbed back by 3 per cent from an April dip. The building materials sector also rose by 1.1 per cent.

"Consumer fundamentals remain generally favourable," said Morgan Stanley Dean Witter in its economic data bulletin. "Labour markets are right, sentiment is high, economic growth is strong, interest rates are low and the drop in equity prices is not yet sizeable enough to significantly dampen the wealth effect. Underlying spending trends in non-essential goods, categories and services remain quite positive, suggesting that any third-quarter pause in personal consumption should prove to be temporary."

US import prices fell by 0.9 per cent in July, the Labour Department said yesterday. The fall - the ninth in a row - was attributed to declines for both petroleum and non-petroleum imports.

Over the past year, prices of all imports fell 3.9 per cent, while non-petroleum import prices sank by 6.2 per cent.

First-time applications for state unemployment benefits fell by 7,900 last week, the Labour Department reported yesterday, indicating the US job market is still strong.

Reuter adds: "Initial claims for the week dropped to 301,000 from 308,000 the previous week. DIA documents suggest Mexico

Sleepy Mexican town gets a shot in the arm on back of Uncle Sam's drugs boom

With the silver mines long since gone, cannabis and opium poppy cultivation are now the main source of wealth in Batopilas, Sierra Madre. Leslie Crawford reports

The 18th century mining settlement of Batopilas, deep in the heart of the Sierra Madre, exhausted its rich silver veins 80 years ago.

But this unfriendly, forgotten town is booming. Brand new pick-up trucks line its cobble streets, old adobe dwellings are being torn down to make way for modern homes, while dollars change hands as frequently as pesos.

The source of Batopilas' new wealth is drugs. Nesting in small groves, concealed in the forbidding ravines of the Copper Canyon, in what is perhaps the most inaccessible and rugged terrain of all Mexico, are thousands of hectares of cannabis and opium poppies.

In September, when the marijuana harvest is in, drug traffickers will descend into the canyon and pay for the crop with maize, cash and cocaine.

In the sheltered valleys of the sierra, where temperate and tropical zones intermingle, the poppies are "farmed" three times a year. One hectare of poppies will yield 10kg of opium gum, which in turn produces about 1kg of the crude "black tar" Mexican heroin now flooding the US.

According to the US Drug Enforcement Agency, one kilo of Mexican heroin will fetch between \$45,000 and \$75,000 in the US, compared with up to \$200,000 for a kilogramme of pure heroin from south-west Asia. DIA documents suggest Mexico

and Colombia have begun to dominate Asia in the opium trade. Last year more than 60 per cent of heroin seized in the US came from Latin America.

The attorney-general's office in Mexico City, which oversees drug eradication, estimates at least 4,000 hectares of opium poppy and cannabis are being grown last year in the canyons to the south of Batopilas, in the state of Chihuahua, while US estimates place the cultivation of opium poppies in the Sierra Madre at 12,000 hectares.

The figures, officials admit, are only wild guesses. Aerial reconnaissance is hazardous in the narrow canyons of the sierra, while vast tracts of the mountain range have become no-go areas for

the army and police.

Ironically it was the US government which introduced the opium poppy to Mexico during the second world war, when the Axis powers threatened to overrun Turkey and cut off the US's main source of morphine, an opiate used to treat surgery patients and the terminally ill.

Over the past decade, however, the cultivation of opium poppies has been taken over by Mexican drug cartels, often in association with the Tarahumara community. They filed claims on the Tarahumara's ancestral communal lands and launched a new reign of terror in the sierra.

In the municipality of Guadalupe Calvo, south of Batopilas, where loggers are stripping the last pockets of ancient forest, drug-related murders and "disappearances" are running at two a week, according to the Sierra Madre Alliance, a coalition of environmental and human rights groups.

The two businesses form a perfect match: The forest, once cleared of timber, is planted with cannabis and poppies; new logging roads make it easier to remove the harvested crop; the timber trucks provide a camouflaged mode of transport and the logging crews serve as a standing army to protect drug crops. Moreover, some logging companies, according to the attorney-general's office, provide a legitimate outlet for laundering drug money.

In the beginning, persuading the indigenous Tarahumara to grow drugs was a matter of simple arithmetic. By setting aside less than



MEXICO

Sierra Madre Alliance

GeoCities

WORLD TRADE

India to sign up to patents treaty

By Amy Louise Kazmin
in New Delhi

India has decided to accede to the Paris convention for the protection of intellectual property and the patent co-operation treaty, a move hailed as a key step forward for a nation that has long resisted recognising global intellectual property rights.

According to the convention, which has been debated and contemplated in New Delhi for more than a decade, paves the way for India to sign a host of other treaties for the mutual protection of a range of intellectual property, including trademarks and industrial

designs. Indian officials are also hoping that the decision will "improve the industrial climate" and encourage more research and development investment in India, by domestic and foreign companies.

"It's a major change in attitude," said Praveen Anand, a patent lawyer, who has long been arguing for a stronger intellectual property regime. A western diplomat who monitors intellectual property issues agreed that the decision indicated India was "looking out rather than looking in. They are recognising they have the property of their own to protect."

The new attitude stems partially from an incident last year in which a US company, RiceTec, filed a patent for a new strain of rice which they called basmati rice. Indians were in an uproar over the use of the word basmati, which they argued should only be used to refer to rice cultivated in a particular area of south Asia.

A handful of Indian pharmaceutical companies, now strengthening their own original research and development efforts, have also been calling for stronger and more efficient regimes to protect their research investments.

The government said that membership of the Paris convention would give Indian inventors a boost by enabling them to apply for patent protection in India and each of the convention's other 146 member countries with a single application.

As a signatory India would also be a more attractive destination for multinational companies to set up research and development facilities, Mr Anand said.

Under current Indian laws foreign companies employing Indian scientists for research work must apply for any patents in India first, which has disadvantaged them in applying for patents

in other countries. Once India signs the convention a company filing a patent in India will not lose filing priority in other countries.

The government also said that being a member of the treaty would relieve pressure on India's own patent offices by giving them access to the reports of the international patent office when examining applications.

Indian patent offices will also have to upgrade to conform with global standards. "The whole focus will have to be changed to speed," he said. "From a lay intellectual property regime, it will become a hyperactive regime."

Music's 'big five' dip toes in common distribution pool

Alice Rawsthorn on how record companies are trying to save costs while retaining a rapid response to customer demand

For years the European music market has been dominated by the "big five" multinationals - PolyGram, Sony, Warner, EMI and Bertelsmann - and one factor that has distinguished them from their smaller rivals is that they operate their own distribution facilities.

However, most of the big five are now discussing cutting costs by pooling distribution in various European countries. Over the next few months they are expected to agree terms to launch distribution joint ventures across the continent.

This realignment reflects the pressure on them both to cut costs at a time of static record sales and to adapt to the structural changes in the music market, which was worth \$12.7bn at retail in Europe last year.

"Our industry is going to look very different in five years time, and we've got to change the way we manage our businesses - reassessing distribution will be part of that process," said Richard Griffiths, head of Bertelsmann's music interests in the UK and central Europe.

Distribution, whereby compact discs and cassettes are dispatched from factories to retailers and mail order outlets, tends to be regarded as a less glamorous area of the music business. However, it plays a critical part in determining the efficiency of record companies by ensuring that each of their retail customers receives adequate supplies of a particular album or single.

Efficient distribution is important to any business, but particularly so in a fast-moving market like music, where consumer demand is unpredictable. Missing a record can jeopardise its chances of securing a high position in that week's chart.

When any of the big five organise their European distribution systems they have to balance the need to drive down costs with retaining the flexibility to provide a speedy service to every area of a highly fragmented and very volatile market.

The cheapest option would be to handle all their European distribution through one or two highly automated

centralised depots. However, this would not give them enough flexibility in a diverse market where consumer taste differs widely. Typically, the big five ship their freshly manufactured releases to a centralised European depot (PolyGram has one in Germany, and Sony's is in the Netherlands) and on to local distribution centres in different countries.

It seems likely that they will retain their centralised depots, but may join forces with one or more of their rivals to pool distribution facilities in individual countries.

Earlier this year Warner and Sony set a precedent in the UK by becoming the first multinationals to merge their distribution interests there. Sony had already decided to modernise its UK distribution centre in Aylesbury, and asked Warner whether it wanted to be a 50 per cent partner in the site. Warner agreed, as joining forces with Sony would be cheaper than upgrading its existing facility in Alperton, north Lon-

don. The Alperton site will close.

Similar deals are being negotiated in other European countries. Meanwhile, the contract whereby Bertelsmann's music division handles European distribution for Universal Music, the US record company owned by Canada's Seagram, expires next year. Universal's distribution will then be handled by PolyGram, for which Seagram has mounted a \$10.4bn bid.

As an alternative to forming joint ventures, some of

the big five may contract out their local distribution to specialist distributors. Bertelsmann has set up a special division (run separately from its music business) to operate multi-product distribution centres, which handle everything from compact discs and books to mobile phones.

Having set up these centres in Germany and Spain, Bertelsmann Distribution now plans to launch similar operations in the UK and Italy. It is pitching for contracts from fellow group sub-

S Korea set to lose in whisky dispute

By John Ranson in Seoul

South Korea has a long way to go in reaching global standards in intellectual property protection. The country currently has no law to protect patented chemical and pharmaceutical products. Its domestic patent law only recognises and gives protection to patented chemical processes.

That has left Indian companies free to find alternative methods of producing patented products, like pharmaceuticals, and has made India a flourishing base for production of pirated drugs. The US and other countries have long been pushing India to adopt a more stringent law to protect patents.

Soju, claimed that soju and foreign distilled liquors were not in the same category of drinks and thus should be taxed at different rates, but a dispute settlement panel has concluded that soju competes directly with imported liquors.

The US and European Union brought the case before the WTO claiming the higher taxes on liquor imports amounted to a trade barrier. Soju, which is regarded as a working man's drink in Korea, is taxed at 25 per cent while imported spirits, which are considered a luxury product, are taxed at 100 per cent.

The EU and US acknowledged that Korea had reduced the gap between taxes on soju and other spirits since 1983, but the difference remained "significant". Two rounds of talks between the two sides last year and a meeting organised through the WTO had failed to resolve the issue.

Korea is expected to appeal against the finding once the WTO's dispute settlement panel approves it in September, but western diplomats in Seoul believe the decision will not be overturned.

Soju will have 15 months to introduce more equitable taxation on soju and imports by either raising duties on soju or lowering them on imported spirits. The Korean ruling is similar to a case involving shochu in Japan, which it lost in 1996. The EU had warned several times during the WTO's dispute settlement panel that the Japanese liquor taxes that the "clock was ticking" for Korea.

DIPLOMATIC OPTION SADDAM URGED TO RESUME CO-OPERATION □ US FACES POLICY DILEMMA

UN presses Iraq on arms inspection

By Richard Wolff
in Washington, Routh Khalaf
in London and Laura Silber
at the UN in New York

The United Nations special envoy to Iraq yesterday arrived in Baghdad carrying a firm message urging President Saddam Hussein to resume co-operation with UN weapons inspectors.

Prakash Shah, special envoy of Kofi Annan, UN secretary-general, delivered Mr Annan's message to Tariq Aziz, Iran's deputy prime minister, in the afternoon.

The UN Security Council, divided over how to deal with Iraq, has been looking to the secretary-general to work out a diplomatic solution to the crisis, which erupted after the Iraqi government last week suspended co-operation with UN weapons inspectors. Iraq demanded that Unesco, the inspectors' commission, be restructured and that it immediately declare Iraq free of weapons of mass destruction.

Mr Annan was promised that Iraq would co-operate with inspectors last February, when he defused an earlier UN-Baghdad crisis and averted a US and UK-led military strike on Iraq.

His attempt to deal with this crisis comes as the US government is facing criticism at home for seemingly softening its policy to Mr Saddam's defiant stance on weapons inspections.

Mr Saddam has created a dilemma for the US. In the last round of confrontation with Iraq in February the US realised the lack of appetite for a military strike, both at home and abroad. With France, Russia and China arguing for a softer policy towards Baghdad, Mr Saddam is also attempting to divide the Security Council even further, a move the US is struggling to resist.

So instead of what the White House calls a policy of "diplomacy backed by military action", today's approach appears purely diplomatic. Where Washington took the initiative in February

against the use of military force last time, and partly because of what I consider the administration's poor management of that crisis in their public efforts to explain what they were doing," said Judith Kipper, Middle East director at the Center for Strategic and International Studies in Washington. "Using the UN secretary-general is a much more viable way to proceed, as long as there is no chance of sanctions being lifted."

UN officials, however,

against the use of military force last time, and partly because of what I consider the administration's poor management of that crisis in their public efforts to explain what they were doing," said Judith Kipper, Middle East director at the Center for Strategic and International Studies in Washington. "Using the UN secretary-general is a much more viable way to proceed, as long as there is no chance of sanctions being lifted."

UN officials, however,

believe that Iraq appears to have won this latest round, bolstered by the fact that the US has shown little stomach for a fight. One official pointed out that in February the conflict was over access to eight "presidential compounds" - and the accord struck by Mr Annan narrowly averted military action. This time, he said, the stand-off is much more significant and there is not even a threat of tough, punitive measures against Baghdad.

He also said some rebel troops had advanced as far as Kasangali, 30km south-west of Kinshasa.

Rebels 'seize Congo port'

Congolese rebels have taken the airport at the western river port of Matadi, are advancing on the town and have also seized the key Inga power plant on the Congo River, rebel leader said yesterday, report AP in Goma and Reuters in Kinshasa.

"The airport has fallen into our hands. Government troops have dispersed. We are marching into town tonight," said Jean-Pierre Ondekane. "The objective is Kinshasa. It should fall in the next few days, by the end of the week or by the end of the month for sure."

He also said some rebel troops had advanced as far as Kasangali, 30km south-west of Kinshasa.

The Inga dam is built at falls on the Congo River 40km upriver from Matadi. It supplies hydroelectric power to southern Congo, Kinshasa and northern Zambia. Kinshasa was hit by a power cut yesterday that crippled much of the city centre, residents said. The cause of the blackout was not known.

Mr Ondekane said government troops were looting Matadi, Congo's principal port that lies 120km upriver from the Atlantic coast. He also said rebel troops had captured Bumbu, 50km north of Goma in the north-eastern Masihi region.

The government of President Laurent Kabila operated a radio station from Bumbu that had been urging residents to take up whatever arms they had to kill ethnic Tutsis in the region.

Mr Kabila claims that neighbouring Rwanda and Uganda are helping rebels, many of them ethnic Tutsis, who are trying to oust him.

Both countries were important backers of Mr Kabila in his eight-month drive to oust long-time dictator Mobutu Sese Seko. Mr Kabila assumed power in May 1997. Relations with his former backers have been gradually deteriorating.

NEWS DIGEST

FINNISH BUDGET

Helsinki to cut spending by 6 per cent next year

The Finnish government yesterday announced a cut in public expenditure of almost 6 per cent for 1999, following a new budget agreement among members of the country's five-party coalition. The government predicted total spending next year would be FM186.6bn (\$34.7bn), with a forecast general government surplus of 2.5 per cent of GDP.

The ministry of finance warned that most areas of public expenditure would be affected by spending cuts or deferred investment, including construction projects, local authority grants, defence and support for the private sector. The cuts have been coupled to tax cuts, with income taxes for average wage earners falling to 35 per cent. When the coalition came to power in 1995, the rate was 38 per cent.

Unveiling the draft budget, Sauli Niinistö, the finance minister, said unemployment should fall to 9 per cent next year, down from almost 16 per cent when the government took office. GDP is expected to rise by 5.5 per cent this year and 4 per cent in 1999. Tim Burt, Stockholm

ENVIRONMENT CAMPAIGNING

Greenpeace donations decline

Smaller grants and "donor fatigue" led to a 10 per cent cut in the operating budget of Greenpeace last year, prompting the environmental campaign group to change its funding tactics. Thilo Bode, executive director, said Greenpeace was reducing its canvassing activities, traditionally the main source of income, to pursue more long-term contributors via direct debits.

Total income fell to \$125.6m last year from \$139.9m in 1996. The Greenpeace director noted that donations from Germany, its biggest source of support, dropped last year.

In Germany, the environment has gone way down on the agenda. Jobs are now the biggest concern [there].

Greenpeace warned that at least 25,000 plant and animal species could die out and 20m hectares of ancient forest degraded or totally destroyed by the year 2000. The group's annual report recommends six urgent measures.

They include a ban on polyvinylchloride (PVC) products, a phase-out of nuclear energy, a global stop on felling of ancient forests. Greenpeace, which has its international headquarters in Amsterdam, said that nearly 80 per cent of the world's ancient woodlands had already been destroyed. Jeremy Gray, Amsterdam

LESOTHO CLASH

Three hurt in shootout

At least three people were wounded in the capital of Lesotho yesterday when shooting erupted during a clash between rival parties disputing the outcome of a recent election.

It happened as government supporters tried to take over the opposition headquarters, said Evaristus Sekhonyana, leader of the opposition Basotho National party.

Supporters of the government, which won all but one of the 80 parliamentary seats in the May election, have clashed with protesters who claim the vote was rigged during four days of a protest strike. Reuters, Maseru

World Bank policies 'boosting poverty'

By Nancy Denner in Washington

World Bank policies are boosting poverty and unemployment, according to an investigation undertaken by the bank together with some of its harshest critics.

The accusations against the bank's structural adjustment programmes have emerged in two conferences with citizens' representatives from a broad spectrum of society in Hungary and Uganda.

These two countries are considered by the World Bank to be success stories, but when officials met local people in the countries they are supposed to be helping, they heard different views.

Structural adjustment programmes (SAPs), seen by the bank as necessary to get economies on a sound financial footing, have long been the object of attack by populist and progressive groups. SAPs often require government budget cuts, which fall most heavily on the poor. The theory is that eventually the poor will benefit from a growing economy.

Last year James Wolfensohn, World Bank president, made a dramatic gesture in agreeing to an initiative to review structural adjustment with the client governments and a broad array of their citizens - from labour, business, agriculture and non-governmental organisa-

tions. Mr Wolfensohn said he was willing "to take a look at what's been done and see what lessons there are for the future".

The inquiry began with two conferences in June, to be followed by forums in Ghana and Ecuador next month, and other nations later. Public debates will be followed by field studies by consultants selected by the bank and its critics.

Tony Aviyan of the Development Gap, a group organising foreign input into the inquiry, said that in both countries, bank officials were told by local economists and researchers that liberalisation and privatisation programmes had

destroyed jobs and local industries.

In Hungary, the small and medium-sized companies that employ 70 per cent of the workers have been severely damaged, economists told the bank. Overall employment has been cut by 1.5m, or 30 per cent. Local Hungarian groups said 70 per cent of the population had lost at least 40 per cent of its real wages, while social services had been sharply cut.

In Uganda, rapid liberalisation and high interest rates were hurting small business. Lack of government aid and transport systems have hit cotton farmers and producers of indigenous crops. Mal-

nutrition is on the rise. An estimated 350,000 workers have lost their jobs as part of the privatisation process. "There has been no training and little or no severance pay."

Bank officials were told that in both countries workers' rights had been neglected. In Hungary, employers used the threat of further sackings to ignore safety, overtime and other labour laws.

In Uganda, employees were being underpaid, and labour regulations were not followed. It is not clear that bank officials were impressed by the testimony, though they say they are committed to the inquiry.

S Korea
set to lose
in whisky
dispute
Shell rig
order for
Texas group

Diverse Japanese opposition parties edge closer to common ground

Khozem Merchant
reports on an attempt to bring pressure on the bruised government

Japan's political opposition has rarely stuck together in times of political turbulence. But several signs suggest that the diverse parties are binding closer for a united assault on the ruling Liberal Democratic party (LDP).

This week the Democratic Party of Japan (DPJ), the New Peace party and the Liberal party edged closer to a common position on the banking crisis. If they formalise the position, they would increase pressure on a battered government, which is struggling to pass six finance bills, including one on a 'bridge bank' aimed at closing ailing banks without upsetting the financial system.

This is the opposition's opening gambit. If it endures in the heady weeks ahead when the government's Financial Supervisory Agency reveals its potentially explosive audit of weak banks, it could lead to further co-operation on a no-confidence vote. This would

be the first step to a dissolution of the lower house of the Diet and a general election.

That prospect is distant because the opposition needs 12 LDP defectors to inflict a defeat on the government in the lower house. But a united opposition can still defeat the government in the less powerful upper chamber.

The opposition has taken a first step. They have learned from the past that alliances without policy unification will not win popular support," says Minoru Morita, a political analyst.

A failure to unite could be costly. "It will take a long time to achieve because there are immense differences over the banks and also over tax cuts. But if the opposition fails to unite, the public will punish them at the next election." They simply could not fail to unite this time given the exceptional circumstances.

If the opposition enjoys such *de facto* support from "outside forces", the markets, Japan's main trading partners as well as the electorate have assailed the government for its timidity and incompetence.

In Naoto Kan, the DPJ

leader, the opposition also possesses the most popular politician in Japan. He is young, by domestic standards and has a no-nonsense directness that has earned him the nickname *iru-kun* - Irritable Kan.

Equally significant is that co-operation would demonstrate that the opposition is capable of acting responsibly by producing policies on an issue that is central to reviving the economy.

In the past, they have rarely gained political capital for policy-making. This was in part because their ideas differed little from the "market-based, social democratic" agenda of the dominant LDP - but also because they were widely viewed as a mixed bag of opportunists with policies ranging from the nationalistic to the unrealistic.

In any case, they will want to avoid a repetition of an earlier high-profile anti-government demonstration, in 1996, when the New Frontier party (NFP) staged a sit-in in the Diet to protest against LDP plans for the financially ruinous *jusen* (housing) scandal. The NFP's popularity subsequently sank. This time the opposition wants to stick to policies, not playing.

Failure to unite could be costly. It could lead to punishment at the hands of voters at the next election

lsts, the ailing economy and political turmoil presents a triple whammy with which to batter the government.

Rarely has the opposition enjoyed such *de facto* support from "outside forces": the markets, Japan's main trading partners as well as the electorate have assailed the government for its timidity and incompetence.

In Naoto Kan, the DPJ



Naoto Kan: 'government unlikely to reach growth target'

WEAK YEN PRESSURE TO BOOST DEMAND

Japan's trade surplus soars

By Khozem Merchant in Tokyo

Japan's current account surplus rose 46.2 per cent in June compared with the same period a year ago, the 15th consecutive monthly rise, while the politically sensitive merchandise trade surplus swelled 25.4 per cent over the same period. The

rise was driven by the weak yen, which strengthened exports, and falling imports resulting from sluggish demand in Japan.

The figures exceeded analysts' forecasts and may increase political pressure on the Japanese government to boost domestic demand.

Masaru Hayami, governor of the Bank of Japan (BoJ), said the government was unlikely to achieve its target of 1.9 per cent real growth in gross domestic product in 1998-99.

The BoJ said in its monthly report, published yesterday, that domestic demand was still weak, and employment and income conditions were worsening.

It said consumer confidence, already stubbornly low,

"could turn weaker" if unemployment exceeded its current record 4.3 per cent.

The gloom contrasted with upbeat comments from Eisaku Sakakibara, the influential vice minister for international affairs, who said an upturn in Japan's economy "would come in August-September".

The current account surplus in June totalled Y1,444bn (US\$9.88bn), taking the surplus for the six months to June to Y7.573bn, up 52.9 per cent from the same period a year earlier.

The merchandise surplus rose to Y1.371bn, with exports up 4.3 per cent in June year-on-year to Y4.711bn. Imports over the same period fell 3.7 per cent to Y2.800bn.

"This will provoke more calls from Japan's trading partners for greater domestic demand stimulus," said Jeffrey Young, economist with Salomon in Tokyo. It was a point Robert Rubin, US Treasury secretary, was likely to press in talks with Kichiro Miyazawa, Japan's finance minister.

NEWS DIGEST

ASIA CRISIS

HK trade volumes shrink following slack demand

Trade volumes in Hong Kong shrank in the first half of the year, sapped by slack demand from neighbouring countries suffering from the Asian financial crisis. The value of Hong Kong's re-exports - goods re-exported mainly from China, the engine of trade in the territory - fell 1.6 per cent to HK\$566.1bn (US\$73bn) in the first six months of the year.

But demand in Hong Kong itself was also weaker, as reflected by the 5.7 per cent decrease in the value of imports to HK\$724.1bn. Unlike many countries in the region, Hong Kong's imports are largely for domestic use rather than raw materials used for the manufacture of exports. Louise Lucas, Hong Kong

SINGAPORE

Plan to ease dollar guidelines

Lee Hsien, deputy prime minister and chairman of the Monetary Authority of Singapore (MAS), said yesterday his country was liberalising guidelines on use of the Singapore dollar. But he added that Singapore was not internationalising the unit and would not tolerate currency speculation. Mr Lee said a study had concluded that Singapore "should not encourage the internationalisation of the Singapore dollar" because the existing policy made it harder to mount speculative attacks on it.

He felt the restrictions hindered speculators who needed to borrow the Singapore dollar to short the currency and impeded the development of an offshore market beyond the authority's influence.

The policy "has an important deterrent effect, signalling MAS determination not to tolerate speculation in the Singapore dollar," he said in a speech at the launch of a MAS electronic payment system. Reuter, Singapore

CAMBODIA

King keen on mediation

Cambodia's King Norodom Sihanouk yesterday said he was ready to mediate in his country's post-election dispute, which threatens to provoke a constitutional crisis next month.

The ruling party of Hun Sen, second prime minister, won a slight majority in last month's election but did not get enough parliamentary seats to form a government. The opposition Funcipec party, led by the king's son Prince Norodom Ranariddh, and the Sam Rainsy party, led by the reformist former finance minister of the same name, have threatened to boycott parliament unless serious investigations into alleged voting fraud are launched.

The National Election Commission, stacked with supporters of Mr Hun Sen, has dismissed the fraud claims and is winding up its operations. If Funcipec and Sam Rainsy MPs boycott the first seating of parliament in late September, Cambodia could be left without a government.

The king said he would be willing to host an informal meeting of at least two parties to try to forge what many analysts see as an eventual coalition between Mr Hun Sen and Funcipec.

Prince Ranariddh and Mr Rainsy have expressed interest in the king's idea. Ted Berdache, Bangkok

Manila water ruling expected

By Justin Maruzzi in Manila

The Manila water regulator is expected to rule today on a petition from companies to raise tariffs to compensate for the regional currency crisis and the El Nino weather phenomenon in a move that is likely to cast a cloud over the world's largest water privatisation.

Reynaldo Bea, administrator of the Metropolitan Waterworks and Sewerage System (MWSS), said in an interview that a decision had been reached on requests made in April by the two consortia operating the city's water system to

increase prices. "Some items will be granted and others will not," he said.

Mr Bea declined to give further details of the ruling, but admitted it might cause controversy. "I think there may be people who might not be happy with that but on the whole I think people will see it as reasonable," he said.

Public opposition to price increases is also likely to be compounded by protests from at least one of the two consortia that the tariff adjustment is inadequate.

Manila Water - which

consortium, with United Utilities of the UK and Bechtel of the US - is seeking the regulator's approval for an extraordinary price adjustment that would more than double its rate initially from 2.32 pesos per cu m to 5.55 pesos per cu m.

The consortium stunned

observers last year with its aggressive bid that was less than half that of Maynilad Water, the other consortium that includes Benepis, the local utility and infrastructure conglomerate, and Suez Lyonnaise des Eaux of France. Maynilad Water requested a smaller rise in its tariff from 4.86 pesos

BRITAIN

INFORMATION TECHNOLOGY CONSORTIUM LED BY US COMPUTER SERVICES GROUP TO SUPPLY BUS AND RAIL TICKETING SYSTEM

EDS wins \$2bn London smartcard deal

By Christopher Price in London

A consortium led by Electronic Data Systems of the US, the computer services company that has won many big UK public sector information technology contracts, has been awarded a £1.4bn (\$2.3bn) order to install the world's biggest smartcard ticketing system for London's transport system.

The project will cover all of London's Underground railway system, 5,800 buses and the 2,500 shops selling London Transport tickets. All Underground stations will be fitted with new barriers, opened by a smartcard fitted with a microchip. Users will be able to "load" money into the cards at a variety of terminals, including new electronic point-of-sale equipment at stations and in shops.

There will also be touch-screen booths where cards can be issued and transport information requested. The

Seaboard Powerlink to reform Underground railway's power distribution

A contract to take over responsibility for all aspects of London Underground's high-voltage power distribution, expected to be worth £1bn (\$1.6bn) over its 30-year life, has been awarded to the private sector Seaboard Powerlink consortium. John Griffiths writes. The group includes the BICC and ABB engineering groups.

The deal should result in

the Underground network being made "significantly more reliable", said John Prescott, deputy prime minister and chief transport minister. Under the deal the consortium will become responsible for the operation, maintenance, financing and renewal of the power distribution system which supplies the railway's 270 stations and 400km of track.

That biggest single element of the contract will be construction and installation work worth £100m which will enable the system's dedicated power station in west London, which is nearly a century old, to be closed.

The second power station on which the network is currently dependent, at Greenwich, south-east London, will be retained as

an emergency power source. The contract - let within the framework of the government's private finance initiative, which is designed to attract private sector cash to public infrastructure projects - is intended to cut the number of power failures which occasionally paralyse parts of the network and trap thousands of passengers underground.

Customer service opportunities, such as stored value travel, loyalty schemes, pay-as-you-go systems, as well as uses outside the travel system."

These could include links with other smartcard systems, such as the so-called electronic purse, currently under development.

The contract, issued under

the government's private finance initiative - which aims to attract private cash to public sector infrastructure projects - will be administered by Transys, a consortium in which EDS and Cubic Corporation of the US each hold a 37.5 per cent stake. ICL, the Japanese-owned computer services company, has 20 per cent and WS Atkins, the UK engineering group, the remainder.

The contract will run for 17 years.

Transys itself will invest £200m in the new system. EDS will have management responsibility for the contract, provide management services and will take over all London Transport's revenue collection. Up to 100 London Transport staff will

be taken on by EDS. Cubic will be responsible for the barriers, ICL for the electronic payment systems and WS Atkins will provide engineering services.

The consortium's income will depend on how often the system is used. "Like with all our PFI contracts, it ensures that we deliver value for money," said Mr Courtney.

Work will begin immediately but the smartcard technology is unlikely to be installed for at least two years.

Transys was the only consortium to bid for the LT contract after consortia led by British Telecommunications, IBM and Andersen Consulting dropped out.

The latest EDS win comes just weeks after the company was awarded a £22m contract to run the computer services division of the government's employment department for the next 10 years.

Hulk heads list of endangered piers

At least 10 of the 50 remaining seaside piers in the UK are in imminent danger of closure or destruction, say conservationists. Lack of funds or maintenance mean many others face an uncertain future, Christopher Adams writes.

"Many piers didn't move quickly enough with the times," said Anthony Wills of the National Piers Society. "People have got used to overseas travel and tend to trust British resorts as day trips."

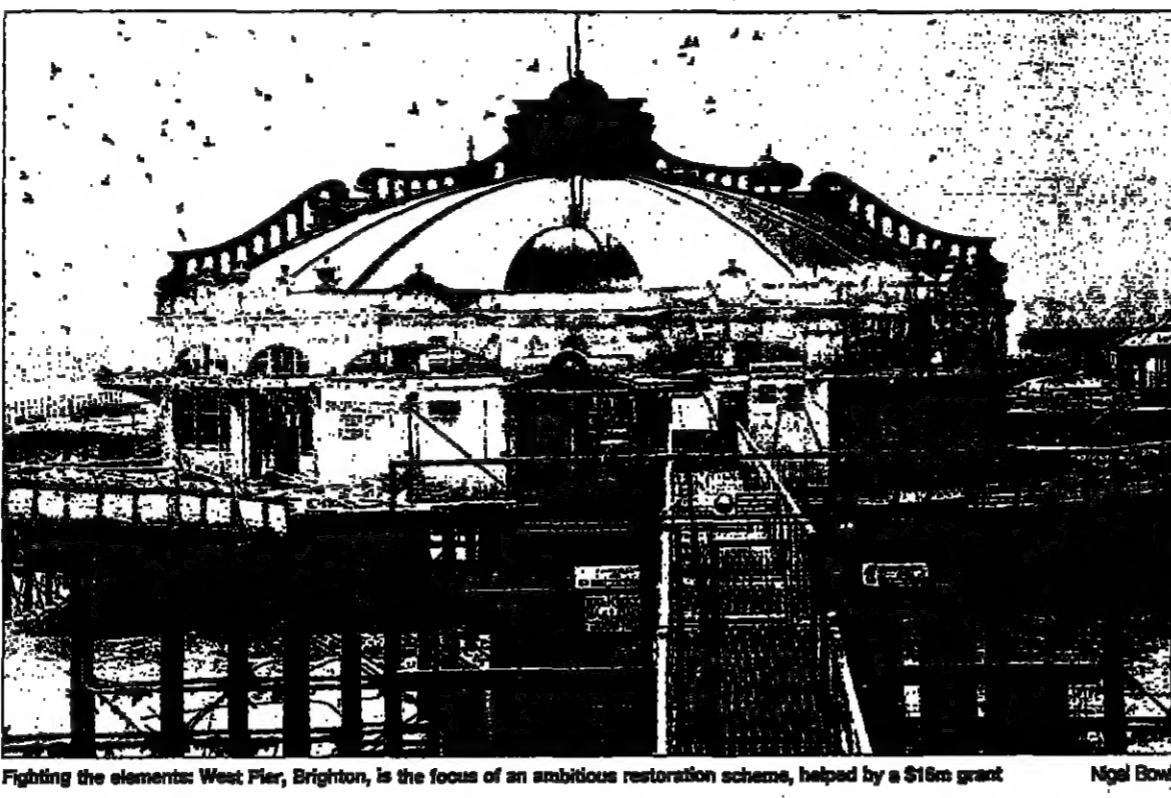
One of the piers most at risk is the mid-19th century West Pier in Brighton, one of the biggest resorts on the south coast of England. Stretching shakily

for more than 250m out to sea, this abandoned former rival to the town's successful and brazenly kitsch Palace pier has become a desolate hulk.

This year, the trust which owns the pier secured National Lottery support for an ambitious restoration scheme. But it is fighting an unequal battle against the elements. Water rolls around seaweed-clad iron pillars, visible through gaps in the rotten planking.

The £10.6m (\$17.3m) grant will enable the West Pier Trust to begin work on a project with London & Regional Properties and restaurateur Oliver Peyton's Gruppo company, which it says will turn the pier into a leisure complex.

Fighting the elements: West Pier, Brighton, is the focus of an ambitious restoration scheme, helped by a \$16m grant



Nigel Bowers

Promoted women 'earn lower salaries than men'

By Andrew Ball in London

Women working full-time in the UK are more likely to win promotion than men but often find themselves at the bottom of the salary scale, says a survey for the Institute of Labour Research.

"While some women can get through the glass ceiling they remain stuck to the promotion wage floor," said Alison Booth, professor of economics at the University of Essex in south-east England and one of the authors of the Institute for

Labour Research paper. "It is clear that promotions do not mitigate the general discrimination that women face in the labour market."

The study shows that, on average, a woman working full-time earns 17 per cent less than a man.

Women's real wage growth in the first half of the 1990s was 11 per cent lower than that enjoyed by men.

"The effect of promotion on wage increases has exacerbated the already large gender gap in wages," the report says.

A woman with the same individual and employment-related characteristics, and promoted in the same way, would have seen only a 7 per cent increase in pay.

Men continue to gain from past promotions, moving up the pay scale, while women do not," the report says.

The study suggests that there is a tendency for employers to rate men more highly than women with the same productivity and in jobs of the same grade. This means the employer is more likely to match wage offers

from other companies and to increase salaries faster to prevent male employees being tempted by such offers.

Men who had been promoted in the BHPS sample received wages 20 per cent higher than those who had not. Wages for promoted women were only 10 per cent higher.

• A bank worker claimed yesterday that a woman manager made him mop the floor of the branch as part of a campaign of sex discrimination against him. Andrew

Gilbert, 22, said he was singled out by Kathryn Douse - at 22 the Midland Bank's youngest manager - because he was a man.

Mr Gilbert, who was dismissed by the bank after a period of probation at its branch in a supermarket in Manchester, in northern England, is claiming loss of earnings at an industrial tribunal.

Miss Douse denied that she had discriminated against Mr Gilbert, who was the only man on the staff at the time.

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We also take a little time to explain some of the basics. And our website provides further reading material for those who want more depth.



Clamour grows for rules on euro referendum

Opponents of the single currency fear Yes campaign will have unfair financial advantage, writes Liam Halligan

The £15m (\$24.7m) campaign by Lord Hollick and other senior business executives backing Britain's entry into the single European currency will bring further protests about the lack of financial guidelines governing what is likely to be a highly contentious referendum.

The business group, to be launched in the next few months, will be headed by Lord Hollick, chairman of United News & Media and a supporter of the governing Labour party. The new organisation, which will have supporters in all main political parties, is expected to take over the lead role in the pro-euro campaign from the long-standing European Movement, which some senior Labour party figures consider too uncritical pro-EU.

"You're jumping the gun by several years," replied one government official when asked if there would be any campaign funding limits when the referendum on participation in the single currency, expected in 2001 or 2002, is contested via Britain's newspapers, billboards and airwaves.

But the opposition Con-

servatives, most of whom vehemently oppose EMU, are pushing for limits is that the pro-single currency camp is likely to be so much better funded than the No lobby.

Business for Sterling, the anti-EMU business group launched in June, says it is "unlikely" to win the financial contest.

"We've reached firm in donations, but because of the European Commission money, and other government-funded propaganda, we'll have to rely on the strength of our arguments," said a spokesman.

Anti-EMU campaigners say the Yes campaign's financial firepower will

lines are crucial so the results are unequivocal," said a spokesman for Charter 88. "We need funding limits, with state funding being considered, especially where one side could get so much more money than another."

Part of the reason Con-

servatives, most of whom

vehemently oppose EMU,

are pushing for limits is that the pro-single currency camp is likely to be so much better funded than the No lobby.

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the anti-EMU business group launched in June, says it is "unlikely" to win the financial contest.

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Anti-EMU campaigners

say the Yes campaign's

financial firepower will

partly reflect the backing of big business. UK multinationals are giving the British Yes vote money to keep them on board with Labour and other pro-EMU governments on the continent," says one. "In contrast, many No supporters are small firms who cannot shell out on politics."

Certainly, the Federation of Small Businesses takes a

staunch anti-EMU line. "We're against - 80 per cent of small businesses trade solely within the UK, and for them EMU represents nothing but costs," said an official.

Another fundraising problem for the No camp is the squabbling within its ranks. The anti-EMU lobby comprises about 80 smaller groups, most of them associated with the right wing of the Conservative party.

The penchant of many No groups to go beyond opposing EMU - with a large number wanting the UK to quit the European

Union altogether - turns off most potential business backers, presumably on the grounds that an "anti-European" campaign against EMU is unlikely to be a success.

The No campaigners complain that corporate donations they do receive come from businessmen who are themselves politically active.

Lord McAlpine, the former Conservative party treasurer, who played a leading part in the successful campaign in the 1975 national referendum on membership of the European Community, but who backs the present campaign against EMU, says referendum funding limits are even more important than general (national) election campaign spending controls.

"General election results can be reversed after five years," he says. "But referendum results last forever."

Foreign secretary urges curb on Brussels

By George Parker, Political Correspondent

Robin Cook, the foreign secretary, has called for a range of measures to curb the power wielded by Brussels and to transfer responsibilities to European Union member states.

Mr Cook called for a new EU code in an interview with New Statesman magazine, setting out the responsibilities of EU institutions and those of individual nations. "It would be a working guide to Europe and to the nation state," he said.

Mr Cook also hosted the idea of reducing the European Commission's power to impose laws directly on member states through directives. He argued that Brussels should instead lead by example at a local level as possible - will be backed by European leaders such as Helmut Kohl, the German chancellor, and French President Jacques Chirac.

"At the moment it is a matter of imposed legislation," he said. "Much better if we agree standards at European level, but recognise that sometimes member states come up with a technical

way to meet these standards which are more appropriate for them."

Mr Cook believes the move towards greater "subsidiarity" - assigning decision-making to as local a level as possible - will be backed by European leaders such as Helmut Kohl, the German chancellor, and French President Jacques Chirac.

Foreign Office officials stressed that Mr Cook's ideas did not constitute government policy but were simply part of a "free thinking" exercise that was going on across Europe.

Mr Cook believes a code on subsidiarity would be useful in persuading sceptics that further moves towards integration - including the creation of a single currency

- were not part of a plot to create an EU superstate.

He also proposes giving national parliaments more power to scrutinise the work of the EU.

Mr Cook's comments were welcomed by Alan Donnelly, a Labour member of the European parliament and leader of the European Parliamentary Labour party. "Change is needed to create a European Union that is closer to the people of Europe."

Michael Howard, the Conservative party's shadow foreign secretary, said Mr Cook's remarks were "yet another example of Labour saying one thing and doing another". "The best way of dealing with Europe's democratic deficit is to protect the powers of national parliaments and governments, all of which are democratically elected. Yet what Labour have consistently done is to give this power away," he said.

NEWS DIGEST

BARINGS COLLAPSE

Proposed settlement for bondholders faces delay

A proposed settlement that would have provided partial repayment for bondholders caught in the 1995 collapse of the Barings merchant bank has run into a second serious delay which could jeopardise the package. The settlement would produce payments of £84m (\$138m) before expenses, on bonds with a face value of £160m. It was approved by Barings' creditors and holders of £150m in floating rate notes issued in 1988 - was adjourned. The meeting, once recovered, failed to reach agreement and was adjourned again until September 16. It is understood that future funds, which bought the notes at a discount, hope to win better terms and may have now been joined by other 1988 note holders. Parties to the deal are anxious that the opportunity of settling may be lost as the deal may expire before the end of the year if not agreed. Jim Kelly, London

EXPORTS OF FARM ANIMALS

Protesters gather at port

Animal welfare campaigners said yesterday they would mount a permanent demonstration against exports of live sheep, which are to resume between Dover, England, and Dunkirk, France, today. The English port was the scene of violent clashes three years ago, in which one demonstrator died, as thousands of campaigners tried to prevent truck-loads of calves and sheep leaving the UK. Some groups said yesterday they would do everything possible to stop the trade re-establishing itself.

ROYAL AUTOMOBILE CLUB

Cendant wins sale vote

Members of the Royal Automobile Club have voted overwhelmingly for selling the RAC's motoring services operations to Cendant, the US marketing group, for £450m (\$742m). The sale means the 12,000 full members of the London club headquartered at the capital's Pall Mall will each receive payouts worth between £30,000 and £35,000. Of the 84 per cent of members who voted, 97.7 per cent gave their approval. The sale requires the approval of competition regulators, as Cendant owns Green Flag, another big UK motoring services group. But it is thought unlikely there will be any referral to the Monopolies and Mergers Commission because Cendant faces the entrenched rivalry of the 9.4m member Automobile Association and other sizeable groups such as Mondial Assistance. John Griffiths, London

See Cendant earnings in Companies & Finance

AGE DISCRIMINATION

Guidelines to be published

The government will publish a voluntary code of practice this autumn to combat ageism but committed it was not prepared to legislate against it. Andrew Smith, employment minister, said employers could not afford to discriminate because one in four workers would be aged 50 or more by the year 2020. "This government is determined to tackle the problem but cannot do so on its own," he said. "We have to work in partnership with business, employees and interested groups, as well as the public." The education and employment department yesterday published the results of informal consultation. It showed that age discrimination affected young and older people, reducing their chances of getting a job or promotion - especially for over 50-year-olds. Andrew Bolger, London

Businesses

NEWS DIGEST
BANKING COLLAPSE
Proposed settlement by
bondholders faces delay

EXPORTS OF FARM ANIMALS
Protesters gather at port

RCIA AUTOMOBILE CLUB
Cendant wins sale vote

ANTI-DISCRIMINATION
Guidelines to be published



Euro referendum

curb on Brussels

16 ETBA Finance

ECONOMIC & FINANCIAL SERVICES S.A. (formerly GREEK EXPORTS S.A.)

ANNOUNCEMENT

SECOND INTERNATIONAL PUBLIC AUCTION TO THE HIGHEST BIDDER OF THE TOTAL ASSETS OF GEORGE DOURANDAKIS HOTEL & TOURIST ENTERPRISES S.A.

ETBA FINANCE ECONOMIC & FINANCIAL SERVICES S.A. (formerly GREEK EXPORTS S.A.), established in Athens (1 Eustathous St.), as special liquidator of GEORGE DOURANDAKIS HOTEL & TOURIST ENTERPRISES S.A., which has been placed under special liquidation by Decision No. 170/1997 of the Appeal Court of Crete and within the framework of article 46a of Law 1882/1990, as supplemented by article 14 of Law 2000/1991 as in force today and in accordance with Instructions dated 29/7/99 received from the creditor ETBA S.A.

ANNOUNCES

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Summary description of the company and its activity

GEORGE DOURANDAKIS HOTEL & TOURIST ENTERPRISES S.A. owns and runs the B Class VITOMARITIS hotel complex in the Hotel Station area of the Prefecture of Chania, Crete, situated on a plot of land 27,000 m² in area and with a capacity of about 161 beds. The hotel unit consists of a central central building and 8 bungalows with a total area of 1,471 m². Road works have been executed in the surrounding area and there are two swimming pools, a tennis court, an open-air theatre, biological sewage treatment, a water storage tank, etc. More information and a detailed description are contained in the Offering Memorandum.

Terms of the Announcement

1. The auction will be conducted in accordance with the provisions of article 46a of Law 1882/1990 as supplemented by article 14 of Law 2000/1991 as currently in force, the terms contained in the present announcement and the terms contained in the Offering Memorandum, regardless of whether or not they are repeated in the present.
2. The submission of a binding offer implies acceptance of all these terms.
3. In order to participate in the auction, interested parties must submit a sealed, binding offer to the notary public assigned to the auction, Mrs. Ioanna Christou Baloukis-Dourandaki at Hotel Station, tel. (0825) 91363 by 12:00 noon on Monday, 7th September, 1998. The submission of offers should be made in person or by a legally authorized representative. Offers submitted beyond the time limit will not be accepted or taken into consideration. Offers must not contain terms upon which their bindingness will depend or which create vagueness with regard to the amount or the method of payment of the offered price or with regard to any other essential points. The liquidator and the creditors retain the right, at their incontestable discretion, to reject offers which contain terms and conditions, or consider them to be non-compliant, in which case the offer remains binding with regard to the rest of its content.
4. Offers must be accompanied, on penalty of cancellation of the offer, by a letter of guarantee from a bank legally operating in Greece, to the amount of fifty million drachmas (50,000,000) as specimen contained in the Offering Memorandum, valid until its return to the guarantee bank and guaranteeing both the substance of the offer submitted and any improvements made to it.
5. The offers will be opened by the notary in her office at 14:00 hours on Monday, 7th September, 1998. Interested parties who have submitted binding offers within the time limit are entitled to attend the opening of the offers.
6. Offers must specifically state the offered amount, the time and place of payment and in the event of part payment on credit, whether this will bear interest or not, the interest rate as well as the enlargements for final settlement.
7. Essential criteria for evaluating the offers are: a) the size of the amount offered, b) the guarantees provided for settlement of any balance on credit and the fulfillment of other terms, c) the reliability and credit worthiness of the interested party.
8. For all the above points as well as for the remaining terms to be agreed upon, the buyer must accept penalty clauses, additionally covered by property or other securities, which will guarantee compliance with the terms agreed upon.
9. The elements which make up the company's assets shall be sold "as is and where is" and, more specifically, in their actual and legal condition and at the place where they are situated on the day of signature of the sale contract. The liquidator and the creditors are not responsible for legal or actual defects or deficiencies of any kind of the assets for sale, nor for any incomplete or inaccurate description of them in the Offering Memorandum. Interested parties should, with their own means and diligence and at their own expense, look into and form their own assessment of the objects for sale. The submission of an offer implies that the interested party is fully aware of the legal and actual state of the objects for sale.
10. In the event that part payment is on credit, the present value will be taken into account in evaluating the offer, which will be calculated on the basis of the interest rate in force, at the time of submission of the offer, for Greek Government bonds of one year's duration.
11. In the event that the person to whom the assets of the company under liquidation are adjudicated fails in his obligation to appear at the time and place specified in the liquidator's invitation, in order to sign the relative contract in accordance with the terms of the present Announcement and of his offer, as finally composed, then the guarantee, as above, is forfeited in favour of the liquidator and the creditors in order to cover all expenses of any kind, time spent and real or paper losses sustained, with no obligation to provide proof of such, and consider the amount as a penalty clause and collect it from the guarantee bank.
12. The liquidator bears no responsibility towards participants in the auction, both with regard to the report assessing the offers or to his proposal of the highest bidder. Also, he is not liable and has no obligation to the participants in the auction in the event that the auction is cancelled or declared null and void if its result is deemed unsatisfactory.
13. Those parties taking part in the auction and submitting offers do not acquire any right, claim or demand from the present Announcement and from their participation in the auction, against the liquidator or the creditors for any cause or reason.
14. According to para 13 of article 46a of Law 1882/1990 the sale contract and the necessary transfers occurring from it and any other relative transaction are exempted taxes, dues or state or third party rights or duty rates, while the rights and fees of notaries, lawyers, supervisors and mortgagees are restricted to 30%. Any expenses incurred in the sale of the assets (VAT, the fees of lawyers, notaries and mortgagees, judiciary supervisors, etc.) rights and other expenses are to be borne by the buyer.

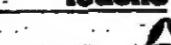
The present was drafted in Greek and translated into English. However, in the event of differences occurring in translation, the Greek text will prevail.

In order to obtain the Offering Memorandum and for additional information, please apply to the offices of the liquidator

1 Eustathous 1st Venetian Wall, 104 30 Athens, Tel. (010) 7280508 and Fax (010) 7280684

Allenwest Brentford Limited

Deloitte &
Touche



Authorised by the Institute of Chartered Accountants in England and Wales to carry on Investment Business.

In Administrative Receivership
The Joint Administrative Receivers, Ralph Preece and Nick Dargan, offer for sale the business and assets of Allenwest Brentford Limited, specialists in the design, manufacture, installation, commissioning and servicing of power conversion equipment including:

- Distribution Transformers: 16kVA - 2,500kVA
- Power Transformers: 2,500kVA - 40MVA
- Regulators and Rectifiers

Other key features are:

- Annual turnover of £8 million
- Worldwide customer base
- Highly skilled workforce
- Based in Crawley, West Sussex

For further information please contact Ralph Preece or Nick Edwards at Deloitte & Touche, Stonecutter Court, 1 Stonecutter Street, London EC4A 4TR.
Telephone: 0171 936 3000 Fax: 0171 583 1198
or at Allenwest Brentford Limited

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The Joint Administrators offer for sale the business and assets of a well known post production editing/multi media facility business with a national client base.

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For further information, Interested parties should contact the Joint Administrators quoting reference M620 at Levy Gee, Colchester House, 38-40 Peter Street, Manchester, M2 5GP. Tel: 0161 833 8300 Fax: 0161 833 8333

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Strong balance sheet;
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TO 2700,000.

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Appear in the Financial Times every Tuesday, Friday and Saturday.

For further information, or to advertise in this section, please contact
- Melanie Miles on: 0171 873 4874

LEVY GEE
DEPARTMENT OF
ACCOUNTANTS

CONTRACTS & TENDERS

TENDER NO: 77/31113/4034



Mobarakeh Steel Company intends to purchase 6000 M/ton Metallurgical Coke with the following specification:

CHEMICAL SPEC.:

- C : 85-88%
- S : < 0.7%
- ASH : 9.5-12.5% MAX
- MOISTURE : 4.5%
- P : 1.5%
- LOI : 1.5-0.7%

MECHANICAL:

- Resistance: M40 > 70% M10 < 10%
- Size: 25-50mm 4000 MT
- 25-80mm 2000 MT

Interested bidders may obtain a set of bidding documents by the submission of a written application and payment of non-refundable fee of USD500, in favour of Mobarakeh Steel Company, through Bank Markazi Iran account no. 138. All bids must be delivered to below office on or before 16.9.98:

MOBAREKEH STEEL COMPANY

15 KMS SOUTH WEST OF MOBAREKEH

PO BOX 167 ESFAHAN IRAN

RAW MATERIAL AND ENERGY PURCHASING DEPARTMENT

FAX: 0098 31 327512 & 3243324

TEL: 0098 03355 3421

MOBAREKEH STEEL COMPANY

REPUBLIC OF CAMEROON

MINISTRY OF THE ECONOMY AND FINANCE

INTERNATIONAL CALL FOR BIDS FOR THE PRIVATISATION OF THE CAMEROON INSURANCE COMPANY (SOCAR)

As part of its program of restructuring and privatising public and semi-public enterprises, the Government of Cameroon wishes to establish two new insurance companies (one general insurance and the other life insurance), in collaboration with private sector investors, to replace SOCAR Insurance Company.

Cameroon is at the centre of an economic and monetary union (CEMAC) grouping six countries in central Africa. Investors will enjoy immediate access to the insurance markets of Cameroon's neighbours.

SOCAR was created in September 1973. Its shares are held by the Cameroonian government (38%), public-sector entities (20%) and various foreign interests (44%). For many years, SOCAR was the most important insurance company in not only Cameroon but also in francophone Black Africa.

An international call for bids is being launched to find a shareholder to acquire a majority stake of at least 51% in the new companies. The minimum amount of capital is set at CFAF 2 Billion (FF 20 Million or USD 3.33 Million) for the general insurance company and at CFAF 250 Million (FF 2.5 Million or USD 416,000) for the life insurance company.

Parties seeking to take a majority stake in either of the two new insurance companies should be insurance or reinsurance companies with reputable and financially sound backgrounds. The government will allow companies without the necessary insurance or reinsurance expertise to take a majority stake in the new insurance companies under conditions spelled out in the information memorandum and terms of reference.

Potential investors can obtain an English or French information memorandum on this privatisation project along with a complete package of tender documents by contacting the individuals noted below.

Investors can join with Cameroonian or foreign interests to submit a joint bid. Those investors willing to take a minority interest in the new companies can submit an expression of interest to the Insurance Division of the Ministry of the Economy and Finance's offices. Once the winning bid has been selected, they will be advised of the price of shares established through the bidding process and invited to subscribe for shares at that same price.

Bids should be received by no later than Thursday, October 1st at the Ministry of the Economy and Finance's offices (as below).

M. Samuel Obam-Bibom

Director of Economic Controls and External Finance

Ministry of Economy and Finance

Postal Box 24

Yaoundé, Republic of Cameroon

Tel: (237) 22 49 53 or (237) 22 19 63 or (237) 21 49 75

Fax: (237) 23 35 22 or (237) 23 34 85 or (237) 23 35 27

Or

Mr Georges Ononemang

Chief, Insurance Division

Ministry of the Economy and Finance

Postal Box 24

Yaoundé, Republic of Cameroon

Tel: (237) 22 21 09

The Minister of State for the Economy and Finance

LE MINISTRE DELEGUE

Pr. Jean Marie GANKOU

APPOINTMENTS

EASTERN EUROPEAN RESEARCH ASSISTANT

The Fixed Income Research Group of this leading international financial services company wishes to appoint an Eastern European Research Assistant whose main function will be to analyse financial documents in local languages, prepare translations and presentations in local language, to analyse market data in the economic, political and corporate spheres and to assist in the organisation or roundtables at which this information will be presented. Salary circa £22,000. Incumbent must be proficient in Eastern European languages. Fluent in at least one in addition to English and have the ability to prepare reliable translations and perform analysis of company statements in those languages. Applicant educated to degree standard, with minimum of two years' relevant work experience, excellent inter-personal and organisational skills should write, enclosing full curriculum vitae, to:

Box A6210, Financial Times, One Southwark Bridge,

London SE1 9HL.

PUBLIC NOTICES

MLM Holdings Limited
ACN 009 814 019

410 Ann Street, Brisbane Queensland 4000

Australia

Notice is hereby given that at the Annual General meeting of the Company to be held at 10.00am on 15 October 1998 at Brisbane, Australia, an election of directors will be held.

D.M. Munro
Secretary and General Counsel

ARAB REPUBLIC OF EGYPT

MINISTRY OF ELECTRICITY AND ENERGY

EGYPTIAN ELECTRICITY AUTHORITY (EEA)

Privatization of Electricity Companies

Call for Pre-Qualification

No. 96/98

- EEA is inviting experienced international and local financial and consulting firms to submit their prequalifications for Consultancy Services in the privatization of Electricity Companies.

- This invitation is for the purpose of short listing the firms who can demonstrate extensive experience and capability in providing the Consultancy Services.

- The short listed firms will be invited to submit their offers to assist EEA in the valuation of the Electricity Companies, the determination of the fair market share value and the preparation of the information, documentation and marketing plan for

MANAGEMENT & TECHNOLOGY

PROFILE MUHAMMAD YUNUS, Grameen Bank

Great hopes from little loans grow

The fight against poverty is the driving force for a Bangladeshi banker, says John Authers

Poverty, says Muhammad Yunus, "is something like a bonsai tree. You get only this little base to grow from. You are a stunted little thing. Maybe you could be a giant thing, but you never find out - that's poverty."

Few people have seen more of poverty at first hand, or done more to combat it. Mr Yunus has brought a startling brand of entrepreneurialism to his native Bangladesh, where it is flourishing. His Grameen Bank, started when he made loans worth \$27 (£16) out of his own pocket to 40 people, now has more than \$2bn in loans outstanding.

Grameen is now one of the world's largest "micro-lenders". Its loans still average barely more than \$100, and go to help people set up small enterprises in rural Bangladeshi villages. The loans have no collateral, and carry a relatively high interest rate. They are made to people who would not be considered credit worthy by almost any western financial institution.

Yet Grameen loans have a repayment rate of 98 per cent - the kind of level that US banks can only dream about. The bank now has more than 12,000 employees, and more than 1,000 branches serving 37,000 villages.

Mr Yunus has become a powerful agent of social and technological change. Grameen has lent to more than 2.3m people, at least 90 per cent of whom are women. Most are also illiterate. Voter turn-out among the people it lends to is almost 100 per cent. It is steadily

turning one of the world's poorest countries into a nation of entrepreneurs. "My concept is not just about the entrepreneurial poor. My starting point is that all human beings are entrepreneurs. Some get a chance to express it. Those who never had the chance probably believe they are not entrepreneurs. By creating access to credit, you give an opportunity to someone to find out what's inside of him or her."

Grameen is also helping to connect rural Bangladesh to the global communications network. One scheme involves renting out mobile phones to women in villages, who then loan them to other villagers for a profit. This scheme has turned Mr Yunus into Bangladesh's largest telecommunications provider.

Grameen is also now the country's largest internet service provider, having extended computer equipment and online links into villages in the same way.

Credit should be accepted as a human right. It's the beginning of economic life'

At a summit in New York in June he attempted to persuade the most powerful Wall Street investment houses to find ways to invest in micro-credit. This would be on a business basis, although he should be looking for a "social-objective-driven" return, rather than pure commercial gain.

A summit last year had already set the goal of extending micro-credit to 100m households worldwide



by 2005. Like many others in the industry, he does not believe this can be achieved without tapping western capital markets.

Mr Yunus is exploring ways to securitise his loans - a once unimaginable event and float them on the international capital markets. Many US banks seemed impressed. Unconventional schemes to help underpin the balance sheets of micro-lenders were announced at the conference by both Sankara Trust and Citicorp.

Both expect to make a return on investment, but a lower one than they would normally require for a business proposition.

And he has branched out in other ways. He also chose New York as the venue to announce that he was forming a joint venture with Monsanto, the life sciences company, to set up an agricultural research centre in Bangladesh. This will apply the latest technological advances to improving the country's agricultural system.

By placing the centre in Bangladesh, the two companies hope it will produce

solutions that are relevant to the industry, the industry does not believe this can be achieved without tapping western capital markets.

All of these developments stem from Mr Yunus's clear and sophisticated philosophy of his previous career as an economics professor in Dhaka. "In that context you are teaching beautiful economic theories in your classroom. You have beautiful solutions but then you go out of your classroom and you see people dying."

His first venture into lending came in the wake of the floods that hit the country in 1974. The scenes of devastation, soon after Bangladesh had claimed its independence from Pakistan, created worldwide concern and inspired the famous Bangladesh concerts with George Harrison.

For Mr Yunus, making small loans out of his own pocket seemed the best way to help. Grameen has grown steadily since then, gaining

the status of a bank in the process. Mr Yunus himself has not profited greatly, however, and he does not have a personal stake in the company, which is mutually held. "Shares are held by the borrowers themselves. I'm not a shareholder. I'm just an employee."

While he has a strong enough grasp of business to impress the world's most powerful financiers, he is driven by an uncompromising determination to fight poverty in whatever form it appears.

"I would say it's economic democracy. When you deny access to credit because someone doesn't have collateral you are creating a situation of financial appetite. That's such a basic need of human beings. Credit should be accepted as a human right. It's the beginning of economic life."

"We get very concerned when one human being's rights are violated for one individual but when over a billion people are denied their human rights we get so used to it we think it's a matter of fact."

And he has branched out in other ways. He also chose New York as the venue to announce that he was forming a joint venture with Monsanto, the life sciences company, to set up an agricultural research centre in Bangladesh. This will apply the latest technological advances to improving the country's agricultural system.

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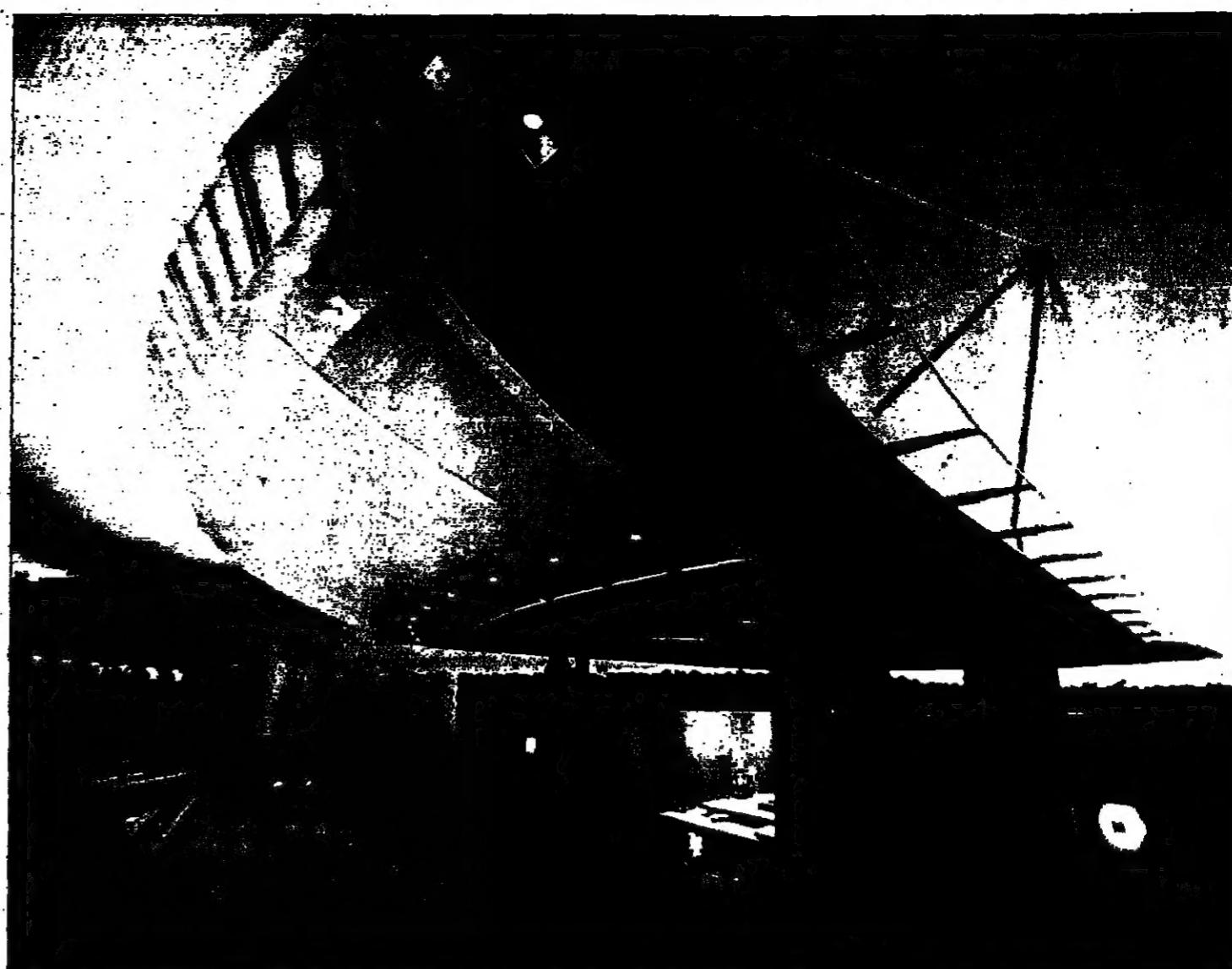
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THE ARTS



OPERA SANTA FE FESTIVAL

The mission's accomplished; it's time to let go

Andrew Clark
wonders if founder and director John Crosby can bear to hand over his baby

You reach the Santa Fe Opera by driving six miles out of town on the road to Los Alamos. Until you actually see the theatre, you can have little idea how unlikely it is setting. Built into the side of a hill, with panoramic views of the Sangre de Cristo mountains, it shimmers like a mirage in the sun-baked desert. You leave the highway and drive up a winding path to a small plateau, and there it is: brown adobe walls, white roof with gleaming masts, open terraces, all curves and clean lines.

Close-up, you feel as if the whole construction is suspended beneath a giant glider. Inside, it has the atmosphere of a Greek amphitheatre - except that, for the first time in its 42-year history, the Santa Fe Opera is fully covered. The auditorium is completely new, but the shape and style of its predecessor has been respected. The wind still breezes through open sides, the sunset remains visible behind the stage, and the backstage area is much as before. But at last the theatre is weatherproof. The seats are comfortable, the sight-lines good, and the acoustic is kind to voices.

John Crosby, the company's founder and 72-year-old general director, recalls opening nights in the early years when audiences would turn up in black tie, sit on wooden benches and get soaked by the rain. "Now



John Crosby: a pioneer who denies he had a vision

makers from outside New Mexico. The only constant factors have been Crosby himself and his artistic mission: a commitment to the rare and the new, and an apprentice programme aimed at giving talented young people a toehold in the profession.

To balance its books over an eight-week season, Santa Fe needs two box-office

people have all the creature comforts they need," he observes wryly, "but they don't get dressed up any more."

This is the second re-build Crosby has overseen, and each time the numbers have swelled. From 480 in 1967, capacity rose to 1,289 in 1988. The latest transformation has yielded 237 more seats, 37 more toilets, special elevators and a purpose-built gift shop. In the beginning, the audience consisted of locals, art lovers and the well-to-do. Now 70 per cent are holiday-

draws - this year, a John Copley production of *Madame Butterfly*, and Jonathan Miller's *Magic Flute*. That leaves room for two less frequently performed pieces: Berlioz's *Beatrice et Benedict* was this summer's smash hit, making up for a weak *Solome*. And there's always a premiere, even if it only gets three performances. Last year it was a new opera by Peter Lieberson; this year, the first English-language performances of Wagner's *Lohengrin*. *A Dream Play* (on which I will report separately) in 2000, the US premiere of Henze's *Venus and Adonis*.

Santa Fe cultivates an adventurous image: this is, after all, where Stravinsky spent several summers in the festival's early years; where Hindemith conducted *Neues vom Tage* in 1951; where operas by Berio, Penderecki and Judith Weir were first heard by American audiences.

The problem now is that the company has outgrown Crosby's artistic capabilities. A lacklustre conductor who seems to have lost the energy to motivate a community of artists, he has announced his retirement after the 2000 season; his anointed successor is Richard Gaddes, a 54-year-old Englishman who made his name at Opera Theatre of Saint Louis before becoming Crosby's assistant. Given Crosby's meticulous control over policy and administration, the transfer of power presents the company with its biggest challenge since the 1957 fire. Santa Fe Opera is Crosby's baby. Will he let go?

It's a sensitive issue. Crosby will be hovering in

the background after he leaves, and expects to be invited back to conduct. Gaddes declines to be drawn on future plans in case Crosby takes it as criticism. But a change in leadership is overdue. Do or, reclusive and plagued by insecurities, Crosby is a man of paradoxes - a pioneer who denies he had a vision for the company's growth, a musician who seems hapless supervising the minutiae of buildings and budgets. Those who know him say he rules by fear, barely acknowledging anyone beyond a coterie of male assistants.

If it hadn't been for the fluke of fate that Crosby's parents owned land there, Santa Fe would probably still be a preserve of day-to-day administration so

that he can devote himself to fundraising and artistic planning. There may be fewer showcase premieres, and more exposure to repertoire hitherto under-represented in Santa Fe, such as Handel and Britten. Further ahead, some expansion of the storage and dressing-room areas is likely. But the formula which keeps artists coming back year after year - extended rehearsal periods and a close focus on developing singers' repertoire - will remain sacrosanct. Add to that a summer camp atmosphere, and you begin to understand why this oasis of western culture

continues to thrive 7,000ft above sea level in the New Mexican heat.

For the time being, Crosby has his hands full - too full to bother about his reputation. He quotes John Prichard's dictum that "I'm too old, too tired and too fat to worry about it". Asked about his impending retirement, he admits he has much to learn. He cites a headmaster he knew in his youth who "made his school the best in the country and graciously retired before he had to, because the board had identified a suitable successor. I hope I'll be able to live up to that example."

POP LUTHER VANDROSS' 'I KNOW'

The smoothie's back in town

After a few false starts, here comes the real thing: there can be few surer signs of an imminent 1990s nostalgia boom than the release of a new Luther Vandross album.

Vandross provided the pressing decade's soundtrack with some of its most eroticised moments. While all around him were anxious to look as ridiculous (pirate outfit) or miserable (black overcoats) as possible, Vandross smoothed his way into lounges everywhere with his honed come-ons and effortless falsetto leaps.

It was, to be sure, an eratico artwork; one only has to listen to Marvin Gaye to hear the genuine, less than wholesome article. But Vandross's creamy crooning slotted in nicely with the shallow times.

What does he say to us today? I know, his first album for EMI is trailed as being the first over which he has exercised "true creative control", but this frankly

sounds like mildly bitchy record company-speak. What you get is largely what you expect - well-played, polished, nicely settled into an uncontroversial groove.

much of the credit goes to Marcus Miller, who has writing, production and base-playing credits

Vandross and rap go together like custard and broccoli

on various parts of the album. There is something undeniably old-fashioned about Miller's playing in an age in which rhythm sections have become obsessively mechanised.

Add the odd virtuoso moment from Bob James (an impressively laid back Fender Rhodes solo on "I'm Only Human") and Stevie Wonder (harmonica on the title

track), and you have a rather refreshing, warm sound, perfect for those torpid summer evenings.

But that is not enough for Vandross: he wants to show that he has moved, even so elegantly, with the times. Thus the album's closer, a Rodney Jenkins remix of the energetic "Night in Harlem" featuring a rap from Gangstar's Guru. Vandross and rap go together like custard and broccoli. It is a pointless exercise, a tokenistic response to the perceived demands of the market.

But at least it can be treated as a self-indulgent throwaway. Most of the album will delight his sizeable following, from the opening ballads "Keeping My Faith In You" and "Isn't There Someone?" to the soft-focus funk of "Religion".

There is only one false note (not, needless to say, literally speaking), when Vandross tackles Albert Hammond and Carole Bayer Sager's "When I Need You", an over-familiar and hackneyed song which receives a crude, lumbering treatment. Vandross can, and generally does, do better than that. Guitar bands beware, the smoothie is back in town.

Peter Aspden

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● Falstaff: by Verdi. New production directed by Leon Major with sets and costumes by John Condon. Conducted by George Manahan. Cast includes Kevin Glavin, Stephen Powell and Amy Burton; Aug 14, 17

● Partenope: by Handel. New production directed by Francisco Negrin, in his Glimmerglass debut, and conducted by Harry Bicket. Cast includes David Daniels and Lisa Saffer in the title role; Aug 16

● The Mother of Us All: by Virgil Thomson. Conducted by Stewart Robertson in a new staging by Christopher Alden, with sets by Allen Moyer; Aug 15, 18

GLYNDEBOURNE OPERA
Glyndebourne Festival Opera Tel: 44-1273-875 000

● Capriccio: by R. Strauss. Revival conducted by Andrew Davis and directed by John Cox. The Countess is sung by Felicity Lott. With the London Philharmonic Orchestra; Aug 14, 17

● Le Comte Ory: by Rossini. Revival conducted by Yves Abel and directed by Jérôme Savary, with the London Philharmonic Orchestra; Aug 15, 18

● Simon Boccanegra: by Verdi. New production conducted by Mark Elder in a staging by Peter Hall. With the London Philharmonic Orchestra. The title role is sung by Elena Prokina;

Royal Academy of Arts Tel: 44-171-300 8000 Summer Exhibition: held every year since the Academy's foundation in 1768, the world's largest open exhibition displays work by established painters and sculptors alongside that of younger and less well known artists; to Aug 16

LONDON CONCERTS

Avery Fisher Hall, Lincoln Center Tel: 1-212-875 5030 www.lincolncenter.org

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● City of London Sinfonia: conducted by Richard Hickox in works by Mozart, Diana Burrell, Taverner and Beethoven; Aug 16

● The Academy of Ancient Music: conducted by Christopher Hogwood in works by Handel, Bach and Vivaldi. With the New College Choir and soloists including soprano Emma Kirkby and tenor Mark Padmore; Aug 17

EDINBURGH THEATRE

● Life is a Dream: by Calderon, in a translation by John Clifford. Royal Lyceum Theatre Company production directed and designed by Calisto Bieito; Royal Lyceum Theatre; Aug 17, 18, 19

● The Robbers: by Schiller, in a translation by Robert David Macdonald. Production by the Citizens Theatre Company, Glasgow, directed by Philip Prowse; King's Theatre; Aug 17, 18

GLIMMERGLASS OPERA

Opera Tel: 44-131-473 2000 www.go-edinburgh.co.uk

● Don Carlos: by Verdi. The Royal Opera in Luc Bondy's

production, with sets by Gilles Aillaud and costumes by Moldele Bickel. The conductor is Bernard Haitink and the cast includes Thomas Hampson; Edinburgh Festival Theatre; Aug 17

THEATRE

● Life is a Dream: by Calderon, in a translation by John Clifford. Royal Lyceum Theatre Company production directed and designed by Calisto Bieito; Royal

Lyceum Theatre; Aug 17, 18, 19

● The Robbers: by Schiller, in a translation by Robert David Macdonald. Production by the Citizens Theatre Company, Glasgow, directed by Philip Prowse; King's Theatre; Aug 17, 18

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BRECON JAZZ FESTIVAL VAN MORRISON, PETRUCCIANI, MARSALIS

Impro, rhythm and blues

Nearly one hundred gigs, spread around meadows, marquees and a market hall make Brecon Jazz a unique event in all Europe. The Welsh town is simply the most convivial place to experience live jazz music - from swinging mainstream to artful abstraction by way of blues and gospel.

Van Morrison passed through all those areas in a rumbustious festival opener on Friday night. Belfast's spiritualised blues-shouter mugged and chorled through classics "Tupelo Honey", "Crazy Love" and even "Moondance", before accepting requests for more of the same. The curmudgeonly one's unpredictability always give his show an extra charge. This night it was the Man's demagogic good humour that put both band and audience on edge, lending the performance an electric and deliciously dangerous atmosphere.

Where the Market Hall's murky acoustics were simply overpowered by Morrison's belated angst, the sound quality presented more of a problem for the French pianist Michel Petrucciani, backed by drummer Steve

Gadd and six string bassist Anthony Jackson. Petrucciani makes light of his physical limitations - he is only three feet tall and leans into the keyboard with full two-handed percussive force. At times, and through no fault of the musicians, bass notes from each pianoist seemed to wed together. All was clearer in the Latin tinged mid-tempo numbers, the rhythm section carefully bisecting Petrucciani's packed lines.

Not only does Petrucciani have a huge store of improvising material and an incendiary right hand delivery, the driving left hand joins his ideas into a fast moving train of purposeful momentum. Original compositions have witty adornments which compare with Oscar Peterson, but he comes into his own when interpreting Ellington. On Saturday, an "A Train" variation was brought shunning and squalling from its staid and pulled into an unstopable, fire-breathing express.

Saxophonist Branford Marsalis leaped onto the same stage two hours later to set free an uninterrupted stream of improvisation that lasted nearly an hour and a half. Backed by the dreamy rhythm team of pianist Kenny Kirkland, drummer Jeff "Tain" Watts and bassist Eric Reavis, the eldest of the Marsalis siblings linked frantic bop to calypso by way of blues and lindy-leader players. All was clearer in the Latin tinged mid-tempo numbers, the rhythm section carefully bisecting Petrucciani's packed lines.

One of the hottest tickets in town was for American vocalist

Stacey Kent

sales group members is compelling.

One of the hottest tickets in town was for vocalist Stacey Kent and her band at Christ College. The young New Yorker, who started singing just five years ago after settling in London, is an articulate interpreter of the great American songbook. She communicates the bitter-

sweet essence of intelligent popular songs in brightly swinging but intimate form. On Sunday afternoon, pianist David Newton and breathy tenor Jim Tomlinson who together embody taste and restraint, provided the perfect setting for classics such as "East Of The Sun" and "In The Still Of The Night".

At the Theatre Brycheiniog, tenor titan Joe Lovano demonstrated how to blow new life into the songbook - by turning the tunes inside out. Lovano, who rivals Sonny Rollins for fire-power coupled with vocabulary, has a similarly idiosyncratic repertoire, drawing inspiration from such disparate sources as Sinatra and Monk. The quartet features another big-hearted player, pianist Kenny Werner, whose fluid, quicksilver solo parts were a carefully drawn counterpart to the leader's full-blooded runs.

That Lovano and his group could play two consecutive shows at Brecon says as much about his stamina as it does his popularity. The 32 headline concerts are only a part of Brecon Jazz; the fringe often provides the unexpected gems. So if there is a problem with the festival, it is how to be in several places at one time.

Garry Booth

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Arena di Verona
Tel: 39-045-800 5151
www.arena.it

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● CNN International Monday to Friday, GMT: 06.30: Moneyline with Lou Dobbs 13.30: Business Asia

19.30: World Business Today

22.00: World Business Today Update

● Business/Market Reports: 05.07; 06.07; 07.07; 08.07; 09.07; 10.07; 11.07; 12.07; 13.07; 14.07

● Tanya Beckett of FT TV reports live from LIFE as the London market opens.

TOKYO CONCERT

Suntory Hall Tel: 81-3-3584 3999

● Andrea Rothkopf: recital by the organist of works by Bach; Aug 14

● Tokyo Philharmonic Orchestra concert performance of works by Puccini, Verdi and Bizet, conducted by Yoshinori Kikuchi; Aug 18

● Philharmonie der Nationen: conducted by Justus Franz in works by Brahms; Linzburg, Marktplatz, Open Air; Aug 14

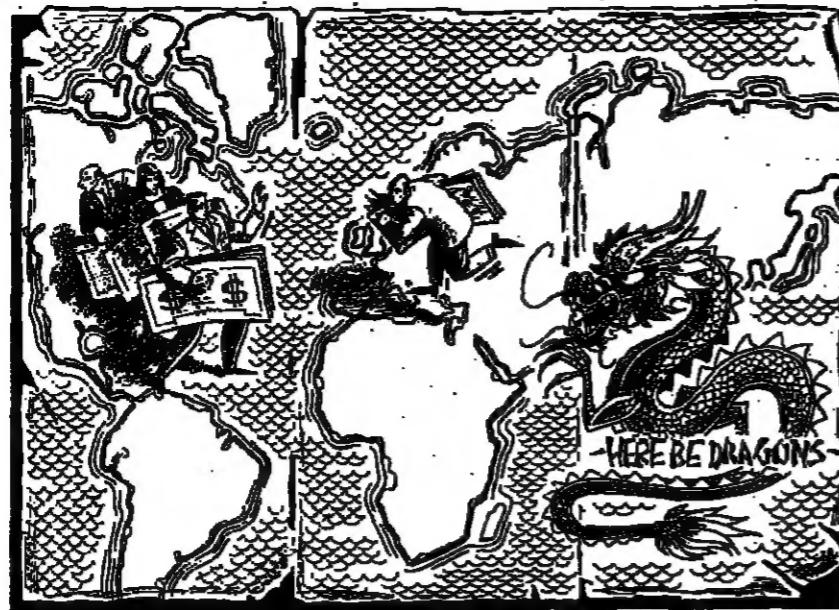
● St. Petersburg Philharmonic Orchestra: conducted by Yuri Temirkanov in works by Rimsky-Korsakoff, Prokofiev and Tchaikovsky. With violin soloist Dmitry Sitkovetsky; Kiel, Schloss; Aug 15

EXHIBITION

COMMENT & ANALYSIS

Capital market pariahs

Asian countries want to tap the international bond markets. But, say Simon Davies and Jeremy Grant, they are being asked to pay basket-case premiums



For international banks, one of the few benefits to emerge from the Asian crisis is the ravenous appetite for capital from once-frugal south-east Asian countries. But setting terms that suit both lenders and borrowers is not easy.

High savings rates and balanced budgets in the region left little room for a debt market. On the contrary, Asian governments lent to the west west. Now the tide has turned. The collapse of banking systems and the blurring of lines between public and private sector borrowing has hugely increased government demand for international capital.

This week, the Philippines issued a mandate to Goldman Sachs to launch a \$200m issue. Seoul, Bangkok, Kuala Lumpur and Beijing have issued mandates to borrow a total of more than \$80m. But lenders are wary. If these issuers had come to the market just 18 months ago, they would have been greeted with open arms. Today, they are all but pariahs.

Before the financial crisis, Asian borrowers were paying an average coupon of 15 percentage points over the yield on the US Treasury long bond. At current market prices they would have to pay closer to 35 percentage points over. The risk premium has tripled.

Neither are markets distinguishing between countries. Korea, Malaysia and Thailand are trading within a whisker of each other despite a wide range of credit ratings. Last month, Malaysia decided it was being asked to pay too much and delayed a \$2bn eurobond issue. That casts doubt on borrowing plans by Thailand and China.

For the moment, Asian countries can afford to delay since many have clinched rescue packages from the International Monetary Fund. But sooner or later they will need to borrow to service their debts, to recapitalise failing banks, and to finance fiscal deficits.

The largest source of financing so far has been from the multilaterals. But there has to be a several-pronged approach to financing," says Amer Bisut, emerging market analyst at Salomon Brothers. "A significant share of that will have to come from international capital markets."

Some traditional routes may be blocked. Syndicated loans, for instance, may not be an option. "The banks that have lent to the region are under substantial pressure because of their existing non-performing loans," says Carlos Cordeiro, managing director of debt capital markets at Goldman Sachs in Hong Kong. "I think the bond markets provide as attractive an opportunity as anything else out there."

There may be a way out for would-be borrowers: securitisation. When Chrysler, the US carmaker, had a junk-bond rating in the early 1980s, it raised relatively low-cost funds through issuing bonds collateralised by the cashflows from assets such as motor loans.

"Lenders and their governments need to be creative and proactive," says Mr Dee. "The medicine is in their drawer but it hurts and is being avoided... Pricing could be immediately improved through implementation of tough market-based policies."

There should be a fair

Philip Stephens is on holiday

are problems. "In many countries, the legal and regulatory structure has not sufficiently developed to the point where securitisation is a full and viable option," says Michael Dee, managing director of debt capital markets at Morgan Stanley Dean Witter in Hong Kong.

Eventually, Asian governments will have to return to the bond markets. To do that they will have to come up with more transparent information about debt profile and about plans for future bond issues. Just as important, they will need to convince markets they are undertaking serious economic and financial reform.

Governments that can come up with a credible story should be able to borrow at more attractive rates by distinguishing themselves from the pack. But few, if any, Asian governments have persuaded the markets they have taken the necessary steps.

"Lenders and their governments need to be creative and proactive," says Mr Dee. "The medicine is in their drawer but it hurts and is being avoided... Pricing could be immediately improved through implementation of tough market-based policies."

There should be a fair

Philip Stephens is on holiday

facing Russia's budgetary position is a revenue item, namely taxation receipts, most significantly from the corporate sector. Shoring up public finances in the face of such a shortfall through complex financial engineering is, by any reckoning, a stop-gap measure only.

Russia's corporate tax and law systems must be strengthened if overseas investors' confidence in Russia's transition programme is to be restored.

Concerning Russia's

savings structure, a stable interest rate regime and confidence in corporate regula-

LETTERS TO THE EDITOR

Soros case neglects microeconomic origins of Russia's predicament

From Mr David Flanagan

Sir, The case made by George Soros regarding a Russian currency board (Letters: "A G7-backed \$300m currency board is the only way for Russia to end its crisis", August 13) rested on many interesting macroeconomic observations.

However, far from having solely macroeconomic origins, much of Russia's current predicament may be traced to microeconomic fundamentals. Therefore, medium- and long-term solutions are likely to be microeconomic in nature.

The fundamental problem

will encourage domestic saving. A currency board and a fixed ruble do not easily imply interest rate stability.

Also, who would sit on such a board? If it comprised overseas figures, its decisions may be seen as dictats from the international community. If made up of domestic figures, its independence from political influence, given forthcoming elections, may be doubtful.

David Flanagan,
Ground Floor Flat,
71 Netherwood Road,
London W14 0SP, UK

Not comparing like with like on pay

From Mr Philip Alexander

Sir, The football field is more level than the boardroom. Footballers and directors are on the receiving end of high pay. Curious that Ruth Lea, of the Institute of Directors (Letters, August 11), both dissociates herself from the open market which, supporting the footballers, supplies their pay, and is an apologist for the recipients who pay themselves behind the boardroom door.

Philip Alexander,
35 Maifield Street,
London N1, UK

From Professor J.F. Lamb

Sir, It is no doubt part of

the job description of Ruth Lea to defend the indefensible but she should at least compare with like. The highly paid footballers (and other sports-people) differ from the senior directors who have recently been given huge pay rises in at least the following respects:

• Their competence is tested regularly and if found wanting they are no longer highly paid; directors can go on under-performing for years with no penalty.

• Sportsmen get no large share options or pension packages and when they retire get no large severance packages; how different from directors!

J.F. Lamb,
Ex Gas Grid Campaign,
23 Millbank,
Clerkenwell,
London EC1R 5DN, UK

Philip J.F. Lamb,
14 Three Kings Yard,
London W1, UK

A dangerous generalisation about crime in Italy

From Mr Sergio Scaramella

Sir, On reading in Paul Bets' article "Italy endures a renaissance of crime" (August 10) that the villa he rented in Varese was burgled during his family's holidays one cannot but sympathise with the frustration and anger of the victim of a very unpleasant episode. However the quick inference

that Italy is enduring a "renaissance of crime" belongs to the realm of summer fiction rather than fact.

Generalisations are dangerous and depicting Italy as a place where one is either robbed or robs for a living is not only gratuitously insulting but does not serve the reputation for balance and accuracy a newspaper like

the FT enjoys worldwide. Anger and frustration are not the best mentors when you set pen on paper. At least this is what we suggest to our fellow countrymen when they call after being mugged in the UK. Perhaps a quick glance at the statistics would help to get the records straight. You may like to take a look at the

page on crime in the Economic Pocket World in Figures, (edition 1998) where (surprisingly) the UK outperforms Italy in the rate of thefts and serious assaults.

Sergio Scaramella,
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Number One Southwark Bridge, London SE1 9HL

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L'Ecosse Libre

Nationalism is turning Scotland into Britain's Quebec, says Andrew Gowers



The "sleekit" Salmond, and Dewar: who will be First Minister?

T hree French words sum up the growing concern in parts of Scotland's business community at next May's elections for the new Scottish parliament draw near.

What, I asked the chief executive of a leading company in Edinburgh this week, most worries business about the current state of Scottish politics. His reply, uttered through clenched teeth was: "Le Quebec Libre".

You can see what he means. The Scottish Nationalists, with their pledge of a referendum on independence, are on a roll, repeatedly beating the Labour party in opinion surveys.

Could their canny leader, Alex Salmond, beat Labour's Donald Dewar to become the country's first "first minister"? More important, is Scotland becoming Britain's Quebec - perpetually at odds with the rest of the state, constantly chafing at its link with the centre, fomenting political instability and economic uncertainty?

If so, more than the business community should be worried. Victory for the Nationalists next year would pose a grave and immediate challenge to Tony Blair's government. But even a strong Nationalist showing in the elections, with Labour emerging as the largest party, would seriously complicate the task of governing Scotland - and by extension the rest of the UK.

Contemplate for a second what life could be like with such a parliament. Few Scots, after all, believe the SNP will be anything less than a powerful challenger next May.

Scotland's devolution settlement, strongly endorsed by referendum in the wake of Labour's general election victory last year, then takes on a provisional air. The wrangling over rancour with London increases - to the advantage of the Nationalists and the disadvantage of Labour. The tide runs on towards a Nationalist victory in 2003 and an independence referendum not long after. The ambitious reshaping of the UK constitution by a Labour government dominated by Scots starts to unravel.

It was not supposed to be like this. When Labour

rammed through its devolution proposals following its general election victory, it aimed to satisfy the Scots' tendency to oppose whoever occupies power in London. Given their own parliament, why would they not vote for a party that vouches to put Scotland first?

Mr Dewar has two responses. He attempts to pick apart Mr Salmond's arguments on the politics and economics of independence. And more *sotto-voce*: he warns that a powerful SNP could treat at risk Scotland's position in the union, whereby it receives, for instance, higher public spending per head than other parts of the UK.

Neither approach is likely to work. The arguments about independence are abstruse and confusing, and many voters will feel they can be left for an eventual referendum campaign. Whether or not Scots are indeed better off within the union than outside, it most do not feel they are. Resentment that remote rulers in London conspire to do the country down is an ingrained in the national consciousness as the flavour of pest in a fine malt.

It is this sentiment, rather than the desire for independence per se, that is probably driving the SNP's poll ratings up. To counter it, Labour's team - newly reinforced with the controversial appointment of media baron Gus Macrae

as minister for business and industry - needs distinctive policies with a home-grown flavour.

But there is little sign of any such policy platform emerging from the Scottish Office. And it is hard to see Mr Dewar fashioning a manifesto containing ideas significantly at odds with those of his New Labour colleagues in London.

There is a strong chance, therefore, of Mr Salmond becoming at least a powerful opposition leader in the Scottish parliament. He could find himself in a position to claim shared credit for its success, and, more importantly, to blame its failures on London and its Labour puppets in Edinburgh.

So what, you may say. The Scots do not *really* want full-blown independence, and would almost certainly vote the idea down if a referendum were held tomorrow. Even if the SNP were to win the second elections to the parliament, due in 2003, it would not necessarily mean independence was round the corner.

Perhaps not. But that is not the point. What worries business is the prospect of endless uncertainty and alteration over Scotland's status, rather than the nature of an eventual settlement.

Hence the gritted-teeth reference to Quebec. Voters there have for decades elected provincial governments and then turned down independence in referendums. The effect of the uncertainty on Quebec's economy and on Canada as a whole has scarcely been salutary. And the Bank of Montreal long ago moved its head office to Toronto.

The optimists prefer the example of Catalonia. There, voters have long elected a strong regional government intent on boosting their region's interests within Spain rather than on secession. The dominant regional party thrives by keeping its distance from the parties in Madrid - and now holds the balance of national power.

But that is, for the moment at least, not Mr Salmond's tune. He insists that independence is the aim, and that his party will, Quebec-style, put that idea to the voters again and again - until they vote yes.

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Friday August 14 1998

Russia's options

Russia's IMF agreement last month raised hopes that its troubles might finally be over. This week, these hopes were in tatters, along with Russia's financial markets. George Soros, in a letter published in this newspaper yesterday, said that it has no choice but to devalue and introduce a currency board. Has Russia really run out of options?

The root of the crisis is a lack of confidence in the exchange rate and in government's ability to honour its debt. This is despite the support provided by the IMF deal, and despite the government's admirable actions to improve the budget balance.

The financial markets are being crushed. Short-term bond yields rocketed to over 200 per cent yesterday, as liquidity in the interbank market dried up and Russia's banks scrambled to sell bonds to meet their liabilities. The central bank has been pouring its reserves into supporting the currency, prompting it yesterday to impose limits on banks' purchases of foreign currency. Yet a full-scale financial crisis is not as imminent as Mr Soros fears, with its reserves boosted by the IMF package, the Russian government can meet its debt-servicing requirements until mid-September or so, even assuming that it fails to issue any new debt. Both it and the west do therefore have some time to consider the next move.

One option is devaluation. However it hardly needs saying that this would be extremely risky. With markets as turbulent as Russia's, there can be no such thing as a "controlled" devaluation. Such a move would most likely spark a panic reaction, sending the rouble into a tailspin. This would risk all the government's achievements of the past few years, and could even end in the collapse of both the government and the reforms.

The urgent challenge is to restore confidence to financial markets. What the IMF must do at once is announce its intention to shift more of the money intended for supporting the rouble towards direct finance of the budget. By making it easier for the government to roll over debt, this should help restore the confidence now sadly lacking.

Yet this tactic is only a stop-gap. In the longer term, it is essential for the government to restructure its debt and strengthen the public finances. Total domestic government debt is not excessive, but its maturity structure, even after last month's restructuring package, is heavily skewed toward the short-term. The last restructuring deal involved converting domestic bonds into dollar-denominated securities. But it left the Russian dollar bond market saturated and unstable. A way needs to be found to lengthen the maturity of rouble-denominated bonds.

In addition to restructuring debt, the Russian government must continue to devote its efforts to implementing its fiscal reform programme. Provided it does so, the west should in turn provide the funds Russia needs both to meet its short term financing requirements and to stabilise the rouble. The confidence crisis has indeed turned out to be far more severe than was initially supposed, in large part because of events elsewhere. Yet so long as the government is pursuing a sensible reform programme, the west has no sane alternative but to continue to support it.

verning party
plement plan
Car ramp

The British government's attitude to car buyers is about as high handed as Henry Ford's when he said they could have any colour they liked if it was black. In this case consumers can have what they like so long as it is not a "grey" (unofficial) import. These are much cheaper than nearly identical cars from authorised dealers.

To ensure that imported cars conform to European safety standards, they must generally be authorised under the EU's whole Vehicle Type Approval scheme. This is the blanket approval used by wholesalers for bulk imports. However, individual cars may be stopped into the UK under the Single Vehicle-Type Approval regulations (SVA) on payment of an SVA inspection fee.

This system was originally designed to ensure that one-off personal imports conformed to safety regulations. Accordingly, a limit of 50 cars in each model was set. However, the SVA regulations have increasingly been used by independent traders to bring in cars of standard manufacture from south east Asia. Because of the high level of prices maintained by official dealerships in the UK, such imports can be sold at around two thirds of the "official" price.

Moral debt deal

Nearly two years of legal wrangling and sanctions threats have finally produced a deal between the two main Swiss banks and Jewish groups, backed by local politicians, in the US. UBS and Credit Suisse are to pay Holocaust survivors \$1.25bn in compensation for failing to return wartime deposits and, more broadly, for Switzerland's role in laundering Nazi loot.

Settlement of this dispute, which has severely strained relations between the US and Switzerland, should restore some calm to the wider historical re-examination of one of the darkest chapters of this century.

The deal is a compromise. The \$1.25bn to be paid by the banks over three years looks much nearer the \$1.5bn that the Jewish groups were demanding than the \$600m the banks offered in June. But unlike that offer, it covers any claims arising out of the Volcker inquiry into the Swiss banks' dormant accounts. The deal also provides for the dropping of any claims against all other Swiss banks. The most important of these is the Swiss National Bank.

There are still loose ends. The deal does not cover the Swiss insurance companies, which are among 16 European insurance

companies that have been taken to court in the US for not paying out on policies on lives lost in the Holocaust. But there is a prospect of a more amicable settlement, brokered by insurance commissioners of individual US states.

There remains the possibility that US litigants will use the Swiss bank deal as a precedent to go after others. Deutsche and Dresdner banks of Germany and being sued for compensation in the US. But the case against them may be harder to prove, because it rests on their overall role in laundering Nazi war loot, not on any specific dormant account of Holocaust victims. Other European wartime neutral countries which collaborated with the Nazis have financial institutions which appear neither culpable, nor as tempting a target, as the Swiss.

There are two broader lessons. Switzerland undoubtedly feels threatened by the international reaction. The search for allies has revived Swiss interest in joining the European Union. For the US, the affair represents in some sense a victory. But the way in which it was achieved - sanction threats by individual US states - stores up difficulties for Washington in future.

Watch this space

A year ago, Yury Baturin was kicked out of his Kremlin job as Boris Yeltsin's defence adviser. Yesterday he was turned off the planet. The bespectacled 49-year-old political fire-blasted off from the Balkonair Cosmodrome in Kazakhstan, strapped into a spaceship with the relief crew for the accident-prone Mir space station.

The former lawyer and journalist has spent a year in training and lost 18 pounds, but it was his political weight that won him the 10-day space trip. "Naturally his having a rather high position in the government did play a certain role," admits Andrei Maliborski, deputy head of cosmonaut training. His record of resolute lobbying inside the Kremlin corridors for the Russian Space Agency can't have done him any harm either.

The Russians are happy with their excess payload. "We can teach anyone to become a cosmonaut as long as he is not an idiot," said Viktor Bagrov, Mir's deputy flight director. Which is good news for any government which likes the idea of sending excess bureaucrats hurtling off into the cosmos.

There are two broader lessons. Switzerland undoubtedly feels threatened by the international reaction. The search for allies has revived Swiss interest in joining the European Union. For the US, the affair represents in some sense a victory. But the way in which it was achieved - sanction threats by individual US states - stores up difficulties for Washington in future.

Cast off

It's intermission time in India's political theatre, where former

COMMENT & ANALYSIS

Russia's moment of truth

Markets are collapsing and threatening to drag banks and the rouble down with them. But, says John Thornhill, default may prove a more palatable option than devaluation

It was only three weeks ago that Russia's beaming prime minister, Sergei Kirilenko, declared "absolute victory" as the International Monetary Fund approved the first part of a rescue package designed to haul Russia from deepening crisis. Yesterday, Mr Kirilenko was staring at the prospect of absolute defeat.

The country's collapsing financial markets have already cut off the government's access to fresh finance, exacerbating its short-term funding difficulties. This in turn is eating away at the central bank's hard currency reserves - which fell \$1.4bn to \$12bn in the first week of August - and is threatening to destroy the country's banking system.

In a letter to the Financial Times, George Soros, the world's best-known speculator, said the meltdown in the had now reached a "terminal phase". Yesterday, his prophecy appeared self-fulfilling.

The prices of Russian equities and bonds plummeted to new lows this year. The stock market, which was suspended at one point, fell 15 per cent before recovering to close 45 per cent down. The word on every market participant's lips was that either the government would have to default on its debts or devalue the rouble. Neither is a happy prospect.

"If you had to sum up the mood of investors in one word it would be despair," said one market trader. "Investors have completely lost faith in the government," echoed Moscow's Kommersant business newspaper.

Yet there is still a sense of uneasiness about the crisis. Most Russians, who do not have mortgages, car loans or credit cards, appear oblivious to the wild gyrations of financial markets and interest rates. Even though the financial system appears on the brink of collapse, top Russian officials - including Boris Yeltsin, the president, Sergei Dubinin, head of the central bank, and Anatoly Chubais, the chief debt negotiator - remain on holiday.

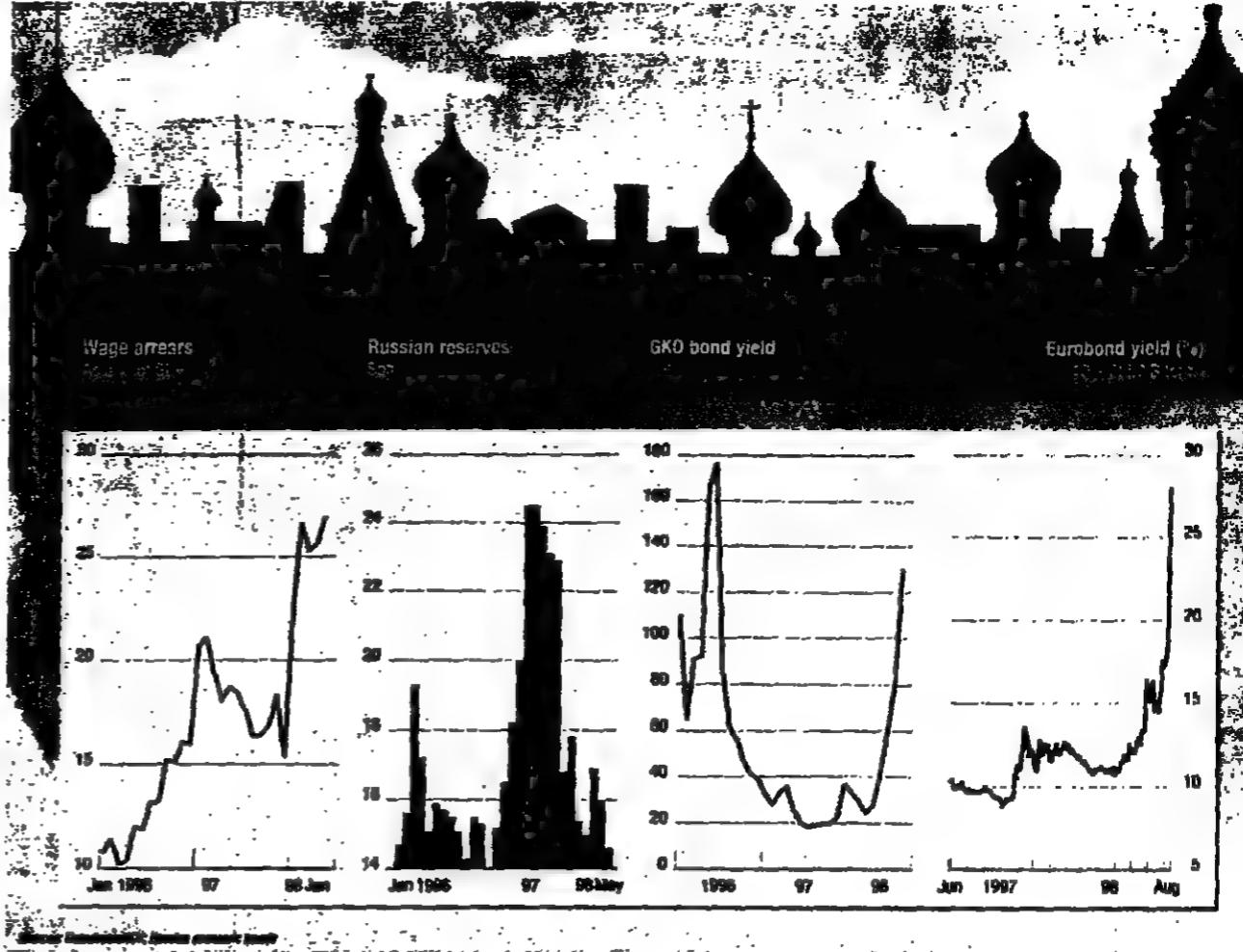
Even Mr Kirilenko, who has made heroic efforts to grapple with his responsibilities since entering office in March, was refusing to admit the gravity of the situation yesterday. "What is happening on the markets belongs in the realms of psychology," he said. "There are at present no financial grounds for a deterioration in the situation."

Objectively, Mr Kirilenko may be right. Russian markets appear to have been the victim of negative investor sentiment about the Japanese yen, the recent slide on Wall Street, further falls in the international oil price and fears of a Chinese devaluation. Prices have moved wildly in extremely thin volumes after most big investors closed out their positions ahead of their holidays.

"My feeling is that markets in Russia are over-reacting," says Nicholas Stern, chief economist at the European Bank for Reconstruction and Development. "I do not think the markets have learned anything new over the past three weeks and, in that sense, the price movements are rather artificial."

Yet, as has proved to be the case in several Asian countries, extreme market falls can quickly cause fundamental problems of their own. The danger is that this is beginning to happen in Russia.

In his letter to the FT, Mr Soros argued that the action needed to resolve the banking crisis was diametrically opposed to the action the government had agreed with the IMF to solve it.



as the collapse of the financial markets threatens to undermine the banking sector. The central bank yesterday moved to increase liquidity in the sector as rumours abounded that even some of the country's biggest banks were in severe trouble.

Holger Mueller, banking analyst at Fleming UCB, the Moscow-based investment bank, says Russian banks have been caught in a liquidity squeeze as the value of their financial assets has plummeted. Creditors have started calling in their credit lines and refusing to roll over hard currency loans.

"The main risk now is that one of the big banks that has house-sold savings may not be able to pay out on their deposits which would cause substantial damage to confidence and trigger a run on the banks," he says.

If retail depositors started withdrawing their money from the banks - estimated to be \$25bn at the end of June - this would put enormous pressure on the government debt market as banks were forced to liquidate their Treasury bill portfolio. It could also endanger the stability of the rouble as the population switched into dollars.

Yet the central bank appears acutely aware of the dangers of keeping weak banks afloat. Many Russian banks are run more like speculative hedge funds than conservative financial intermediaries and their collapse would do little harm to the broader economy. "The central bank is afraid of injecting too much liquidity into the banking system because it will just be used to buy dollars and further destabilise the rouble," Mr Mueller says.

In his letter to the FT, Mr Soros argued that the action needed to resolve the banking crisis was diametrically opposed to the action the government had agreed with the IMF to solve it.

For a currency board to work, you have to have a very flexible fiscal policy because you have no control over your monetary policy," says one western economist. "But anyone who understands how fiscal policy works in Russia knows that that is not very realistic."

A better way of letting some steam out of the system may be to have a controlled devaluation - to reflect the fall in commodity prices which form the bulk of Russia's exports - and introduce a more flexible exchange rate regime. But again the question is whether Russia has the

institutional capability, and sufficient international reserves, to do such an outcome.

Ministers fear any devaluation of the currency would panic the population leading to a run on the banks and a rout of the rouble. Such currency boards, which fix the local currency to a hard currency and ensure that domestic money supply expands or contracts in line with hard currency reserves, have brought

inflationary pressure to a number of countries as diverse as Argentina, Estonia and Singapore.

But the Russian government has long argued it would be impractical to introduce a currency board in such a big and complex country. Besides, where would the \$50bn come from?

"For a currency board to work, you have to have a very flexible fiscal policy because you have no control over your monetary policy," says one western economist.

"But anyone who understands how fiscal policy works in Russia knows that that is not very realistic."

A better way of letting some steam out of the system may be to have a controlled devaluation - to reflect the fall in commodity prices which form the bulk of Russia's exports - and introduce a more flexible exchange rate regime. But again the question is whether Russia has the

political will to roll over its holdings of short-term GKO's, the thinking is that the government may force them to do so by unilaterally lengthening the bonds' maturity.

"Russian debt is already trading at default levels," says one bond holder. "Investors are beginning to reconcile themselves to the fact that they are going to get restructured."

Such a step could not be taken lightly. Any such drastic measure would close off Russia's access to capital markets for many months to come. But so long as the government continued to run a budget surplus, it could soldier on regardless. That would win more time to overhaul its tax regime and put its public finances in order.

A growing part of the Russian industrial establishment appears to favour devaluation. They believe this would make their exports more competitive lower their domestic cost base. Russia's politically powerful oil and gas

companies, which own large parts of the country's media, argue that a devaluation would be the best way out of their own financial difficulties. They have taken to dismissing the IMF as "Gospel on the Potomac", referring to the Soviet command economy.

For the moment at least, the government appears determined to stick to its IMF-approved austerity plan. The Fund has given the central bank sufficient reserves to hold the rouble for several more weeks, perhaps months, assuming there is no mass panic among the population.

Ministers are still arguing that investor confidence will return after the government has demonstrated its commitment to raising tax revenues and pursuing painful structural reform. It is also possible that more support may come from the IMF or Group of Seven countries to plug the expected hole in the government's funding needs this year.

The US administration, in particular, appears desperate to help the Russian government through its financial crisis, especially since President Bill Clinton is due to visit Moscow on September 1. David Lipton, the under-secretary of international affairs at the US Treasury, yesterday held talks in Moscow with Mr Kirilenko to discuss the government's financial plight.

It is clear that the Russian government has no easy options. It remains highly vulnerable to global events and market moods beyond its control. Yet the outcome of the next few weeks could prove critical in determining the stability of the Russian economy and the political system for years to come.

It has become something of a cliché to argue that Russia is forever at a turning point. But this time, it may be true.

OBSERVER

Watch this

space

film star J. Jayalalitha is playing the role of the woman who can topple the coalition government by pulling her party out.

The audience's eyes were glued to Madras yesterday as the drama queen met party colleagues to decide what to do about the latest crisis - triggered by a complex dispute between states over water resources.

In the end, the star stayed in her dressing room while a bit-part player - petroleum minister V.K. Ramamurthy - emerged to say that the party had given her authority to decide what to do at the appropriate time, whenever that might be.

The star's unusual coyness may be explained by the lack of encouragement from India's Congress party, which might be content to let the BJP-ed

coalition totter on for a while. The next real could start running on Monday, when India's Supreme Court is due to hear a case on the water question.

Some say Jayalalitha, painted into a corner by her own political brinkmanship, may keep them a bit longer - until she gets her cue from Congress. And that will depend on the other minister of Indian politics, Sonia Gandhi.

The house lights may be up for some time. Popcorn anyone?

Staying away

Sweden may boast one of the highest standards of living in western Europe, acres of space

and gallons of fresh air. But Swedish executives on overseas postings seem curiously reluctant to go home.

Telcommunications giant Ericsson has lost a cadre of top management in the US ostensibly because they couldn't be persuaded to return. Overall US boss Bo Hedfors has joined arch-rival Motorola rather than go back to Stockholm, while colleagues Anders Torstensson and Boguslaw Plekanski are moving on at head of the mobile phones and business development respectively.

"Once they get a taste for the life out there, it is sometimes difficult to return," according to one company insider. Aircraft maker Saab is understood to be suffering similar problems in trying to lure executives to its headquarters in the admittedly less lively town of Linköping.

Clearly income taxes of 50 per cent are a powerful deterrent, as are the long winters. For Swedes, it seems, there's no place like home.

Left foot forward

The election campaign by Germany's Party of Democratic Socialism - successor to the communists - is full of glibby video clips, aggressive posters and brash slogans quite out of line with the stuffy Stalinism of its predecessors.

In a video smacking more

of MTV than Marx, a skimpily-clad girl races across two escalators - one is carrying well-dressed capitalists upward, while on the other Germany's oppressed masses try desperately not to be drawn downhill. The girl switches the escalators round to the tune of the PDS campaign song: *"This Is Still My Country - and Nobody Needs to Shut Up."*

Party boss Gregor Gysi managed to keep a straight face as he attacked rival political parties for trying to "Americanise" their campaigns. But if they really must, he added with a grin, they should at least do it properly.

Motor way

Renault chairman Louis

Schweitzer's disclosure that the

French carmaker fancies a slice

of the privatisation of Romania's

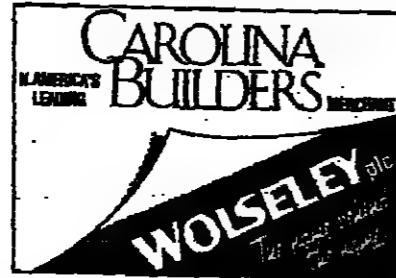
Dacia - some of whose cars are

based on old Renault models -

might just jog a few memories in

Paris. After all, cultural links

S deflection hit
ational party
ed Democrats



FINANCIAL TIMES

COMPANIES & MARKETS

FRIDAY AUGUST 14 1998

Week 33

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International Asset Consultants
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INSIDE

Smurfit repackages paper for European investors

Michael Smurfit, chairman and chief executive of Jefferson Smurfit, the Ireland-based paper and packaging company, is hoping to persuade European institutions to hold its shares. That is because, after the launch of the European single currency, Irish institutions are expected to offload Irish equities. Page 17.

Nasdaq set to delist Golden Bear

Golden Bear Goff, the goff products company whose chairman and leading shareholder is golfer Jack Nicklaus (left), said the Nasdaq Stock Market would delist the company on August 18. Nasdaq would not confirm the statement. Golden Bear, based in Florida, said the move to delist its securities was based on Nasdaq's net tangible asset requirement. Page 16

Aegon first-half profits up 45%
A big US acquisition, exchange rates and solid core growth lifted Aegon, the Netherlands' second-biggest insurer, to a 45 per cent rise in first-half net profits. The group said the planned sale of a key banking unit would ensure a 25 per cent rise for the full year. Page 14

Maffi to replace UK gilt contract
Maffi, the French derivatives exchange, is to launch a new version of a gilt futures contract it suspended after only nine days of trading. That contract was introduced in July as a challenge to the London International Financial Futures Exchange pit-traded gilt future. Page 24

Canadian gas prices hard to exploit
Few Canadian gas producers can take advantage of rising prices for the country's natural gas. Spot prices are up about 20 per cent. But with few unexploited gas reserves, expanded production depends on new finds, which means large expenditures on drilling. Page 26

Mauritius escapes market turmoil

Strong fundamentals have helped Mauritius escape the turmoil in other emerging markets, sending the stock market to a peak this month. Profit-taking in recent sessions has pushed the index down from that high but analysts expect a further surge in the last quarter. Several factors explain the advance, but chief among them is the strength of the local economy. Page 30

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Telecoms losses hit Veba profits

By Ralph Atkins in Bonn

Veba, Germany's fourth largest company, yesterday saw its earnings track record thrown sharply into reverse as its push into telecommunications fell well short of expectations and Asia's economic crisis hit silicon wafer activities.

The diversified industrial conglomerate, which listed its shares in New York last October, warned higher losses in telecoms and from its MEMC silicon wafer subsidiary would drive net profits this year "significantly below" last year's DM2.5bn (\$1.56bn). First-half pre-tax earnings were up 14.7 per cent at DM1.6bn, but fell 9.1 per cent after adjustments for divestment gains and restructuring costs.

Silicon wafer problems halt German group's growth

"After 17 quarters with double digit profits growth, we're experiencing a necessary correction phase," said Ulrich Hartmann, Veba chairman.

Veba's telecoms losses reflected the poor start by o.telco, its joint venture with RWE, the Essen-based industrial conglomerate, despite planned investment of DM7bn. The market was fully liberalised on January 1. Veba blamed strategy flaws and pointed to a new management team installed last month. Veba's half year telecoms losses were not disclosed but o.telco is expected by analysts to make total losses this year of about DM2bn.

In contrast, Mannesmann, the rival Düsseldorf-based conglomerate, yesterday said profits from its telecoms activities jumped DM1.8bn to DM3.7bn in the first half. Mannesmann's strength was based on its D2 mobile networks. But Mannesmann Arco, its fixed line business, started public services earlier than o.telco and from the outset placed no requirement on customers to register before using its network.

Veba said it remained committed to developing its telecoms business, building on o.telco's success in the business sector and by integrating E-Plus, its sister mobile company. Veba is also expected to

conclude soon negotiations with BellSouth over a planned stake in o.telco.

Mr Hartmann said the MEMC business remained "attractive", despite tumbling prices and losses of DM16m in the first half plus restructuring charges of DM250m. MEMC is to be taken under direct control from Düsseldorf - rather than absorbed into the new chemicals group being created by the merger of Veba's chemicals activities with Frankfurt-based Degussa.

Veba sought to counter the impact of yesterday's announcement by revealing cost cutting measures would be stepped up, with annual

savings worth DM1.5bn now expected from 2002, compared with DM1bn. Meanwhile, restructuring at Stinnes, the distribution and logistics company, could hit earnings in 1998, Veba warned. The group is also looking to sell sanitary and heating activities.

Yesterday's news tarnished Veba's image, with the shares ending down DM3.85 at DM95.75, having fallen to DM92.5 at one point.

"We are having some effect before sentiment will turn in their favour and narrow the discount to the sum of the parts," said Martin Dixon Ward, analyst at Flemings Securities in London.

Lut, Page 12

Boeing set to move plants and cut costs

By Tracy Corrigan in New York

Boeing, the struggling Seattle-based aerospace group, plans to open a 737 assembly line in Long Beach, California, and consolidate fighter aircraft production in St Louis as part of its efforts to cut costs and improve efficiency.

"We are strategically aligning our operations in response to global business realities. We are reducing costs. The end result is that we are ensuring a stronger, more competitive company," said Phil Condit, Boeing chairman and chief executive officer.

Boeing previously said it would reduce its total workforce by 15,000 to 20,000 by the end of 1998.

Analysts said the latest moves were seen as unlikely to halt speculation that Mr Condit was preparing to resign. Boeing has denied this and other rumours, including the replacement of Mr Condit by Boeing president Harry Stonecipher.

Among yesterday's changes, the company said it was relocating the headquarters of the Information and Communications Systems business unit to Anaheim, California, from Kent, Washington, and vacating all government-owned space in Downey, California.

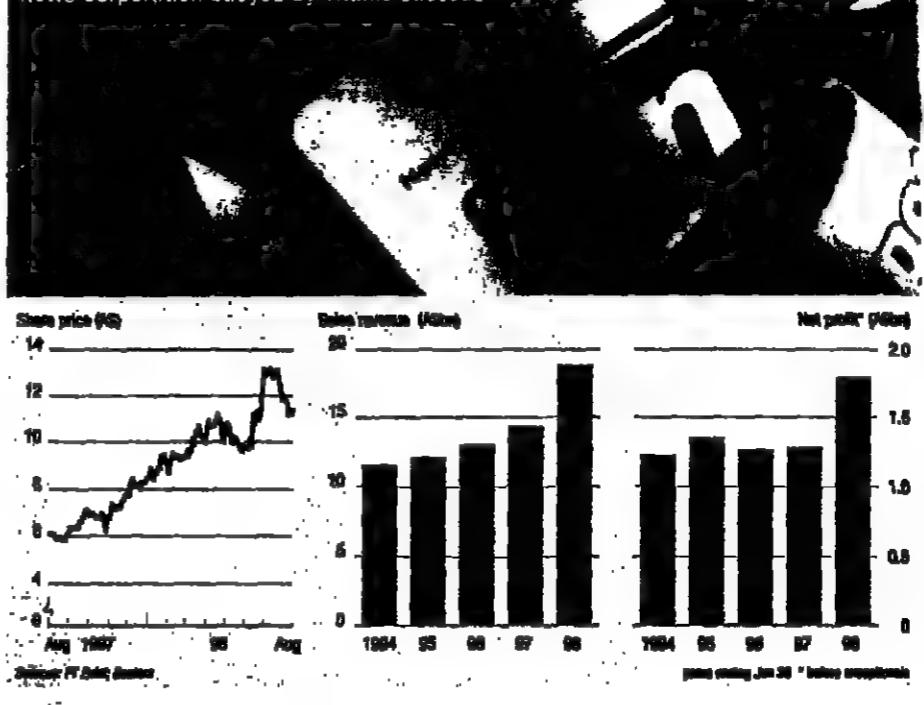
"These guys are six months late," said one analyst. While management had taken action to cut costs, it bore responsibility for poor margins. "They should not have set those prices if they could not get the costs down. It has not been an appropriately run company."

Mr Condit took over as chief executive officer in April 1996 and has made two substantial acquisitions, but production problems tipped the company into losses.

The move of next-generation 737 production to Long Beach has been expected. The change will free the over-stretched plant in Renton, Washington.

The additional 737 line will supplement capacity in Renton and allow more efficient and productive use of that key final assembly facility," Mr Condit said. "We will begin final assembly of the first Next-Generation 737 in Long Beach in the fourth quarter of this year."

By the second quarter of 1999, the company expects to be assembling three next-generation 737s a month in Long Beach.

News Corporation buoyed by *Titanic* success

increase in revenues of 5 to 6 per cent. Most of the extra income was poured back into trying to raise readership, yet the Sun still saw its circulation fall from 1.9m to 1.7m and the Times is still not in profit.

Fame like Ms Reit, however, maintains that such profits are "very, very sustainable," thanks to the expected profits from the release on video of a batch of movies, which include *Titanic*, and from syndication of television programmes.

These bright points, however, are tempered by other News Corp operations: its newspaper activities and heavy investment in cable and satellite television operations.

The company's four UK newspapers produced earnings last year unchanged from a year before, despite an

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Cendant to seek change in ABI purchase terms

By Richard Walker in New York

Cendant, the US direct marketing and franchising group, is to seek a change in the terms of its \$3.1bn acquisition of American Bankers Insurance following a collapse in its share price after a devastating accounting fraud, the US company's chief executive said yesterday.

Henry Silverman told the Financial Times a renegotiation of the terms would depend in part on willingness of insurance regulators to accept the use of more data, rather than equity, in the transaction.

However, asked whether such a change would benefit the two companies, he said: "Our shareholders certainly think so - and their shareholders think so too." Mr Silverman's comments came as Cendant sought to put the accounting fraud behind it with a restatement of its previous earnings. Cendant cut its reported 1997 earnings by \$200m to reflect fictitious profits created at CUC, the company which merged with HFS to form Cendant. The adjustment was in line with a projection given by the company.

Mr Silverman said it had reduced by \$457m the restructuring charge CUC had taken to cover expected costs stemming from the merger with HFS. "We could not find appropriate documentation" to justify the charge, Mr Silverman said.

Such merger-related charges, which are taken to cover expected job cuts or other costs, have been a common feature of the US merger and acquisition boom in recent years, causing concern among

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NATURAL DISASTER MORE THAN 1,000 OIL WELLS CLOSED DUE TO WATERLOGGING AS VEHICLE AND CEMENT PLANTS CEASE OPERATING

China floods lead to industry shutdowns

By James Harding in Shanghai

Flooding is taking its toll on corporate China, as the country's largest oilfield and several large companies announced yesterday that they had closed operations inundated by water.

More than 1,000 wells have shut down in the Daqing oilfield, which produces roughly one-third of China's petroleum, as a result of waterlogging caused by the flooding and torrential rains.

China's official news agency reported yesterday that more than 3,000 oil workers and 40,000 local people in north-eastern China had rushed to reinforce the damaged embankments of a nearby river.

"The wells had become waterlogged after 10 days of constant heavy rains," said an official quoted by Reuters news agency.

Another industrial company in the Yangtze valley, which produces disruption to its production yesterday, a consequence of the surge in the water level which this year has risen to its highest mark since 1954.

Hubei Axles, which makes agricultural vehicles in the province of Hubei, sitting on the central stretch of the Yangtze most affected by the flooding, said it had shut two factories and moved equipment and staff because of the flooding.

The company said the two factories, which account for 25.5 per cent of its net assets,

were closed last week.

"The plants are in a flood diversion zone and under government orders we were required to move them away after the water level reached a certain point," the company said.

On Wednesday, Huanxin Cement, which is based in the same province as the agricultural machinery producer, said cement production had been disrupted by the crisis in the Yangtze river valley.

The flooding had blocked shipments of its products and pushed up the price of sand, which is used to produce cement. "The floods and heavy rains have caused around RMB20m (£2.4m) in losses for our company," it said.



A boat bearing flood control volunteers sails past a bank of China branch in Jiangxi. BOBBY YIP

New World Development, the Hong Kong-based infrastructure and property developer, said "flooding around the industrial hub of Wuhan in central China hit an expressway, a department store and hotel in which it had invested."

China's largest insurance company, the People's Insurance Company of China, has already paid out more than RMB400m for losses caused by the flooding, a report in the official Financial News said yesterday.

The statement was one of the first indications of the cost that the domestic insurance industry is likely to have to shoulder as a result of the natural disaster.

The floods have already claimed more than 2,000 lives, caused damage estimated at more than \$8bn and shaved about half a percentage point off economic growth.

S&P intervenes in Tenaga payments dispute

By Peter Montague,
Asia Editor

Standard and Poor's, the US credit rating agency, has weighed into a dispute between Tenaga Nasional and Malaysia's independent generators over the electricity utility's ability to meet contractually agreed payments for power.

S&P yesterday said that Tenaga "has adequate cash to make its payments in full to lenders and independent power producers

over the near term". Its intervention, which will come as a boost to the six producers that supply Tenaga, was provoked by a spate of negative comment in the Malaysian press this week following warnings about Tenaga's cashflow strains from Ahmad Tajuddin Ali, its executive chairman.

On Monday, Mr Tajuddin called the producers to offer discounts on the power they sell, saying that if Tenaga "were to drown", the

producers would also drown. Mr Tajuddin said one third of Tenaga's operating expenditure went to paying the power producers, while the company was facing sharply higher debt-service requirements on its overseas debt as a result of the depreciation of the ringgit.

Tenaga has had to meet these bills while maintaining its pledge, renewed this week, not to raise tariffs to consumers until at least the end of 1999.

The downturn in the econ-

omy had also reduced demand for electricity with demand currently down to about 7,750MW from 8,400MW in May last year before the crisis hit, Mr Tajuddin said.

S&P said yesterday it still expected Tenaga to generate a moderate cash-flow surplus this year and pointed out that the company's access to the debt market remained sound, as evidenced by its M\$1bn domestic bond issue earlier this year.

But it said Tenaga's local and foreign-currency debt rating remained on negative outlook and acknowledged that Tenaga faced longer-term pressures as a result of the economic crisis, which would curb growth in electricity demand from 12 per cent to 4 per cent.

Tenaga, which lost M\$1.9bn (US\$452m) during the first half of the current year, has been seeking to cut its capital expenditure to take account of expected lower demand. Capital

spending in the next financial year is to be held at M\$1.8bn through the cancellation or deferral of non-essential projects.

Meanwhile, the power generators said they remained unwilling to renegotiate power purchase agreements but were "willing to discuss solutions to assist Tenaga for the good of the industry".

S&P currently rates Tenaga's foreign debt at BBB-, well within investment grade, while its local currency debt is rated A-.

Commodity falls depress Fletcher

By Terry Hall in Wellington

Sharp falls in commodity prices set back full-year earnings for New Zealand's Fletcher Challenge group of companies. The forestry and paper divisions reported losses, and earnings at the energy division fell sharply, while the building group showed a more modest fall in profits.

Consolidated net earnings for the parent, Fletcher Challenge, were NZ\$245m, down from NZ\$131m last year. Extraordinary items represented a loss of NZ\$67m. The main items included were a cash gain of NZ\$264m from the sale of Blandin Paper in the US; non-cash write-downs of NZ\$164m on US paper; and NZ\$83m on the investment in the Central North Island Forest Partnership.

Fletcher Energy reported a 64 per cent drop in net profit to NZ\$11m, mainly due to lower oil prices.

The sharp downturn in earnings from Asia were blamed for Fletcher Forests'

Hongkong Electric down 8.5%

Hongkong Electric, the monopoly electricity supplier on Hong Kong Island, yesterday reported an 8.5 per cent decline in interim net profits from HK\$3.06bn in the 1997 first half to HK\$1.31bn (US\$246m) this time, writes Louise Lucas in Hong Kong.

The reduction was caused chiefly by the minimal contribution from the group's property development associate, Seacan. Profits from the core electricity business rose 5.5 per cent, the group said.

The Asian financial crisis and domestic economic slowdown appear to have left the electricity business largely untouched. Electricity unit sales grew 7.7 per cent as more commercial buildings came on stream on Hong Kong Island.

George Maguire, chairman, said the group had "minimal exposure" to currency risks.

Earnings per share over the period fell 8.7 per cent, from 108 cents to 94 cents, but the interim dividend is to be lifted 5.5 per cent, from 50.5 cents to 53.5 cents.

Hemaraj Land and Development Public Company Limited

Notice of a Meeting (the "First Meeting") of the holders of the outstanding

U.S.\$60,000,000

3% per cent. Convertible Bonds due 2003

of

Hemaraj Land and Development Public Company Limited

(the "Company")

NOTICE IS HEREBY GIVEN that a Meeting of the holders of the above Bonds (the "Bondholders") will be held at the offices of the Company at 16th Floor, UM Tower, 9 Rama 9 Road, Suanluang, Bangkok 10250, Thailand on Monday, 7th September, 1998 at 2.30 p.m. (Bangkok time) for the purpose of considering and, if thought fit, passing the following Resolution which will be proposed on an Extraordinary Resolution following Resolution which will be proposed as an Extraordinary Resolution in accordance with the provisions of the Trust Deed (the "Trust Deed") dated 9th September, 1993 made between the Company and The Law Debenture Trust Corporation p.l.c. (the "Trustee") as trustee for the Bondholders.

EXTRAORDINARY RESOLUTION

"THAT this Meeting of the holders of the outstanding U.S.\$60,000,000 3% per cent. Convertible Bonds due 2003 (the "Bonds") of Hemaraj Land and Development Public Company Limited (the "Company") constituted by the Trust Deed dated 9th September, 1993 (the "Trust Deed") made between the Company and The Law Debenture Trust Corporation p.l.c. (the "Trustee") as trustee for the holders of the Bonds (the "Bondholders") hereby:

(i) assents to the modification of Condition 5 of the Terms and Conditions of the Bonds by the deletion of the wording, "Interest is payable annually in arrear on 9th September in each year (each an "Interest Payment Date")," and the insertion of the following in its place:

"Interest is payable annually in arrear on 9th September in each year (each an "Interest Payment Date"), and thereafter on 8th January, 1999 (in respect of the period from 9th September, 1997 to 8th January, 1998) and on 8th September, 1999 (in respect of the period from 9th January, 1998 to 8th September, 1999) and thereafter on 8th September in each year up to and including 9th September, 2003 (each an "Interest Payment Date)."

(ii) requests the Trustee to enter into a Supplemental Trust Deed in such form as the Trustee shall approve to effect the modification in (i) above; and

(iii) discharges and exonerates the Trustee from any liability to Bondholders in respect of acting in accordance with the request in (ii) above."

The attention of Bondholders is particularly drawn to the quorum required for each Meeting and for an adjourned Meeting which is set out in paragraph 5 of "Voting and Quorum" below.

Copies of the Trust Deed (including the Terms and Conditions of the Bonds) will be made available for inspection and an Explanatory Memorandum produced by the Company setting out the background and reasons for the Meeting, and forms of proxy referred to below will be available for collection, by Bondholders at the specified offices of the Principal Agent, Registrar and the Paying, Conversion and Transfer Agents during normal business hours.

Barclays Nominees (Provincial) Limited ("Barclays") holds the Bonds as nominees for the Clearing Systems (described below) and has no beneficial interest in the Bonds.

NOTICE IS ALSO HEREBY GIVEN that if the Extraordinary Resolution to be considered at the Meeting of the holders of the Bonds (the "Bondholders") held on 9th September, 1998 will be permitted to subsequently revoke the notice of redemption and withdraw Certificates deposited by giving notice in writing to the Company at the specified offices of the Principal Agent or any Paying, Conversion and Transfer Agent during normal business hours on or before 9th November, 1998 and the Company will consent to any such revocation. The preceding sentence serves as the written consent, in advance, as required by Condition B(C) of the Bonds for any such revocation.

EXTRAORDINARY RESOLUTION

"THAT this Meeting of the holders of the outstanding U.S.\$60,000,000 3% per cent. Convertible Bonds due 2003 (the "Bonds") of Hemaraj Land and Development Public Company Limited (the "Company") constituted by the Trust Deed dated 9th September, 1993 (the "Trust Deed") made between the Company and The Law Debenture Trust Corporation p.l.c. (the "Trustee") as trustee for the holders of the Bonds (the "Bondholders") will be held at the offices of the Company at 16th floor, UM Tower, 9 Rama 9 Road, Suanluang, Bangkok 10250, Thailand on Monday, 7th September, 1998 at 2.30 p.m. (Bangkok time) or, if later, immediately following the Meeting of Bondholders convened for 2.00 p.m. on the same date for the purpose of considering and, if thought fit, passing the following Resolution which will be proposed as an Extraordinary Resolution in accordance with the provisions of the Trust Deed (the "Trust Deed") dated 9th September, 1993 made between the Company and The Law Debenture Trust Corporation p.l.c. (the "Trustee") as trustee for the Bondholders.

(i) assents to the modification of Condition B(C) of the Terms and Conditions of the Bonds by the deletion of the words "9th September, 1998 at 10.50 per cent. of its principal amount" and the insertion in its place of the words "8th January, 1999 at 10.50 per cent. of its principal amount together with interest accrued to that date";

(ii) requests the Trustee to enter into a Supplemental Trust Deed in such form as the Trustee shall approve to effect the modification in (i) above; and

(iii) discharges and exonerates the Trustee from any liability to Bondholders in respect of acting in accordance with the request in (i) above."

The attention of Bondholders is particularly drawn to the quorum required for each Meeting and for an adjourned Meeting which is set out in paragraph 5 of "Voting and Quorum" below.

In accordance with normal practice, the Trustee expresses no opinion on the merits of the Extraordinary Resolution.

Copies of the Trust Deed (including the Terms and Conditions of the Bonds) will be made available for inspection and an Explanatory Memorandum produced by the Company setting out the background and reasons for the Meeting, and forms of proxy referred to below will be available for collection, by Bondholders at the specified offices of the Principal Agent, Registrar and the Paying, Conversion and Transfer Agents during normal business hours.

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NOTICE OF A MEETING (THE "SECOND MEETING") OF THE HOLDERS OF THE OUTSTANDING

U.S.\$60,000,000

3% per cent. Convertible Bonds due 2003

of

Hemaraj Land and Development Public Company Limited

(the "Company")

NOTICE IS HEREBY GIVEN that a Meeting of the holders of the above Bonds (the "Bondholders") will be held at the offices of the Company at 16th floor, UM Tower, 9 Rama 9 Road, Suanluang, Bangkok 10250, Thailand on Monday, 7th September, 1998 at 2.30 p.m. (Bangkok time) or, if later, immediately following the Meeting of Bondholders convened for 2.00 p.m. on the same date for the purpose of considering and, if thought fit, passing the following Resolution which will be proposed as an Extraordinary Resolution in accordance with the provisions of the Trust Deed (the "Trust Deed") dated 9th September, 1993 made between the Company and The Law Debenture Trust Corporation p.l.c. (the "Trustee") as trustee for the Bondholders.

(i) assents to the modification of Condition B(C) of the Terms and Conditions of the Bonds by the deletion of the words "9th September, 1998 at 10.50 per cent. of its principal amount" and the insertion in its place of the words "8th January, 1999 at 10.50 per cent. of its principal amount together with interest accrued to that date";

(ii) requests the Trustee to enter into a Supplemental Trust Deed in such form as the Trustee shall approve to effect the modification in (i) above; and

(iii) discharges and exonerates the Trustee from any liability to Bondholders in respect of acting in accordance with the request in (i) above."

The attention of Bondholders is particularly drawn to the quorum required for each Meeting and for an adjourned Meeting which is set out in paragraph 5 of "Voting and Quorum" below.

In accordance with normal practice, the Trustee expresses no opinion on the merits of the Extraordinary Resolution.

Copies of the Trust Deed (including the Terms and Conditions of the Bonds) will be made available for inspection and an Explanatory Memorandum produced by the Company setting out the background and reasons for the Meeting, and forms of proxy referred to below will be available for collection, by Bondholders at the specified offices of the Principal Agent, Registrar and the Paying, Conversion and Transfer Agents during normal business hours.

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NOTICE OF A MEETING (THE "SECOND MEETING") OF THE HOLDERS OF THE OUTSTANDING

U.S.\$60,000,000

3% per cent. Convertible Bonds due 2003

COMPANIES & FINANCE: THE AMERICAS

FINANCE US BANK PAYS \$274m FOR PORTFOLIO WORTH \$585m AS BANGKOK SELLS OFF SEIZED ASSETS

Lehman buys Thai mortgages at sharp discount

By Ted Bartack in Bangkok

Lehman Brothers, the US investment bank, yesterday agreed to purchase \$585m worth of residential mortgages in Thailand for \$274m in that country's latest auction of assets seized from liquidated finance companies.

The 53 per cent discount confirms concerns about the

crisis in Thailand's property market, where a lack of transactions has made it difficult to determine market clearing prices. But the price also suggests that the Thai property market may have hit the bottom — many analysts had expected the 17,747

loans to fetch much less.

In June, GE Capital purchased \$1.1bn worth of car

hire-purchase loans for approximately \$350m.

Yesterday's auction was the first by the Thai government's Financial Sector Restructuring Authority (FRA), which is conducting the sale of \$31bn of finance company assets.

In July, Lehman acquired

the Thai operations of Peregrine, the failed Hong Kong

investment bank. Analysts expect it to use the Peregrine platform to provide customer service for the loans, although it could contract out that service and try to securitize the loans.

It is unclear how Lehman would take possession of foreclosed properties as for

foreigners are not allowed to own property in Thailand.

The FRA has been praised for the efficiency with which it is disposing of finance company assets but yesterday's announcement raised questions about fairness — Lehman is the FRA's principal financial adviser for the auction process.

The FRA said it was concerned Lehman had gained an unfair advantage via its

advisory role because "the company's Chinese walls had held". Four other financial institutions submitted bids based on the same information, it said.

Lehman declined to comment on its plans for the loans or its dual interest in the FRA auction.

So far the FRA has sold

loan portfolios worth

Mexican group's US buy raises concerns

By Henry Trickey in Mexico City

The planned \$350m purchase of Four M, the US paper group, by Mexico's Rincón family has raised fears of stock dilution and increased debt at the family's packaging company, Grupo Industrial Durango (Gidusa).

Analysts expressed concern about a possible pledge of Gidusa stock as the basis for raising a \$100m loan to pay for the acquisition, saying there could be pressure on the price if the family had to sell.

There were also concerns a merger would raise Gidusa's debt ratios above levels agreed in covenants on two outstanding US bonds, requiring a potentially costly waiver from bondholders.

Standard & Poor's, the US credit rating agency, issued a warning on \$400m of Gidusa debt, saying the move could weaken the company's financial profile, even if the merger was expected to strengthen its businesses.

However, Miguel Rincón, Gidusa chief executive, said the company might lower debt by selling \$150m in non-core subsidiaries. He was also confident about renegotiating the covenants with bondholders.

Sebastien Chatel, analyst at Warburg Dillon Read, said the \$350m price appeared high at almost nine times 1997 cash flow, especially with the paper industry in a worldwide slump.

But Mr Rincón said Four M's cash flow was expected to increase sharply following the purchase.

The family had agreed to buy Four M's debt and is financing the remainder of the transaction via a loan from NationalBank of the US and \$40m cash.

It plans to merge Four M and Gidusa, of which the family is majority owner, in 1999 or 2000.

GOLF PRODUCTS ASSET RULE NOT MET

Golden Bear to be delisted from Nasdaq

By John Latshaw

In New York



Golden Bear Golf, the golf products company whose chairman and leading shareholder is golf legend Jack Nicklaus, said yesterday that Nasdaq is delisting the company on August 18. Nasdaq would not confirm the statement.

Golden Bear, which is based in West Palm Beach, Florida, said the move to delist its securities was based on Nasdaq's net tangible asset requirement.

The exchange requires companies trading in its market to maintain \$4m in net tangible assets. Golden Bear confirmed its holdings in this area were below the \$4m requirement.

The decision to delist comes one day after a class action lawsuit was launched against Golden Bear.

The complaint, alleging the company issued false and misleading financial statements, was filed on behalf of investors who purchased its shares between April 10 1997 and July 27 1998, when they were suspended from trading on Nasdaq.

The company has previously stated that evidence had been found that the one-time management of its Paragon Construction subsidiary had materially overstated the unit's revenues and profits. Paragon, a golf course construction company, was believed to account for 80 per cent of Golden Bear's revenues.

Golden Bear plans to restate its financial reports for 1997 and the second quarter of 1998, but did not say when those documents would be released.

Trading in its shares was halted in July pending a company announcement concerning its restated results.

Golden Bear shares began trading in August 1996 after its initial public offering. It reported a 102 per cent rise in 1997, revenues of \$67.7m and a net loss of \$2.6m.

DuPont warns again on profits

By Tracy Corrigan

In New York

Last month, DuPont reported a 12 per cent fall in second-quarter earnings and warned that, due to difficult business conditions, third-quarter earnings would be below those of last year.

DuPont blamed the expected third-quarter shortfall on lower oil prices, higher quarterly interest expense from acquisitions, about \$100m lower revenues from agricultural products, owing to a change in distribution in the quarter, and a difficult Asian environment.

Mr Holiday said DuPont's strategy of transforming itself into a faster growing and less cyclical group of businesses remained intact.

European banks chase the pack in US

Consolidation in securities has left Deutsche and Dresdner behind, says Tracy Corrigan

The advancing consolidation of the securities industry has left European banks that still harbour ambitions of global dominance even further behind. And they know it.

In recent months, both Deutsche Bank and Dresdner Bank, the two German banks that still have a chance of making the grade, have said they are considering buying a US business. On Tuesday, shares in PaineWebber, the US brokerage, rallied 7 per cent on the news that it had been in talks with Dresdner. The talks are believed to have been preliminary and informal, but could be resumed.

While Deutsche and UBS of Switzerland have been struggling for years to build their US operations, Dresdner has little more than a corporate banking business in the US. This is both a strength and a weakness. On the one hand, unlike Deutsche, which has ploughed vast sums of money into a struggling operation, Dresdner has a clean slate; on the other, it has little experience of the US.

People familiar with the situation believe that Dresdner has probably talked to other potential targets. "My guess is that they are talking to everybody. The problem is that the universe of 'everybody' is getting much smaller," says one investment banking specialist.

As well as the action by the activists, concerns over the merger were also expressed by civic leaders in a number of Midwest cities. Scott King, mayor of Gary, the heavily-industrialised city in northern Indiana whose population is about 85 per cent African-American, hit out at the banks' past lending practices.

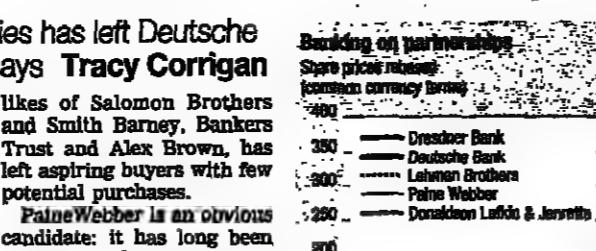
He said they "had not individually established an appropriate track-record" and that policies set at group level did not appear to filter down to local officials.

"It's not a matter of malice but lack of awareness... in African-American communities, they do not have a good record," he said.

Hiawatha Davis, a local councilman from Denver, attacked Banc One, alleging that in 1996 it failed to process a single loan application from potential Hispanic or African-American borrowers.

Earlier in the hearings, both Mr Istock and Mr McCoy defended their respective banks' community lending policies — citing initiatives such as "micro lending" for small businesses, and inner city property-based developments.

Mr Istock also noted that the merger deal contained a relatively small bid premium and that the cost-savings target was a "fairly modest" \$80m annually. "We don't have to do the extraordinary amount of cost-cutting" that some other deals have required suggesting that this made a civic/community role easier to maintain.



say that firms such as PaineWebber probably would have to sell if the price were high enough. For PaineWebber to give up its independence, there would have to be something pretty extraordinary on the table, says Mr Soter. This would imply a hefty price tag, since PaineWebber stock is currently trading at three times book value, around the industry average.

Lehman Brothers, which has enjoyed a recent resurgence in profitability, would be cheaper — it is trading at 1.6 times book — but is keen to retain its independence after emerging from a trading period of ownership by American Express.

It is a similar story with other potential candidates. Donaldson, Lufkin & Jenrette, which has a strong investment banking business, is majority-owned by AXA-UAP of France, which does not want to sell.

The bottom line, according to Mr Soter, is that Dresdner or Deutsche, which are

undoubtedly looking at the same candidates, would have to pay a huge price at the top of the market.

From the seller's point of view, investment bankers do not generally relish the idea of working for a company owned by a German bank, due to their shaky record in the securities markets.

While chief executives of bid targets may be mindful of fiduciary duty to shareholders to extract the best price, some buyers — such as Chase Manhattan, which is also keen to acquire a US investment bank — may be more attractive than others.

So Deutsche and Dresdner — and UBS — face a conundrum. Making a worthwhile acquisition in the US is a tricky proposition. But if they do nothing — and UBS, newly created by megamerger, is still integrating its own business — the gap between them and the global powers of Merrill Lynch, Morgan Stanley Dean Witter, and Goldman Sachs could become unbridgeable.

Buoyant spending lifts US retailers

By Richard Tomkins

In New York

A batch of US retailers saw strong increases in second-quarter earnings yesterday as buoyant consumer spending continued to lift sales and profit margins.

Gap, the company that owns The Gap, Banana Republic and Old Navy clothing chains, reported some of the best figures of the season so far, with sales up 42 per cent to \$1.95bn and net profits up 67 per cent to \$277m.

Part of the growth was attributable to store openings, which increased retail space by 22 per cent on a year ago. However, sales at existing stores rose 18 per cent as more customers paid

full price for clothes rather than wait for markdowns.

Kmart, the third biggest US retailer, continued to claw its way back from difficulties that took it to the brink of bankruptcy. It reported its ninth consecutive

quarter of improved results.

Sales edged ahead 3 per cent to \$8.12bn and net earnings rose from \$31m to \$80m, helped by better profit margins.

Earnings would have been

ing the prices of imported goods.

Yesterday, the US Department of Commerce reported that total retail sales fell by 0.4 per cent in July. However, excluding automotive sales, which were hit by the General Motors strike, they rose by a higher than expected 0.8 per cent.

The retail sector is expected to remain buoyant in the second half, since there is little evidence yet of a decline in consumer spending.

Employment is still growing and a strong dollar is likely to keep import prices low.

However, there are concerns that further falls in the stock market could dampen consumer confidence.

Sales for the second quarter 1998

The consolidated net sales for the second quarter of 1998 amounted to FRF 19.5 billion compared to FRF 20.1 billion for the second quarter of 1997. The increase on a comparable basis is 3.9%.

In FRF millions	2nd quarter 1997	2nd quarter 1998	Change on a comparable basis
Flat Carbon Steels	10,025	10,756	+ 5.8%
Stainless Steels and Alloys	4,571	4,185	- 9.3%
Specialty Steels	3,789	5,032	+ 35.5%
Other Activities	2,462	—	—
Inter-company sales	-721	-476	—
Uzinor	20,126	19,477	+ 3.9%

Figures for "Other Activities" are no longer available due to the deconsolidation of Vellouze on June 30, 1997 and the change of consolidation of Forcast on December 31, 1997 to the equity method. Thalnox (Thailand, Stainless Steel and Alloys) and La Magione (Italy, Flat Carbon Steels) will be consolidated by global integration on June 30, 1998 and are not included in the above figures for the second quarter of 1998.

The increase in net sales for the Flat Carbon Steels and Specialty Steels between the second quarter of 1997 and the second quarter of 1998 is due to both an increase in demand in terms of volumes (Flat Carbon Steels + 0.6% and Specialty Steels + 5.5%) and an increase in average sales prices (Flat Carbon Steels + 5.2% and Specialty Steels + 4.0%).

The decrease in net sales for the Stainless Steels and Alloys results from an increase in volumes (+ 1.3%) and a decrease in average sales prices (- 5.2%).

The Group continues to benefit from a favourable European economic environment in a context where the Asian crisis starts to affect the price levels of certain commodity products.

The consolidated net sales for the second quarter of 1998 amounted to FRF 19.5 billion.

3.9% increase on a comparable basis.

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PetroFina: half year results



PetroFina's consolidated recurring profit for the first six months of 1998 amounted to BEF 10.96 billion, comparable with BEF 11.04 billion (*) for the first half of 1997.

PetroFina's consolidated unaudited profit for the first half of 1998 amounted to BEF 5.71 billion compared to BEF 10.95 billion (*) for the first half of 1997. The results of the first half of 1998 include capital gains of BEF 2.7 billion, arising mainly from the sale of

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PetroFina. WE HAVE GOOD REASONS TO BELIEVE IN A BETTER FUTURE.
s.a., 52 rue de l'Industrie, B-1040 Brussels

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July 14, 1998



DuPont warns again on profit

Sales and profit for 1998

COMPANIES & FINANCE: UK

INVESTMENT TRUST TAKES NEGATIVE OUTLOOK ON UK AND US MARKETS AND MOVES TOWARDS 'SAFE HAVEN' OF EUROPE

Foreign & Colonial adopts bearish view

By James Mackintosh

Foreign & Colonial Investment Trust, the largest conventional investment trust, has dropped its bullish approach to world markets and has the lowest borrowings in its 130-year history. It is also planning what could be a £200m (US\$300m) buy-back of its own shares.

The trust's manager said yesterday it had cut its gearing to below 4 per cent and was taking a negative outlook on the UK and US mar-

kets. The move by such an influential investment manager is likely to be closely followed by institutional investors.

Jeremy Tigue, who runs the 22.4bn trust for Foreign & Colonial Management, said it was moving money out of the UK and the US into the "safe haven" of Europe.

"You could say I'm a fully invested bear," he said. "We are worried about earnings prospects [in the UK and US], while Europe has the

euro coming, companies there are waking up to shareholder value and people are waking up to equities [rather than the traditional investments in bonds]. In response, he now holds a quarter of the trust's assets in continental Europe, up from 19 per cent in December, against 23 per cent in the US and 40 per cent in the UK.

The trust has cut back its holdings in Japan and south-east Asia, and taken a strongly negative view on

both the yen – on which it made profits of £1m in the first six months of this year through a 50 per cent hedge – and sterling, where it is hedging 10 per cent of its exposure.

"We have been bargain hunting in Asia," Mr Tigue said. "Have the bargains held their value? No."

The trust is meanwhile to ask shareholders for permission to buy back shares, although the precise amount depends on government rules on buy-backs to be

announced by April. A standard buy-back of 14.58 per cent of the shares would be worth almost £200m at yesterday's closing share price of 185.29p, and is likely to be funded by borrowing.

Arnab Banerji, chief investment officer of F&C Management, said the trust would not necessarily buy back shares when tax rules changed, but wanted permission from shareholders to do so. He said buy-backs faced the problem that unless every trust in the sector car-

ried out a buy-back, brokers would arbitrage away the benefits.

"They would simply take the cash and buy shares of another trust on a big discount," he said.

Net assets in the six months to June 30 rose 12.3 per cent to £2.402bn or 228.5p per share, against a rise in the FTSE All-Share index of 13.8 per cent. The interim dividend is 0.85p, up 7.5 per cent and the trust predicts a full-year dividend of 2.7p, up 7.5 per cent.

Smurfit repackages its paper for European investors

John Murray Brown on the diversification of Irish share registers likely to follow the launch of the single currency

Michael Smurfit, chairman and chief executive of the eponymous Ireland-based paper and packaging company, has just taken on a new task – that of overseeing the job of persuading European institutions to hold Jefferson Smurfit shares.

The decision to take direct responsibility for what is euphemistically called "investor relations" is a measure of the challenge facing the company, ahead of next year's launch of the European single currency, when Irish institutions are expected to offload Smurfit and other Irish equities as they will no longer have to match their domestic liabilities with exclusively Irish assets.

The diversification of share registers which is expected to result is both a threat and an opportunity for large Irish companies, who traditionally have been over-reliant on loyal local institutional holders to bolster their share prices.

Shane Whelan, of Friends First Asset Management, estimates Irish funds will reduce their weightings in the Irish market from about 32 per cent currently to 20 per cent in the next three years, when, as part of Euroland there will be no currency or country risk.

Decisions to invest will be taken on a sectoral basis in the case of Smurfit, capitalised at £1.46bn, European paper company valuations will be the key measure. "The fact we are Irish will be irrelevant; it will based purely on value," said Harry Sheridan, finance director at CRH, the £2.8bn building materials company.

To differing degrees, all Irish companies face the problem. Smurfit is 42 per cent owned by Irish institutions, CRH 38 per cent and Allied Irish Banks, the country's largest bank with a capitalisation of £2.1bn, 38 per cent.

Gary Kennedy, AIR's group finance director, said the change would not happen overnight: "It will take a lot of road shows and a lot of Aer Lingus tickets before it pays off. You've got to remember the equity culture is in its infancy in Europe."

In theory the shift in portfolios could result in downward pressure on prices. Mark Kenny, who runs Smurfit's investor relations department, estimated that up to 200m of the company's shares would change hands. "It's not a natural evolution. We will have to manage the change, to make sure the stock finds a home."

European institutions – excluding those in the UK – Sachs, Merrill Lynch and Société Générale covering the stock, and is being advised by Taylor Rafferty, a US-based consultant.

Smurfit points to what has already been achieved in the US. Excluding holders of American Depository Receipts, US institutions now account for 21.8 per cent



Michael Smurfit facing a new challenge Maxwell's, Dublin

of Smurfit's share register, against 14 per cent three years ago.

Mr Kenny said: "This was done against the background of fairly negative investor sentiment. And unlike some other Irish companies we have not issued stock through the secondary markets to achieve it."

of Smurfit's share register, against 14 per cent three years ago.

Mr Kenny said: "This was done against the background of fairly negative investor sentiment. And unlike some other Irish companies we have not issued stock through the secondary markets to achieve it."

Mr Singer was enthusiastic about the prospects for digital television, which launches later this year in the UK. *Living* is to be shown on digital cable television and on British Sky Broadcasting's digital satellite service from October.

Other Flextech programming is to be shown on all three digital platforms – cable, satellite and terrestrial television. As a result, Mr Singer said: "If there's any digital growth we'll benefit".

Analysts said the results exceeded expectations.

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Operating profit rose to £1.2m (£12m loss) on turnover of £24m (£24.6m).

Flextech breaks into the black

By Colly Brown

Flextech, the pay-TV company, entered the black for the first time yesterday after improved audience ratings on its main television channels. The company announced pre-tax profits of £1.6m (£2.77m) for the six months to June 30, compared with a loss of £25m the year before.

Adam Singer, chairman, said Flextech wanted to "show the world we're a serious solid company with serious solid profits". The company made a profit before exceptional costs in 1997.

Flextech owns channels such as *Living*, which broadcasts the Jerry Springer chat show and is the fastest growing cable and satellite channel in terms of audience share.

Mr Singer was enthusiastic about the prospects for digital television, which launches later this year in the UK. *Living* is to be shown on digital cable television and on British Sky Broadcasting's digital satellite service from October.

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COMMENT

Investment Trusts

Signs of positive action from the investment trust industry to improve its image are coming thick and fast. With Foreign & Colonial, the biggest, now planning to buy back shares, that swelling stream – already about one in six of the 300 trusts – should become a torrent. It is clearly better for investment trusts to initiate shareholder friendly action than to be forced into it by predatory state builders, which have usefully shaken the sector's complacency. Buybacks will bolster net asset values per share, and should help narrow the substantial discounts to NAV at which many are trading. To ease the way for large buybacks, the government should remove technical barriers that mean trust status may be jeopardised.

Buybacks will join moves to wind up some trusts in tackling the oversupply of equity. This dates back to a spurge of issues in 1983-94, since exacerbated by the partial withdrawal of institutional investors as they brought more specialist fund management in-house.

But investment trusts also need to stimulate demand. Daniel Godfrey, new head of the Association of Investment Trust Companies, is right to suggest a levy to spend on marketing to private investors. Adding a tenth of a percentage point to trusts' very low charges could raise issue, similar to the amount spent marketing Peps. If it helped narrow the discount by just one percentage point, the return would easily justify the cost.

Danka Business Systems

The rise and fall of Danka has a depressingly familiar ring to it. Stuningly earnings growth for over five years fuelled by acquisitions. Then the deal too far, buying Eastman Kodak's photocopying business which doubled its size. The bungled integration should make investors weep. First Danka wanted to keep the business separate. Then it decided to integrate it. The highly-charged salesmen had other ideas. A new compensation plan – poorly communicated – meant they had to cold-call more new customers. It made them hang up the phone instead. Total equipment sales fell 22 per cent in the first quarter and more heavily in the US. Alarming, interest cover is now less than two times. It is hard to see how the current management can restore credibility from here.

Ind Insurance overcomes odds

By James Buxton

Independent insurance, the general insurance group, yesterday defied the disappointing results from other composite insurers, marginally lifting interim operating profits from £22.3m (£32.79m) to £22.5m.

This result was achieved in spite of what Martin Bright, chief executive, called "some of the worst market conditions experienced".

But we end up underwriting some business that other insurance companies would define as high risk. We refuse to pursue market growth at the expense of underwriting profit."

The London-based company achieved an underwriting result of £1.3m in the six months to June 30, compared with £6.9m last time, despite bad weather in January and floods in April.

Mr Bright said the outlook for the insurance business over the next two years was "more optimistic than I've seen for some time".

"Rates are definitely beginning to firm up in some of the businesses we are in and some insurers are withdrawing from markets. I expect a determined and steady rise in rates."

Boost for Oxford Biomedica

By Michael Peel

The group said it lost sales following the integration of the two sales forces on April 1, which also saw the introduction of a new pay and commission structure. This contributed to a 9.5 per cent fall in turnover to £26.2m.

The new pay structure definitely introduced uncertainty, said Mark Vaughan, chairman. "Our US sales people are incredibly compensation driven, so when they didn't understand the new system, there was a tendency just to sit on their hands."

Analysis moved to reduce

their forecasts for the year by nearly 20 per cent to about £55m as Japanese manufacturers with direct distribution outlets price to take advantage of the depreciated yen. This contributed to a sharp fall in operating margins, from 6 per cent to just 3.6 per cent.

Mr Vaughan-Lee expects

price competition to ease in the second quarter as the group renegotiates contracts with manufacturers to take account of the depreciation in the yen.

Analysis moved to reduce

last month, said the fund-raising had been achieved despite a very difficult financial market for the sector.

The company aims later this year to begin clinical trials of MetKia used in the treatment of breast cancer. A second trial of MetOvac, used in the treatment of ovarian cancer, is planned for mid-1999.

Biomedica's shares are trading at less than a fifth of their price at flotation a year ago. Alan Goodman, who replaced Sir Brian Richards as chairman

for either product to be near the market. There could be significant interest from pharmaceutical companies if initial results looked "anywhere near encouraging".

Professor Alan Kingsman, chief executive, said Biomedica would initially concentrate on marketing its technology, giving it time to add more value to its products. The company is already in discussions with large pharmaceuticals businesses who were interested in items of its technology.

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	Current payment (£)	Date of payment	Dividends (proposed)	Dividends (paid)	Total for year	Total last year
Investment Trusts	NAV (£)	Surplus (£m)	Current payment (£)	Date of payment	Dividends (proposed)	Dividends (paid)	YTD (£)	YTD (£)
Foreign & Colonial	22.49	195.25	2.71	1.28	0.05	0.02	2.57	2.57
Investment Trusts	NAV (£)	Surplus (£m)	Current payment (£)	Date of payment	Dividends (proposed)	Dividends (paid)	YTD (£)	YTD (£)
Foreign & Colonial	203.88	178.74	1.53	3.29	0.21	2	3.125	3.125

Figures shown here are for corresponding period. *Corporation restricted. **After exceptional charge. ***After adjustment for share split. £*Corporation for nine months to June 30. £**An increased capital. £* Gross premiums written. £**Net investment gains. £*Corporation for nine months to June 30 last year.

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NOTICE

The shareholders are advised that the following dividends have been declared payable to the shareholders of the register as at close of business on 31st July 1998 and the shares were traded ex-dividend on 3rd August 1998.

The dividend is payable to holders of bearer shares against presentation of coupon to:

Européenne Internationale Luxembourg
69, route d'Esch, L-2333 Luxembourg

Hong Kong & Shanghai Banking Corporation
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Year ended 31 March 1998 1997

RECRUITMENT



RICHARD DONKIN

Riches for the few

Directors' pay seems to be rising irrespective of company performance

Pay restraint is a difficult concept to promote when you have your own snout firmly in the trough, a trade union leader said last week. John Edmunds, the GMB union's general secretary, was reacting to a report which found that directors' pay in the UK's 350 largest public companies had risen by nearly 18 per cent in the last financial year.*

The report showed that not only had many directors enriched themselves with large bonuses and the cashing in of share option schemes, but some, where annual bonuses either went down or failed to pay out, appeared to have been compensated by large, basic salary increases.

This rise in pay appears to explode the myth that directors can expect big pay increases only when they improve the company's performance.

In the US, where chief executive payouts in top companies have hit the stratosphere, there have been examples of boardroom generosity to

underperforming executives. Lester Alberthal, 54-year-old chairman and chief executive of Electronic Data Systems who has just announced his departure, did not qualify for a bonus or stock options last year but was nevertheless given £13m in restricted shares.

There is an argument, voiced by the UK's Institute of Directors, that directors of big companies deserve their rises because they are controlling enterprises which create the nation's wealth. "You are talking about the star performers of the FTSE. To put it in context, the vast majority of directors have been getting annual pay increases of between 3.5 per cent and 4 per cent," says Tim Melville-Ross, director-general of the IOD.

But now that the stable economic conditions that businesses craved for so long have been achieved, is it really sensible for those who run companies to allow their own pay awards to race ahead of those of their employees?

Pay militancy has all but disappeared. There is restraint among ordinary working people - born more out of helplessness than philanthropy. Legislation to curb union power and widespread redundancies did much to weaken the resolve of employees to obtain bigger pay increases. Low inflation also removed the need for such rises.

One solution might be either to throw out the consultants or to engage their methods to determine the pay of every employee in the company. Another solution requires something more than consultancy - nothing less than a change in values. It is long-term, fundamental and somewhat idealistic. Charles Handy, in his last book, reminded business leaders of their wider role in a society dominated by capitalism.

It is something Peter Drucker recognised more than 40 years ago. In *The Practice of Management*, he wrote: "Their [managers'] impact on the economy will be so far reaching that society will hold the manager accountable. Indeed, the new tasks demand that the manager of tomorrow root every action and decision in the bedrock of principles, that he lead not only through knowledge, competence and skill but through vision, courage, responsibility and integrity."

Position	Lower	Median	Upper	Source
Corporate finance head	£102k	£151k	£200k	Monks Partnership
Capital markets head	£102k	£151k	£200k	Monks Partnership
Bank sales head	£102k	£151k	£200k	Monks Partnership
Total management director	£102k	£151k	£200k	Monks Partnership
Finance & capital director	£102k	£151k	£200k	Monks Partnership
Executive management	£102k	£151k	£200k	Monks Partnership
Supply chain head	£102k	£151k	£200k	Monks Partnership
Private banking head	£102k	£151k	£200k	Monks Partnership
Head of research	£102k	£151k	£200k	Monks Partnership
Financial director	£102k	£151k	£200k	Monks Partnership
Bank CEO	£102k	£151k	£200k	Monks Partnership
Bank service head	£102k	£151k	£200k	Monks Partnership
Personal director	£102k	£151k	£200k	Monks Partnership
Money market head	£102k	£151k	£200k	Monks Partnership
IT director	£102k	£151k	£200k	Monks Partnership
Credit head	£102k	£151k	£200k	Monks Partnership
Head of risk	£102k	£151k	£200k	Monks Partnership

*Source: Audit of Remuneration in International Banks

*The report is £110. Contact Monks Partnership, tel +44 1733 542222

Training counts

Another report released this week suggests throwing money at people may not be the best way to attract them.*

Salaries of UK-based information technology employees are expected to rise by 10.5 per cent in 1998/99, according to research undertaken by Reed Computing Personnel and published in IT Employment, a report from Management Today magazine and Market Tracking International.

Pay bills are rising faster than expected in response to increasing staff turnover, running at 19 per cent on average throughout the UK and at 38 per cent in the City of London.

But research among IT employees suggests that they have other imperatives such as training, work on "cutting edge" projects and flexible hours. The study found that IT employees were more likely to change jobs for better career prospects than for pay. Some companies are beginning to get the message. On the Job Training was provided by 31 per cent of the 173 employers surveyed and further 15 per cent were planning to introduce training.

*IT Employment is published in two volumes, £495 each. Contact Stephen Cassidy, tel +44 171 263 1365

BANKING FINANCE & GENERAL APPOINTMENTS



EUROPEAN CENTRAL BANK

VACANCIES IN THE EUROPEAN CENTRAL BANK

The European Central Bank (ECB), established in Frankfurt am Main on 1 June 1998, is urgently seeking applications from suitably qualified candidates to fill vacancies in its Directorate for External Relations and its Directorate General for Payment Systems. The ECB has its own terms and conditions of employment, including a competitive salary structure, retirement plan, health insurance and relocation benefits. Candidates must be a national of a Member State of the European Union

Positions and Qualifications

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The holders of this position will work in a team assisting the Head of the Press Division in the performance of her duties, in particular:

- elaborating responses to the media and to the public in general regarding the ECB and European monetary policy;
- organising press conferences and newspaper, television and radio interviews;
- drafting of contributions to the press;
- evaluating press reports on issues of relevance to the ECB and compiling a daily press digest for the use of the Management of the ECB.

Qualifications

- Candidates should have a university degree in economics or business administration.
- A very good command of English and proven drafting ability in English are required. Italian, French or Scandinavian language as the candidate's mother tongue is desirable but a working knowledge of at least one other European Union language is required.
- The ability to work under time pressure and to tight deadlines.
- Familiarity with modern office equipment and personal computers.
- A sound knowledge of central banking and institutional features of the Community would be an advantage.
- Experience of contact with the media is desirable.

Ref: ECB/12/98FT

Administrator - TARGET and Payment Processing

The ECB has two roles in TARGET. One is as a participant in TARGET via its Payment System making euro payments on behalf of the ECB and its customers. The other is as a co-ordinator of certain functions in TARGET as a whole and in particular in the End-of-Day application. We are looking for a real-time payments systems professional to act as team leader of one of our small operations teams. The person will be in charge of day-to-day operations in a high profile environment. Therefore only applications from persons with proven experience in high-value payments processing and an understanding of the issues raised by the creation of the unique euro money market can be considered. He/she will participate in a wide variety of tasks relating to the co-ordination of TARGET operations and the development of the system as part of the challenging opportunity to participate in an activity which will shape the payment systems of tomorrow.

Qualifications

- University degree in business management or information systems, or equivalent experience.
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- Good analytical skills with the ability for defining and using PC tools in reports to assist Management in high level decision making.
- Team leader used to working in an international environment, able to deputise for similar levels of responsibility in related areas, readiness to undertake shift work.
- Very good command of English and proven drafting ability in English. Working knowledge of at least one other European Union language is required.

Ref: ECB/13/98FT

Applications

Applications should include a Curriculum Vitae and a recent photograph, together with references confirming the required experience and skills. They should quote the appropriate reference number and should be addressed to the European Central Bank, Directorate Personnel, Postfach 16 03 19, D-60066 Frankfurt am Main, and should reach us no later than 28th August 1998. Applications will be treated in the strictest confidence and will not be returned.

These vacancies are also published on Internet: <http://www.ecb.int> but applications should only be submitted on paper via surface mail.

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- Familiarity with and contacts in the energy, infrastructure and natural resources sectors and a working knowledge of major sources of finance, including export credit agencies and multilateral institutions.
- Highly numerate and articulate, with strong personal and presentation skills. Another European language in addition to English desirable.

The salary/benefits package has been geared to attract the best.

Please contact our retained consultant Karin Klein on 0171 929 2383. Alternatively send her your CV to Exchange Consulting Group, 13 St. Swithin's Lane, London EC4N 8AL. Fax 0171 929 2805.

Any CVs sent directly to Dresdner Kleinwort Benson will be forwarded to Exchange Consulting Group.



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The salary/benefits package has been geared to attract the best.

Please contact our retained consultant Karin Klein on 0171 929 2383. Alternatively send her your CV to Exchange Consulting Group, 13 St. Swithin's Lane, London EC4N 8AL. Fax 0171 929 2805.

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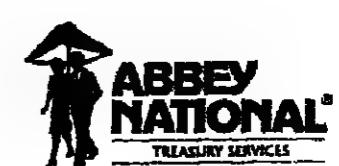
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Appointments

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- Professional legal background with strong industry knowledge of regulatory, compliance and tax issues.
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- Probably late 20s/early 30s.

The Requirements

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Pak Telecom Mobile Limited (PTML), a subsidiary of Pakistan Telecommunications Company Limited (PTCL) is preparing to launch its cellular operations in the country in competition with the three existing operators (in operation for over five years). PTML is an independent subsidiary plan to provide state-of-the-art mobile communication services throughout Pakistan with an ambitious plan for geographical expansion and customer base. PTCL is looking for

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To help establish and operate its cellular business. The positions will be based in Islamabad and offer highly attractive compensation packages including benefits corresponding to the standards of other multinationals operating in Pakistan.

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The successful candidate will:

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- build up a core team of experts to develop the network, organisation, marketing and distribution systems, customer services and other areas pertinent to the creation of a new business venture.
- develop the organization structure and operational procedures independent of PTCL and in line with the best commercial practices in the mobile communication industry.
- interface with equipment suppliers and project financers and monitor the project implementation.
- develop project financials for regular review with the Board.

The candidate must be a telecommunication professional with at least 15 years experience. Candidates with expertise in establishing and managing cellular networks will be preferred. Once the business is fully established, the project Director will continue to provide the leadership role as the senior executive in the operation of the business. An advanced engineering degree and proven track record of managing projects and people is desirable. At MBA or post graduate qualification in the field is a plus. The position will be for an initial contract period of 3 years, which is extendable.

NETWORK PLANNING EXPERT

The successful candidate will have an expert knowledge of the planning of a cellular network based on topographical maps and metropolitan land records as well as proven field experience of network planning, preferably in Pakistan. The successful candidate will lead a team of engineers required to perform field trials. The candidate must have the ability to develop a network planning solution and optimization for the PTML network. The candidate should be a telecommunication expert with 5-10 years experience with an advanced engineering degree and proven track record of planning complex cellular networks.

PROJECT MANAGER

Supporting the Project Director, the Project Manager will be the key interface between the Project Director and the teams performing the Engineering Network Planning and Commercial Contract activities. The Project Manager must possess an engineering degree with 5-10 years experience including experience of project management of telecommunication projects.

Please send your CV and covering letter by fax or email:

or email by August 31, 1998 to:

Human Resource Manager, PAK Telecom Mobile Limited, Headquarters G-84, Islamabad, Pakistan.

Fax: (92-51) 282936. E-mail: ptml@paknet2.ptcl.com

Candidates of Pakistani origin will be given preference

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Financial Times

ACCOUNTANCY APPOINTMENTS

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The BHI Service Bureau has been established to provide high quality financial and operational support for its businesses throughout Europe. It will become an essential part of the BHI business providing excellent service and value added information. As part of the ongoing development of the unit, four high calibre Country Reporting Managers are required.

Nottingham, England

Successful candidates will be qualified accountants or business school graduates with a minimum of two years post qualification experience in the relevant country.

These demanding roles in a rapidly changing multi-national environment require excellent interpersonal skills in addition to well developed practical, financial and analytical abilities. Written fluency in at least one of German, French, Italian or Spanish as well as English is essential. Travel to Europe on a periodic basis will also be required.

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Interviews will be held in London, the Midlands and relevant countries and relocation assistance is available for successful candidates.

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The organisation is currently in the process of relocating its European HQ from Germany to the UK, and as a result is seeking to appoint two quality finance professionals who will report to the European Financial Controller. Responsibilities will include:

Financial Planning and Analysis Manager

- Providing all financial input to the project planning process
- Ensuring that senior management, the marketing department and clients have access to timely, accurate and complete information
- Monitoring project sales and costs versus plan, highlighting variances and identifying corrective actions as required
- Completing quarterly forecasts, identifying and analysing trends and explaining variances to budget

The two roles working together will be expected to develop a monthly reporting process which identifies key business drivers and highlights profitability by client, territory and project.

Each role calls for a qualified finance professional who has gained around two years post qualification experience, ideally within an international arena. German and/or French language skills and a knowledge of German/French reporting requirements will be viewed as a distinct advantage. PC modelling skills and exposure to tight reporting deadlines will be taken as read.

As a prospective candidate, your success to date stems from your qualities as a team player and your broad commercial understanding. You are committed, energetic and tenacious and you thrive in a competitive, forward thinking and customer focused environment.

Interested candidates should apply to Jonathan Jones at Jones Christopher, enclosing a full curriculum vitae and current remuneration details. Please quote JI8410 on all correspondence.

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- Control and assessment of finance department staff in several locations.
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- Strength and soundness of character, management skills and commercial awareness are also required in successful candidates.

Candidates should submit details of their employment history together with a handwritten covering letter and passport photograph to:

Mrs Sadi Odusanya, Personnel & Administration Manager,
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ONE MOBILE LIMITED

Financial Times Friday August 14 1998

Financial Controller

Media

West London

Our client is part of a substantial global business operating in a growing area of the entertainment sector. The UK territory boasts a blue-chip customer base and has displayed consistent success as a brand leader resulting in a significant market share. Recent initiatives will further enhance this earned status. Reporting to the Finance Director, but working closely with operations and marketing functions, the Financial Controller will have a significant impact within the UK business.

Key areas of responsibility include:

- ♦ Management of the finance team.
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- ♦ Financial analysis and planning.
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Michael Page

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Furthermore, you will require proven staff management experience, sound technical ability and the aptitude to meet deadlines. An energetic approach, combined with the desire to progress within the company, potentially in an international capacity, will be highly desirable.

Interested candidates should send a curriculum vitae stating current remuneration package and daytime telephone number to Martin Dowson at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LN or fax 0171 242 1020. Please quote reference 431074, e-mail: martin.dowson@michaelpage.com www.michaelpage.com

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Financial Times

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- Production of management accounts for UK and Ireland, with close attention to current and future

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- Statutory, tax and corporate reporting and supervising audit liaison across Europe.
- Assisting with preparation of budgets and forecasts as the company grows across Europe.
- Occasional travel to stores/operations in Europe.

Suitable candidates will be high calibre recently qualified accountants, probably ACA or ACCA from Commerce or Practice. Blue-chip client exposure or current experience in a multi-site reporting environment and knowledge of US standards would be useful but not essential. At interview you will need to demonstrate determination, flexibility and the ability to liaise at senior levels, both externally and internally, in a pan European environment. The successful individual will benefit from superb prospects in an expanding worldwide organisation.

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The Company

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This is an exciting opportunity to join the company at a time of unprecedented change. Our client intends to be at the forefront of the development of its sector in the leisure industry and accordingly the need for strong financial control and strategic input will be crucial.

As a result a key appointment has now become available.

The Role

Reporting to the Finance and Strategic Director the role will have a strong commercial bias and will make a significant contribution to the strategic decision making process. Key tasks will include provision and analysis of market information, margin interpretation and development of Key Performance Indicators. Additional responsibilities will incorporate the preparation of reports, forecasts, budgets and commentaries for presentation to the Board. You will develop relationships with the Operations Managers, Banks and other Financial Institutions and will also be required to develop internal controls and systems to meet the demands of this dynamic business.

The Person

Our client is looking for a unique individual offering technical expertise coupled with strong business acumen, ideally with experience of multi-site retail operations. A qualified ACA/ACMA/ACCA, you will be ambitious, proactive and be able to demonstrate the ability to initiate change, enhance profitability and to challenge the status quo. Excellent interpersonal skills, credibility and presence are all prerequisites of the role.

You will be expected to invest energy and ideas into the Company in return for recognition and professional and personal advancement.

To apply for this position, please send a detailed Curriculum Vitae, with a covering letter quoting reference HH9815 to our retained consultant Hazel Hayes or Nigel Lynn Associates, 6 Worcester Street, Gloucester Green, Oxford, OX1 2BA. Tel 01865 202066 Fax 01865 202033. Email: oxford@hazel-lynn.co.uk

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The Chief Executive
Rapida Group Plc,
136-148 Tooley Street, London SE1 2TU

RAPIDA

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The Role

Reporting directly to the Board, you will assume responsibility for all aspects of the finance function including the development and management of six staff. In particular, the role will focus on:

- Formulation of corporate strategic plans and initiatives
- Producing budgets and forecasts
- Company secretarial duties
- Development of management information systems
- Treasury management
- Statutory account preparation
- Project evaluation

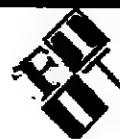
The Candidate

The ideal candidate will have the following background and characteristics:

- Qualified ACA/CIMA with four years' commercial post qualification experience
- Ability to work independently on a broad range of business issues beyond a purely financial perspective
- Excellent communication skills
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Interested candidates should send their details to Jon Milton or Caroline Brooks ACA.

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For further information, contact our advising consultants Karen Higgins or Winnie Wong, quoting reference KHT120 on 0171 806 1420. Alternatively, send your CV to McGregor Boyall Associates, 114 Middlesex Street, London E1 7JH. Fax: 0171 247 7475. Email: ofinch@mccgregor-boyall.com or visit our web-site at www.mccgregor-boyall.com

Previous financial markets experience is not essential - you may be working in technology, in industry, or finance. What is important is that you have the vision and ambition to use your solid infrastructure experience as the launchpad for a career which crosses a range of technical disciplines. If this aligns with your goals and you have a team oriented approach, you should be talking to us. Better still, come and look at our infrastructure: you'll see that we intend to be the best in the world.

Could you help us to achieve our goal?

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Requirements:

- Strong understanding of business products and terminology with regard to equity/interest rate derivatives.
- Practical experience of project design, build and delivery along with the capacity to provide back-up to all management and trades with the existing team.
- Technical skillset to include: Strong C/C++, Visual Basic, Windows NT One of the major relational database (preferably Sybase)
- Opportunity to cross train to CORBA, ORBIX, ACTIVE X, OLE, COM.
- A conceptual understanding of Forward rates, Yield curves, Vanilla/Exotics derivatives, Black Scholes, Dividends.

The successful candidates will most likely have a minimum of 2 years experience in a front office environment and will be seeking a long term opportunity to develop their technical and market knowledge along side some of the leaders in the field of investment banking.

If you are interested in the above position, please contact either Sally Mullan or Alex Blair

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CITY

The leading European Investment Bank is currently searching for dedicated Business Analysts to work across a broad base of business areas within Financial Control (P&L Production). Candidates will be working closely with the production, reporting and analysis of P&L information provided to the area. Projects are essentially global and currently providing P&L reporting and analysis functionality for the Equity and Equity Derivatives product lines.

Key strategic aspects of these positions include: global systems, structured as well as OO analysis techniques and technologies including Sybase, Delphi, Business Objects, and P&L solution.

Critically, successful candidates will be directly responsible for interacting with senior business users in the tasks of defining and delivering single global P&L solution for multiple product lines. Therefore candidates should be from a true analysis background and able to assimilate and gravitate between teams on a business level. Prospective candidates should have solid business analysis experience and a keen desire to gain a thorough understanding of the tasks at hand and further their knowledge of the business of investment banking.

Ideally candidates would have a knowledge of Investment Banking processes from trading and settlement to G/L accounting and P&L reporting.

Candidates would currently be working for an investment bank, securities house or a major management consultancy with first class interpersonal skills and a need to achieve.

These positions are viewed as high profile roles within Financial Control and offer attractive remuneration packages including competitive banking benefits.

Please contact Danielle Lorenz

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Coronado Software, an SAP consulting firm based in the USA, is conducting interviews in Europe August 17-28 for our US and International operations. We are interviewing experienced SAP consultants who want to work in a dynamic, fast growth environment. We are seeking highly motivated self-starters with excellent communication skills and strong analytical background.

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Our requirement is for a high calibre graduate with a minimum of eight years' audit or systems control experience gained, ideally in a fast moving trading or broking environment. Acting as both the champion of change and driving its implementation, you will have in-depth knowledge of a formal project methodology, strong IT and systems skills and demonstrable success in co-ordinating multiple projects which apply information systems and technology as a tool to support and develop business.

In return for your expertise we are offering an excellent remuneration package and your role will grow in direct proportion to the growth and success of our organization in Europe. To apply, please send your CV and salary details to Carol Jardine, Jardine Kelso, 53 Shepherds Hill, London NW5 5QP. Fax: 0181 341 4463 or e-mail jardinekelso@BTinternet.com

www.schwab.com

GM secures funding for China venture

FINANCIAL TIMES FRIDAY AUGUST 14 1998

25

CURRENCIES & MONEY

D-Mark seesaws after Soros letter

MARKETS REPORT

By Robert Chotz and Richard Adams

George Soros's suggestion that Russia should devalue the ruble gave the foreign exchange market a bumpy ride yesterday, with cynics suggesting that the tattered financier may have made a tidy profit from the turmoil.

News of Mr Soros's letter in the Financial Times, in which he suggested that Russia should introduce a currency board following a 15 to 25 per cent devaluation of the ruble, put the skids under the D-mark in Asian trading. This reflects German economic ties to Russia, especially via banks.

The dollar moved from Wednesday's close of DMI 7,747 to a high point of DMI 8,003, carrying sterling higher with it. According to some market participants, the "Soros shop" then sold huge quantities of dollars

against the D-mark - \$2bn according to some estimates - at upwards of DMI 7,780.

The dollar duly dropped, reaching DMI 7,720 in late morning trading in Europe and closing at DMI 7,747 in London last night at DMI 7,747. The dollar's downward movement was exaggerated as traders who had taken short-term bets on greenback strength were forced to sell.

Sterling offered similar profit-making opportunities. It climbed from Wednesday's close of DM2.995 to an overnight high of DM3.228 in Asia, before heading south to close after London trading last night at DM2.900.

"They had a great day," said one Soros-watcher admiringly. "What a wonderful thing it is to be famous".

■ Moscow had little time for Mr Soros's advice. "A one-off

devaluation

6 to 25 per cent would give a single factor in the market. But traders believe that the US Treasury is unlikely to support further intervention until Japan's government toughens economic reforms.

The dollar closed in London yesterday at Y145.2.

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The dollar closed in London yesterday at Y145.2.

Double dip for dollar

By Steve Beaumont

The dollar also suffered a choppy day's trading against the yen. From Wednesday's close of Y146, the US currency headed above Y147 in Asian trading, only to be pulled back by rumours of impending intervention.

Etsuro Sakakibara, Japan's vice finance minister for international affairs, predicted that Japan's economy would turn the corner this month or next - and that so would the exchange rate. "We are looking for chances for supportive intervention", said "Mr Yen".

The yen was also underpinned by talk that the Bank of Japan had been checking rates in the market. But traders believe that the US Treasury is unlikely to support further intervention until Japan's government toughens economic reforms.

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COMMODITIES & AGRICULTURE

Saudi Arabia cuts September oil shipments

By Robert Corrigan

The rise was largely attributed to the Saudi decision to cut contractual export liftings in September by 18 per cent, compared with an average 8.8 per cent for August.

Under the latest round of global production cuts orchestrated by the Organization of Petroleum Exporting Countries, Saudi Arabia agreed to reduce its output by 725,000 barrels a day. Analysts said if the latest

cut was applied across the board to Saudi contract sales, it could reduce the Kingdom's crude exports in September by 1.1m b/d.

Some observers interpreted the Saudi move as part of a policy of gradualism in dealing with the global supply glut that pushed crude prices to fresh 10-year lows this week.

"The Saudis are acting step by step," according to

Robert Mahro, director of the Oxford Institute for Energy Studies. "They are not happy with this price and they're not happy with \$14 either."

Some observers believe the Saudis may be willing to take unilateral action, to help improve prices, but are unlikely to commit themselves to any course that could be interpreted as playing a swing role in the world oil market.

"I see they are prepared to do something," said Mr Mahro yesterday. "But in a what will not allow other members to relax their price discipline."

The action coincided with what another big Opec player, Venezuela, is still 50,000 b/d short of its promise of \$600,000 b/d.

This price decline was paved in part by the

build-up of refined product stocks in the US, and a growing realisation that the rebalancing of such an over-supplied market would be gradual, barring any large-scale production disruptions.

"Not surprisingly, the demand for crude oil has also declined. Thus, the cut in gasoline inventories this week, stocks are generally well above last year's levels. A recent report from Philip Verleger, a US-based energy economist, pointed out that

Grasberg declares force majeure

MARKETS REPORT

By Kenneth Gooding

Grasberg in Indonesia, the world's biggest copper and gold mine, declared force majeure yesterday because of the strike that started on Tuesday. Frespati McMoran Copper & Gold, which owns the mine, insisted it was meeting sales commitments from stockpiles.

Traders said copper on the London Metal Exchange was not affected by Grasberg's problems, but rose on the stronger yen. Copper for three-month delivery closed up \$3 a tonne at \$1,628.

Analysts remain divided about the 1998 copper market balance, with predictions ranging from "a small deficit of supply", by Asarcor, the US producer, to surpluses of up to 350,000 tonnes forecast by consultancies such as Metal Bulletin Research, CRU International and Brook Hunt. They will all be watching LME stocks levels in the next few weeks for a guide.

Bloomsbury Minerals Economics, the specialist consultancy, in its Copper Briefing Service suggests this year's copper market surplus will be about 115,000 tonnes.

Peter Hollands of Bloomsbury says this rate of surplus would require LME stocks to rise by 25,000 tonnes a week very soon and stay at that rate throughout September.

"A slower rate would mean that our predicted surplus would need to be reduced, or eliminated. A sustained higher rate would require it to be raised," he said.

Bloomsbury is forecasting that three-month copper will average US\$1,695 a tonne this year, nearly 24 per cent below the 1997 average, but will rise slightly to average \$1,720 next year.

IPF to probe natural gas price changes

By Robert Corrigan

The International Petroleum Exchange in London is to investigate allegations from large energy users in the UK that natural gas futures prices are being manipulated.

The IPF yesterday said it had received a complaint from the Energy Intensive Users Group - a trade association for big industrial and commercial gas consumers - about rising prices at a time when many members are negotiating supply contracts for the next year.

The group claims recent gas price movements on the IPF "are all a bit spooky". It believes some big suppliers may be guilty of "gaming", or trying to raise prices temporarily in order to boost the value of the new contracts.

Industrial and commercial consumers have to pay an additional £140m in total for every tenth of a penny rise in the natural gas price. The prompt gas price on the IPF has risen by a penny over the past few days.

Many big gas contracts expire on October 1. Companies will have to sign new contracts over the next few days if they want to switch suppliers by October 1. That

explains the suspicion about this week's price rises.

Last night, the IPF said: "We are aware of the rumours in the market and are looking into it."

Centrica, the biggest gas supplier, rejected suggestions that it might be behind the price rises. "Such allegations are completely unfounded," it said. Accord, Centrica's trading subsidiary, has been buying call options for the winter in order to cover its position.

Another big supplier said many factors were behind the price rise. "Many big buyers entered the summer structurally short," said an official. "There has been quite a lot of buying and filling up of storage."

He said suppliers had also been active in the market in anticipation of winning large industrial gas contracts.

Suppliers say part of the problem stems from the bunching of big annual gas contracts with an October 1 expiry date. The date is a carry-over from the British Gas monopoly, which started its "gas year" on October 1.

Some suppliers have advised corporate customers to drop the traditional buying pattern in order to avoid such problems.

The expansion of the Northern Border and Foothills pipelines from western Canada to the US Midwest will add about 15 per cent to current export capacity of about 800 cu ft a day. The separate Alliance pipeline will add another 1.3bn cu ft of capacity by 2000 along a similar route.

That is expected to eliminate the historical differential between lower Alberta spot gas prices and higher US prices by allowing producers to deliver more gas directly into the US market. This will be a boon to the Canadian gas industry, which exports about 55 per cent of production.

The gas had already sunk to about 75 Canadian cents per thousand cubic feet last month from the traditional C\$1 to C\$2 differential.

A cold winter this year is also expected to tighten supply and raise prices.

For western Canadian producers, strong gas prices are the only thing preventing a bad year from becoming catastrophic. Weak oil prices mean Canadian oil and gas company profits will fall 76 per cent this year, according to a forecast by FirstEnergy Capital, the Calgary broker.

The industry's overall position would be a lot worse if gas prices weren't stable," says Robert Plemman, oil and gas analyst at broker CIBC Wood Gundy.

The problem is that few producers are well positioned to take advantage of rising gas prices.

With very few unexploited gas reserves, expanded production depends on new finds, which means costly expenditures on drilling.

Most Canadian producers are at best weakly positioned between oil areas with many tilting fields, says John Clark, analyst at Deutsche Morgan Stanley in Toronto.

The weak oil means cash-flows are dooherty, robbing companies funds for gas drilling, exploration costs are rising, the most promising fields are in deep pools in Alberta and British Columbia.

The number of galling rigs in western Canada last month was just 245, lower since 1983, according to a report from FirstEnergy.

Nor do the major producers much opportunity to raise more cashflow. Toronto Stock Exchange oil and gas index dropped from more than 8,000 last October to 7,000, the worst performance in TSX's 14 industry group.

The opportunities are there, however, for gas-weighted producers, such as Alberta Energy, Rio Alto Exploration and Poco Petroleum. Poco, 76 per cent weighted to gas, had record cash-flow of C\$166m in the first half of 1998.

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Delivery prices are shown in price values otherwise stated. For FTSE 100 index components and indices contained in the Trading Volume table on the LSE page, last trade prices or at prior to 4.00pm on the previous day are shown. Last trade prices are shown in price values otherwise stated. Trading System (TSEFT) high and low are based on intra-day mid-prices under one a rolling 100 weeks period.									
Trading Volumes are one of the accumulated total. Current indices that have been updated daily. The data is not used for these particular records. Volume data for foreign securities are based on London trading.									
Delivery prices are determined in price values. Premium amounts for issues of foreign securities are converted into sterling base. Premium amounts are converted into sterling base. Premium amounts base. Exchange rates.									
Premiums relating to forward market options in the same column only as are present on Monday.									
Delivery used in calculations are based on 100% Turnover. Turnover									
Delivery values are based on latest current market and accurate and full, where possible, are available on Internet System.									
Yields are based on mid-prices, are gross, adjusted for a chosen tax code of 70% for most and allow for value of dividend deduction and charge at 10%, corporation tax and current dividend.									
Estimates for Asian shares (ASPS) are shown in Japanese Yen. In price per share, along with the percentage change. Our or Japanese Yen, are based on latest current market and accurate and full, where possible, are available on Internet System.									
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LONDON STOCK EXCHANGE

Russian fears prompt another big fall in Footsie

MARKET REPORT

By Peter John

The FTSE 100 index fell again yesterday to leave it almost 13 per cent below its peak of less than three weeks ago.

The magnitude of the downturn has finally generated the market equivalent of genetic mutation. As the headline index fell 62.7 to 5,399.5, one reluctant bear has turned bullish - BT Alex Brown.

Towards the end of June, the broker admitted a note entitled "It's all going horri-

bly wrong". Back then, strategist Bob Semple argued: "The UK equity market will remain a roller coaster ride over the next few months. With cash currently offering 7.5 per cent it remains the best place to put new money."

Yesterday, the mood at Bishopton had changed and Mr Semple sullenly claimed: "Investors should now start to buy the UK into the current market fragility, and we no longer expect it to underperform the rest of Europe."

He said Wednesday's earnings data made the latest

inflation report from the Bank of England "instantly redundant" and it was now much more likely that interest rates had peaked.

Mr Semple's optimism was borne out by the underlying tone in the market.

Dealers said there was very little genuine selling, and one trader said two-thirds of the day's orders had been buys.

"Share prices might be tumbling but whenever I speak to the big institutions they say it is very quiet," said the head of sales at one broker.

"I was around in 1987 and

just before the crash it was completely different. Then you were snowed under with orders," he said.

However, the argument was not backed by the headline performance of the leading indices.

The Footsie future, which has an estimated fair value calculated at about 30 points above the prevailing level of the FTSE 100, was trading 30 points below the cash market just before it opened.

The heavy fall was a response to comments by George Soros, the billionaire financier, about the state of

Russia, and it set the tone for the day.

Footsie was off 112 points on very little volume shortly after the start of trading and spent the rest of the session trying to recover.

It was hampered domestically by heavy selling of the midcap stocks which ensured the FTSE 250 index ended the day 92.7 lower at 5,154.5.

At that level it is 8 per cent above its close on the last day of 1997, while Footsie is only 5 per cent above its year-end close.

Dealers said that, while selling pressure on the Footsie has faded, it was intense in the midcap index and had driven the price of selected stocks to a level where they appeared very cheap to overseas predators.

"Every institution wants to sell the midcap and some of the smaller companies are now a steel to foreign buyers," said one dealer.

Elsewhere, the SmallCap index ended 26.6 down at 2,323.1.

Overall turnover was \$65.4m although turnover was boosted by heavy trade for the third day in BP and Shell, which accounted for 10m shares.

Fairey up on bid rumours

COMPANIES REPORT

By Martin Brice and Joel Khalsa

Rumours that Siebe was upping a bid for Fairey surfaced in the last hour of trading and prompted heavy dealing as traders scrambled for stock.

Although some dealers dismissed the speculation, there was active business on the back of the story - just a handful of shares had been traded until 5pm earlier this day. Much of the 1.3m Fairey shares dealt changed hands in the last hour, and the stock closed up almost 20 per cent, or 55 at 339p.

Shares in both companies have come under pressure as investors have deserted engineers exposed to Asian troubles and sterling strength in favour of more defensive stocks.

Fairey reached 550p earlier this year before it warned in March that its instrumentation side was experiencing difficulties. Siebe, which yesterday fell 41 to 939p, had reached 215.35 before high-lighting Asian troubles.

If there is truth in the story, it would be the second approach to an engineering company that has prompted a market reaction in the past week. Charter was up 12% at 553p after rebuffing an

approach for its specialised engineering side.

BTR gained 1% to 1574p on speculation that KKR, the US buy-out group, had plans to take a stake in the company.

Brewing and hotels company Vaux Group tumbled after it quashed recent speculation suggesting it was in merger talks or discussions that could lead to a disposal.

The shares have performed strongly recently, boosted initially by rumours of a bid for Vaux with Whitbread fell 17 to 821p, while Greensells eased 2% to 4234p. Stakis eased 1% to 1044p and Enterprise Inns hardened to 3054p.

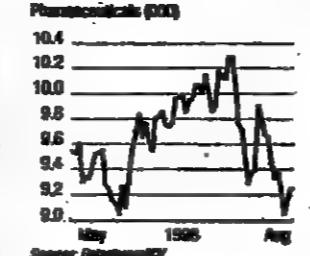
Other theories have been a

Vaux disposal of its Swallow chain, while Enterprise Inns said in June it would be interested in buying the tenanted pub estate of Vaux. Yesterday Vaux said it was "not in any discussions which may lead to an offer for the company or which relate to any of the group's assets".

The shares responded by surrendering 41 or 11.4 per cent to 3184p. Those of Whitbread fell 17 to 821p, while Greensells eased 2% to 4234p. Stakis eased 1% to 1044p and Enterprise Inns hardened to 3054p.

Sum Life & Provincial was the best performer in the

Best and worst performing FTSE sectors



FTSE 100. The shares rose 35 or nearly 7 per cent to 536p after Goldman Sachs, the US investment bank, upgraded the stock from "market underperformer" to "market outperformer" following the recent fall in the share price. Goldman set a near-term share price target of 572p.

Standard Chartered fell 33% to 5734p, while Bank of Scotland eased 21% to 5944p. Barclays fell 63 to 215.7p.

BSkyB was among a handful of Footsie constituents that resisted the downward trend as the market appreciated the group's aggressive marketing plans for the launch of its digital service in the autumn. The shares gained a further 18 to 446p, in trade of 6.4m.

SG Securities advised clients to "buy" the stock while Lehman Brothers rates them "outperform".

Chassis maker Dennis continued to lose premium to the 450p offer from engineering group Mayflower. The shares have stood strongly above the bid price since Volvo of Sweden stepped in and supported the attempt by Henlys to merge with Dennis.

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In the rest of the sector, J.Sainsbury eased a penny to 504p, while Safeway fell 5 to 3254p. Asda Group eased 1% to 1857p.

Dunks Business Systems fell heavily as the office equipment group said the difficulties experienced in changing its US copier business had been "greater than we initially expected". The shares dropped 16% to 1324p.

The company, which issued a profit warning in June, said the first-quarter results were "disappointing". Analysts had been looking for about £15m pre-tax, down from £22m in the same period the year before. The figure came out at £8.1m.

Suma gained 20 to 610p, following the announcement that Mercury Asset Management had acquired an 11 per cent stake in the company.

WPP was up 6% to 3854p ahead of results on Monday that are expected to show a pre-tax advance of about 15 per cent.

MMS Petroleum, the Alm-traded oil explorer, was marked up a penny after a bullish trading statement but closed unchanged at 2244p.

A profit warning from Fortnum & Mason sent its shares down 12% to 1090p and took its toll on its peers.

The company, which warned in June that interim figures would be lower than the same period the year before, unveiled a 62 per cent profit fall and said the full-year result would be significantly lower. It said much of the industry had suffered heavier trading.

However, the two brokers are believed to be maintaining

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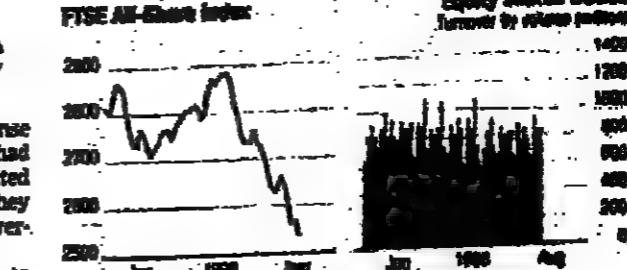
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FTSE All-Share Index



FTSE All-Share Index

Jan 1998 Aug 1998

Source: FTSE International

FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES (FTSE £10 per 100 index point)

	Open	Sett	Change	Hign	Low	Int. val.	Open int.
Sep	5430.0	5385.0	-100	5470.0	5380.0	107.0	10816
Oct	5456.0	5455.0	-100	5480.0	5430.0	117.0	1145
Dec	5295.0	5295.0	-100	5300.0	5290.0	117.0	1145
Mar	5295.0	5295.0	-100	5300.0	5290.0	117.0	1145

FTSE 250 INDEX FUTURES (FTSE £10 per 100 index point)

	Open	Sett	Change	Hign	Low	Int. val.	Open int.
Sep	2084.0	2084.0	-100	2085.0	2083.0	107.0	10714
Oct	2084.0	2084.0	-100	2085.0	2083.0	107.0	10714
Dec	2084.0	2084.0	-100	2085.0	2083.0	107.0	10714
Mar	2084.0	2084.0	-100	2085.0	2083.0	107.0	10714

FTSE 300 INDEX FUTURES (FTSE £10 per 100 index point)

	Open	Sett	Change	Hign	Low	Int. val.	Open int.
Sep	5775.0	5725.0	-100	5726.0	5724.0	107.0	10714
Oct	5775.0	5725.0	-100	5726.0	5724.0	107.0	10714
Dec	5775.0	5725.0	-100	5726.0	5724.0	107.0	10714
Mar	5775.0	5725.0	-100	5726.0	5724.0	107.0	10714

FTSE 100 INDEX OPTION (FTSE £10 per 100 index point)

	Open	Sett	Change	Hign	Low	Int. val.	Open int.
Aug 13	2465.0	2465.0	-100	2466.0	2464.0	107.0	10714
Aug 12	2476.0	2476.0	-100	2477.0	2475.0	107.0	10714
Aug 11	2476.0	2476.0	-100				

GLOBAL EQUITY MARKETS

THE NASDAQ STOCK MARKET

1728 *Am J Med* 1973

THE NASDAQ STOCK MARKET

STOCK MARKETS

Russian woes add to investor nervousness

WORLD OVERVIEW

A volatile day for world markets saw investors struggling to cope with the problems of Russia as well as the Asian economic crisis that has dominated events for the last year, writes Philip Coggan.

A letter from George Soros in yesterday's *Financial Times*, saying that the turmoil in Russia's financial markets had reached a "terminal phase" and recom-

mended a 15-25 per cent devaluation, provided an excuse for nervous traders to sell off Russian assets.

The Moscow market quickly fell by 15 per cent and the yields on short-term government debt rose sharply.

A Russian devaluation or default would have a severe impact on some European banks. But the main effect yesterday was to depress sentiment among investors already made nervous by the

Asian crisis and by the recent correction in European and US share prices.

Asia did its bit to maintain the crisis atmosphere, with the Hang Seng index dropping 2.9 per cent to another five-year low, amid further nervousness about Hong Kong's currency. The yen dropped back in Tokyo trading to Y147.8, approaching its eight-year low.

Europe's markets took an immediate hit at the opening from Russia and Asia,

reversing all of Wednesday's hard-won gains. But by early afternoon in Europe, the picture had changed.

Wall Street initially refused to join in the sell-off, with the Dow Jones Industrial Average quickly gaining more than 50 points. And the yen rebounded sharply to Y145 on talk that the Bank of Japan was preparing to intervene in its support.

Although the trend changed again, as the Dow

lost all its early gains by late morning in New York, Paris still managed to end higher and most European markets cut their losses. Even Russia did so, ending 6.5 per cent lower. That still leaves the market down 7.5 per cent on the year.

Ian Barnett, European strategist at BT Alex Brown, said earlier this week that the year's losses could fall a further 10-15 per cent. Mr Barnett expanded on his view yesterday,

citing three reasons:

- Current price-earnings valuations of over 20 look unsustainable unless there is greater clarity on the economic outlook

- BT Alex Brown's money policy indicator has moved into tightening territory as the D-Mark has strengthened

- European markets have moved through some technical support levels which leave the markets open to substantial downside.

EMERGING MARKET FOCUS

Mauritius steers clear of turmoil

Strong fundamentals have

helped Mauritius escape the turmoil in other emerging markets, sending the stock market to a peak this month.

A sharp downturn three years ago lasted until the end of 1996 before bargain hunting brought a recovery last year. The local Sembex all-share index has risen 25 per cent in US dollar terms this year, having hit a record at the beginning of August.

Profit-taking in recent sessions has seen the index decline from its peak of 507.31 but analysts expect a further surge in the last

quarter.

Several factors explain the advance. Chief among them is the strength of the local economy. Gross domestic product in the year to June 1998 is expected to continue growing at 5.5 per cent while the government has forecast a reduction in the fiscal deficit from 3.7 per cent to 1.7 per cent, addressing what analysts say is the biggest structural problem.

Pressure on the rupee in the wake of a slide in Asian currencies and later the rand in South Africa, helped

make the domestic sugar industry more competitive internationally. Sugar

remains one of the country's main exports. The retreat in the currency has also helped trigger a sharp increase in tourism as holiday makers

shied away from Kenya for fear of political violence.

Much of the buying has come from local institutions taking a closer look at the favourable macroeconomic fundamentals of the island.

However, there has also been some overseas investor interest from dedicated Africa funds. South African investment interest has also been growing following a relaxation of rules for investors in the Southern African Development Community region earlier this year.

Banking stocks, such as

the State Bank of Mauritius which this week reported fig-

ures at the top end of market

expectations, are one of the sectors favoured by investors. Demand has also been seen for hotel-related stocks as investors anticipate

favourable results from an improvement in tourism.

However, there are some

dark clouds on the horizon.

Next month's introduction of

value added tax to replace

sales tax and fears of sizeable

public sector pay

awards are expected to lead

to an increase in inflation

from 5.4 per cent to around 8

per cent by next June.

Naresh Gokharsingh, equity

analyst at General Brokerage

in Port Louis, believes the

bull run is far from over

and he expects to see

increased overseas buying.

He said: "The downside risk

is limited in Mauritius

because of the macroeconomic picture and with local institutions tending

on the whole to go underweight

in equities, there are good

opportunities to buy stock."

James Gran-Maw at For-

sign & Colonial Emerging

Markets is a fan of the Mauri-

tius market but believes

the government has to speed

up the delayed privatisation

programme. "It would be

good to see privatisations as

it would draw attention to

the country's strong eco-

nomic record which most

investors are unaware of."

Joel Kibazo

Dow slips as rouble fears hit sentiment

AMERICAS

Overseas markets set direction on Wall Street, with renewed Russian currency concerns sending the Dow Jones Industrial Average back below 8,500, writes John Laloux in New York.

In marked contrast to Wednesday, when all major indices traded strongly on a day of relative calm in global markets, yesterday ushered in a new wave of uncertainty in the shape of distraught Russian markets amid concerns that the rouble could devolve.

By early afternoon the Dow was down 57.67 at 8,495.28, while the broader Standard & Poor's 500 index lost 6.16 to 1,070.06.

As has been the case for much of the last week, the widest swings were felt in the small company and technology sectors. The Russell 2,000 index of small cap shares plunged 6.31 or 1.54 per cent to 402.24. The Nasdaq composite, heavily weighted in technology issues, fell 19.06 to 1,906.45.

The tone in the market was strongly negative, with declining stocks outpacing those gained by a margin of more than 2 to 1.

Among Dow component shares, Boeing slid more than 4 per cent or \$1.4 to \$37.4 after the company announced a fresh reorganisation. Travelers also fell back, down 1.2 to \$37.4.

Unlike previous sessions marked by overseas uncertainty, US Treasury prices did not trade higher, as the market prepared for the final auction of the week.

The benchmark 30-year bond was down 4/16 by early afternoon to 107.4, yielding 5.629 per cent.

Another upbeat stock was Cendant, which climbed more than 7 per cent or \$1 to \$17.5 after releasing restated results. Paine Webber surged 1.14 to \$49 after several sessions of takeovers.

Shares of Sunbeam, the troubled consumer products maker, surged \$1.14 or more than 24 per cent to \$82 after Wednesday's announcement that it would give five-year warrants to another company.

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warrants to another company.

TOURIST fall back, unwinning part of the previous sessions' strong gains in early trading. Banks were dull and Seagram, up 10 per cent on Wednesday, was a clear target for the profit-takers. By noon, the 300 composite index was off 1.35 at 3,645.70.

Among banks, Royal Bank of Canada came off C\$1.10 at C\$73.20 and Bank of Nova Scotia lost 25 cents at C\$32.75. Canadian Imperial, which sent tremors through the sector at the end of last week with a profits warning, shed 40 cents at C\$35.70.

Industrials mostly shared in the downturn, with Alcan Aluminium off 45 cents at C\$66.15 and BCE losing 55 cents at C\$82.15. Seagram, which surprised investors on Wednesday with bumper results, came off C\$3.80 at C\$49.30.

In contrast, golds managed to push higher. Barrick gained 70 cents to C\$34.75 and Placer Dome improved 25 cents to C\$15.55.

São Paulo falls again

SAO PAULO entered its tenth straight day of losses as Wall Street lost ground in early trading and worries about emerging market currencies were given an additional patina of menace by the latest scares about the Russian rouble.

At midsession, the benchmark Bovespa index was off 47 at 8,270. Market heavyweight Telespádra shed 1 per cent at R\$109.10 and Petrobras came off 1.3 per cent at R\$191.01.

MEXICO CITY also moved

lower although the peso was slightly firmer in the foreign exchanges.

Morning volume in equities was said to be moderate and at midsession, the IPC index was down 9.59 to 5,531.91.

SANTIAGO fell 1.4 per cent in morning trade with the IPSA index down 1.14 at 80.73.

Brokers said emerging market worries had weighed fairly heavily on sentiment and driven most investors to the sidelines.

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